

LOMBARD

Accountants in disarray

BY MICHAEL LAFFERTY

THE BRITISH accountancy profession is in disarray. Several of the country's largest and best-known accounting firms, as well as a number of smaller ones, are either being accused of or admitted serious failings in carrying out their professional duties. Yet, if past experience is anything to go by, it is unlikely that any of them will be subject to either legal or professional investigation and discipline, where appropriate.

Unbelievable

The previous week saw the almost unbelievable admission by Touche Ross, another major firm, that it had inadvertently overlooked a misclassification of two loans totalling £4.7m as a bank deposit in the accounts of Scottish and Universal Investments. As a result the firm is resigning from the audit. In July a Department of Trade report on Lombaro made certain criticisms of PricewaterhouseCoopers and its co-auditors, Fuller Jenks Boe (now part of Mann Judd).

Before that there was the Tremlett case in which Arthur Young McClelland Moores and other parties made an out of court settlement of about £1m with the company and the Haw Par/Slater Walker affair where the same firm, although absolved of any blame, met with criticism in a Singapore Government inspector's report. But with the possible exception of the Ralph Hilton/Thomson McLintock affair the most striking and far-reaching criticism of an accounting firm came last January in a Department of Trade report on London and County Securities, the failed secondary bank.

TV Radio

BBC 1

7.05-7.55 a.m. Open University (LHF only). 9.28 For Schools. Colleges. 10.45 You And Me. 11.00 For Schools. Colleges. 12.45 a.m. News. 1.00 Pobble Moll. 1.45 'Bod and the Park'. 2.01 For Schools. Colleges. 3.55 Regional News (except London). 3.58 Play School. 4.20 The Wombles. 4.55 Saturday. 4.58 Speed Buggy. 5.00 John Craven's Newsworld. 5.10 Ask

Aspel. 5.55 Noah and Nelly in SkyArk. 5.58 News. 6.00 Nationwide. 6.45 'Carry On Jack' starring Bernard Cribbins and Kenneth Williams. 8.10 Softly, Softly: Task Force. 8.50 News. 9.25 The Fall and Rise of Reginald Perrin. 9.55 Sportsnight. 10.35 To-night. 11.55 Weather Regional News. All Regions as BBC1 except at the following times: Wales-21.55-22.28 p.m. I Ysgolion

Cymru. Ffennell. 5.10-5.45 Tybed? 5.55 Wales Today. 6.45 Ffieddi. 7.10 For. 7.40-8.10 Bwthyn. Europe. 11.55 News and Weather for Wales.

Scotland-10.35-10.45 a.m. 2.18-2.28 p.m. and 2.40-3.00 For Schools. 5.55-6.45 Reporting Scotland. 11.55 News and Weather for Scotland.

Northern Ireland-10.35-10.45 a.m. For Schools. 11.55 Northern Ireland News. 5.55-6.45 Scene Around Six. 11.55 News and Weather for Northern Ireland.

England-5.55-6.45 p.m. Look North (from Leeds, Manchester, Newcastle). Midlands Today (from Birmingham). Look East (from Norwich). Points West (from Bristol). South Today (from Southampton). Spotlight (South-West from Plymouth).

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RACING

Fair Season at Lingfield

IAN BALDING and his Kingsclere staff have a high regard for their consistently Silly Season juvenile Fair Season and I hope that this good-looking bay will produce his best form to date in today's John Sutcliffe Trophy at Lingfield.

Fair Season, who began his career with a highly encouraging third behind the Silver Cup, our Jimmy and Trace of Oman at Newbury in June, has since put up several smart performances.

His most impressive effort probably came in the Prince of Wales Nursery at Doncaster on the fortnight ago. A firm favourite in a field of 15 to defy his formidable weight of 8 st 13 lb, he was caught only in the last 200 yards by the leniently-treated Mrs. McCarthy.

The Kingsclere colt, an impressive winner of Newmarket's Exeter Stakes on his previous appearance, when he made all his own running to beat Elusive by three lengths, can regain winning form at the expense of Filippachi.

SALEROOM

Irish pictures boom in Dublin

THE GAINS from disposing of works of art in their place of origin were well illustrated by Christie's yesterday on the second day of its house sale at Newbury Park, Blackrock, near Dublin. An auctioneer, dealer, Barry Donohue, paid £16,000, a record price, for a painting by the Irish late Victorian artist Walter H. Osborne. In the London sale-rooms a work by Osborne rarely exceeds £5,000.

This particular picture, showing a group of people on St. Stephen Green, Dublin, painted in 1895, is very fine, and is going to a private American collector. It was owned by the former Senator, E. A. McGuire, a great patron of Irish art. On Monday his furniture sold for £164,453, and the first section of pictures yesterday added a further £98,577.

Other good prices were the £4,500 from the Irish collector Michael Cogan for a wooded landscape by Jan Wildens, and £3,200 for a pair of battle scenes by Il Borghese. The same price was paid for an Irish-school wooded river landscape, and for a rocky landscape in the style of Vinkers.

A number of Mr. McGuire's own paintings, including his picture of football players sold for £180, and of the Crucifixion, with a sketch, for £110. Saints Day in Bergamo went for £100. At Sotheby's Belgravia English

print sale Moulders, a London dealer, paid £3,500 for a set of seven plates by William Blake. Illustrations for Dante's Divine Comedy. The set was pulled in by a dealer, Barry Donohue, paid £16,000, a record price, for a painting by the Irish late Victorian artist Walter H. Osborne. In the London sale-rooms a work by Osborne rarely exceeds £5,000.

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by CHRIS DUNKLEY

**The Entertainment
Guide is on Page 32**

by B. A. YOUNG

Orchestre de Paris by RONALD CRICHTON

by ANDREW. PORTER

☐ Send me further details

☐ Arrange a demonstration.

NAME _____

ORGANISATION _____

POSITION _____

ADDRESS _____

TELEPHONE _____

CTL

Computer Technology Limited, Eaton Road,
Hemel Hempstead, Herts HP2 7LB, England.
Tel (0442) 32722 Telex: 325052

ANSWER PAGE 9.

EUROPEAN NEWS

Lisbon denies sending troops to Alentejo

BY PAUL ELLMAN

LISBON, Sept. 21.

THE Portuguese Cabinet met last night to discuss proposed alterations to the controversial Agrarian reform programme. The meeting took place against the background of official denials that troop reinforcements had been moved into the southern Alentejo region, scene of most expropriations, in head of possibly violent reaction to a decision to return illegally occupied land to former owners.

Nevertheless, contingency plans for the use of troops are known to have been discussed in recent days by the President, General Ramalho Eanes, and senior officers, and the Army chief of staff, Gen. Rocha Vieira, visited Évora, the capital of the Alentejo region, today for talks with local military commanders.

Measures which the Government was thought likely to approve to-night included the early return of a number of smaller properties in the Alentejo which have come to symbolise the more glaring abuses of the Agrarian reform programme so far.

Fälldin silent on new Swedish government

BY WILLIAM DUFFLORCE

STOCKHOLM, Sept. 21.

MR. THORBJÖRN FÄLLDIN, government programme which he developed in opposition between the Centre and Liberals.

Mr. Fälldin said that his talks with Mr. Fälldin had been free and open and had started with the assumption that as strong a non-Socialist Government as possible had to be formed. Earlier, Mr. Bohman had said that Cabinet posts should be allocated on the basis of the parties' parliamentary strength. (in a 19-member Cabinet this would give the Centre Party nine seats, the Moderates six and the Liberals four). Mr. Fälldin has said that the Government programme would determine who would get which post.

Mr. Lars Westerberg, vice-chairman of the Trade Union Federation (LO), warned that the risk of disturbances on the labour market had increased after the non-Socialist victory. LO might be forced into action to achieve its demands in the coming central wage negotiations.

The Stockholm Stock Exchange turned sharply downwards today after yesterday's burst of elation. The Jacobson and Ponsback industrial shares index dropped 11.65 points, wiping out the gains made yesterday, and closing over one point lower than on Friday before the election.

John Walker writes: The value in fixed prices of industrial stocks in Sweden rose by 2 per cent during the second quarter of this year, according to the Central Bureau of Statistics. At the same time, stocks were 13 per cent higher than at the same time in 1975. Industrial stocks of semi-finished manufactures went up by 4 per cent, during the second quarter of this year and were 13 per cent higher than a year ago.

Mining and minerals were up by 10 per cent, while stocks of forest industry products rose by 4 per cent and finished goods were 2 per cent lower during the second quarter. The input of paper and pulp products went up by 8 per cent.

On the overall current account balance, the Commission now anticipates a 1976 deficit of \$7.6bn, contrasting with a \$4.7bn deficit anticipated in June.

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Optimism as SALT talks reopen

BY DAVID EGLI

GENEVA, Sept. 21.

Soviet and U.S. negotiators resumed Strategic Arms Limitation Talks (SALT) in Geneva yesterday after a two-month summer recess and with guarded hopes that agreement on limiting nuclear delivery vehicles—missiles and bombers—might be reached within a matter of weeks, writes David Egli.

The so-called SALT II negotiations have now stretched over a period of 19 months, stemming from the Vladivostok agreement in November 1974 between U.S. President Gerald Ford and Soviet Party General-Secretary Leonid Brezhnev. They then set up the broad lines for the limitation of each side to 2,400 nuclear delivery vehicles, including up to 1,320 armed with multiple independently targetable nuclear warheads (MIRVs).

Polish economy

The Politburo of the Polish United Workers' Party met here today to appoint new chairs to head the Commission which are to look into key economic problems which were announced by First Secretary Mr. Edward Gierek at Silesia on September 2, writes Christopher Bohinski from Warsaw. The appointments indicate no significant personnel changes are envisaged.

Mintoff ceremony

Maltese Premier Mr. Don Mintoff's new Government will be sworn into a second five-year term by President Sir Anthony Mamo this morning at a brief and simple ceremony at the Presidential Palace in Valletta.

Cyprus election

Mr. Spyros Kyprianos (44) was unanimously elected yesterday as the new President of the House of Representatives in a position which makes him second-ranking to President Makarios in the Greek Cypriot community, writes Our Nicosia Correspondent. A former Foreign Minister of the Republic, Mr. Kyprianos pledged to work to strengthen President Makarios in his difficult task.

Tindemans' call

A call for a clear-cut division of labour between the 18-member Council of Europe and the EEC was made by Mr. Leo Tindemans in Strasbourg yesterday, writes David Buchanan. Speaking to the Council's Parliamentary Assembly, which was somewhat plucked at the fact that the Belgian Prime Minister's report earlier this year on the future of the Nine made no reference to any wider European bodies, Mr. Tindemans suggested for the first time that joint agencies be set up between Strasbourg and Brussels.

Enriched uranium

Britain, Holland and West Germany agreed yesterday to expand efforts to obtain enriched uranium by their joint gas centrifuge project. Reuter reports from Bonn. The three countries agreed to put into operation this year gas centrifuge apparatus yielding nearly 50 tonnes of enriched uranium annually at plants at Capenhurst, England, and Almelo, Holland.

Mr. Scammon, who also serves as chairman of the Engineering Training Board said that he had received indication which in Brussels that the European Social Union might agree to consider more flexible criteria for approving applications for training grants.

In particular, he said, there might be some change in the requirement that employers meet half the cost of training schemes assisted by the Social Fund.

Mr. Scammon said that the requirement, he said, was a substantial deterrent to efforts to persuade private companies to employ and train more staff than they needed for strictly commercial purposes.

While in Brussels, Mr. Scammon has also been seeing Belgian trades union leaders and British representatives here.

E. German marks flood black market

BY LESLIE COLVIT

BERLIN, Sept. 21.

EAST Germany's mark is being battered on West Berlin's unofficial exchange market for the non-convertible currencies of Comecon countries. The black market rate for the East German mark, which had remained steady for years at one West German D-Mark to about three East German marks, has in recent weeks dropped to four GDR marks. This was the level before the Berlin Wall was built when hundreds of thousands of East Germans exchanged their money each week for D-Mark at the dozens of exchange bureaux that then existed in West Berlin. The official East German exchange for its mark is one GDR Mark to one D-Mark.

The two West Berlin dealers in East German marks and other Communist currencies supply them to banks here in West Germany and abroad. One of the exchange bureaux is privately owned while the other is a branch of the Deutsche-Verkehrsbank. The exchange offices are somewhat incongruously located inside the West Berlin railway station of the East German Reichsbahn railway and is wholly owned by the West German Federal Railway. No one has been able toathom any connection, but the East Germans on occasion have publicly called on the West German government to close the railway exchange office. They have however never attempted to shut down the exchange bureau in its advantageous location in West Berlin's capital Zoo station, only a few steps on the elevated line from East Berlin.

Obviously East German marks, coming into West Berlin and

West Germany are supplied by the 1.3m. East German pensioners who are permitted each year to visit West Germany and West Berlin. No figures are given in the amount of GDR marks they bring over and exchange into D-Marks but estimates range from 10 to 50m. Marks which they bring over and exchange into D-Marks but estimates range from 10 to 50m. Marks which they bring over and exchange into D-Marks but estimates range from 10 to 50m.

Bonn's credit to the East 'not excessive'

BY NICHOLAS COLCHESTER

BONN, September 21.

PROMPTED BY the emergence of credit to Communist countries as one of the issues in the general election campaign, the West German government's information office today produced a summary of West Germany's exposure in this respect. The report shows that Germany's lending to Comecon is in the same proportion to its exports to Comecon as that of all other Western countries.

It also underlines the way both Germany's Comecon debt and Comecon trade expanded sharply last year and how this expansion has been curbed noticeably in 1976.

Excluding East Germany, which is not considered as a foreign country in the German trade statistics, the total debt of Comecon countries to the West is cited as DM580bn. at the end of 1975. West Germany's corresponding gross lending to Comecon at

the same moment was DM 18.9bn. and its net lending DM15.7bn. So the government points out that West Germany accounted for about one quarter of the West's gross lending to Comecon and a quarter of the West's exports to the same countries.

The Government claims that Germany's Comecon lending has grown in line with its Comecon trade, which expanded from DM35bn. of exports in 1970 to DM17bn. in 1975. Stressing Germany's interest in this Comecon business, the report adds that Comecon accounted for almost one quarter of the exports of medium-sized machine tool companies in 1975, for 12 per cent of German plant orders and no less than 36 per cent of orders for steel pipes.

The report says that increasing Comecon exports to West Germany and greater reserve on the part of the Comecon countries in the buying of West

German goods is leading to a considerable reduction in the Comecon's trade deficit with Germany in 1976. In the first seven months of this year, the deficit was DM4.1bn. compared with DM5.5bn. for the same period of 1975. The Government quotes a recent GATT estimate that Comecon countries will reduce their trade deficit from \$10bn. in 1976 to \$6bn. in 1978.

Turning to the German government's involvement in Comecon debt the report says that the public sector was responsible for only four per cent of Germany's total credit to Comecon (without East Germany) at the end of last year. The Government does, however, guarantee a considerable quantity of the Comecon debt to German exporters.

Such a guarantee, however, is not a loan, but a promise to avoid carrying the debt because of the risk.

The main customers for the East European currencies are tourists from Communist countries. But they take a considerable risk since the importation of Comecon currencies into East Germany is a punishable offence. Demand for GDR marks comes from the 7m. West German and West Berliners who visit East Germany each year. Businessmen and regular travellers to the East, however, tend to avoid carrying the illegally changed money because of the risk.

Other Comecon currencies are also traded in West Berlin at black market rates which are exchanged daily with Frankfurt, Vienna and Zurich. The Soviet rouble for example sells at 80 pfennigs (80 cents U.S.) here compared with the official rate of \$125 to the rouble. One hundred Czechoslovak Crowns are offered in West Berlin at DM 10.75 (\$4.30) as against the official rate of 5.30 Crowns to the dollar.

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Exchanges in Spain to get more bank help

BY ROGER MATTHEWS

MADRID, Sept. 21.

SR. LOPEZ DE LETONA, Governor of the Bank of Spain, has pledged that official support for the stock exchanges in Madrid, Barcelona and Bilbao will be maintained during the present exceptional circumstances.

The bank has been extremely active in the past few months in propping up share prices, though the Governor is unwilling to disclose how much money has been involved.

Most brokers agree that without this support the three markets would have continued to slide, possibly at an alarming rate. The Madrid index, having risen more than 20 per cent on the week, recovered slightly last week and closed today at a little more than 15 per cent of its January 1975 level.

Under the Spanish system, the index reverts to a base of 100 at the beginning of each year.

Although agreeing in principle that bank intervention was not advisable, Sr. Lopez de Letona was the right man for the job. His defence on the issue to insist on the need for liquidity in the system to maintain industrial investment and to protect the interests of the small investor. He also said that the market was now being influenced by factors far removed from the bank's operations, presumably a reference to the political situation.

The Governor said he believed that the support would be temporary and that confidence could be re-established fairly quickly. However, other Government measures have failed to renew buying interest, and when a fairly long period of economic and political uncertainty assured at least until after next summer's promised general election—the bank must be prepared to take in more paper.

The newly appointed Sr. Lopez de Letona is rapidly making his presence felt. A former minister closely associated with other ex-ministers, the new Governor is expected to have an important influence on the conduct of economic policy.

In an effort to reduce tension in the Basque region, the Minister of the Interior, Sr. Martin Villa, the Minister of the Interior, has agreed that the flag of the Basque Nationalist Party will be tolerated but not hoisted. Food petrols in working-class districts have also been reduced, though the Minister has promised that illegal demonstrations will be firmly put down.

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AMERICAN NEWS

Group of 77 plan to set up Third World Bank

BY HUGH O'SHAUGHNESSY

MEXICO CITY, Sept. 21.

START on the establishment of a Third World Bank and a new international clearing field were among a range of ambitious measures agreed yesterday evening at the conference on Economic Development among Developing Countries here. Nearly 400 delegates from 86 countries of the "Group of 77" development countries, who are meeting here today expressed their intention of setting up a new international clearing field to carry out a full range of commercial and financial operations and similar multilateral bodies to promote co-operation among themselves on investment and export promotion activities.

As well as the creation of new bodies, the conference agreed on a closer collaboration among six central banks and other financial organisations.

This collaboration should embrace the establishment of much more ambitious clearing agreements between states and groups of states and the development of the idea of a payments union for the group as a whole. In addition, the development banks of the group were told to get into closer contact with a view to subsidising interest rates for projects of special interest. It was also agreed to work for the easier flow of resources among the members of the group.

On trade matters there was agreement on the value of a generalised system of preferences to support the group's own industries. On imports, the group agreed that its policies had to be harmonised not only in regard to imports of goods but also of technology from the developed world.

The group also agreed on the need for the establishment of its own multi-national corporations for the marketing of raw materials and on the setting up of commodity exchanges within the group's own territories.

In an interview published with the Mexico City daily, El Universal, Sr. Manuel Perez Guerrero, the Venezuelan vice-chairman of the Conference and a leading figure in the North-South dialogue, said that the meeting had been a step towards confidence in our own resources. But he went on to say that this process did not mean that the developing world was turning in on itself, away from the developed countries. Rather was it, he said, an attempt to promote a new international economic order.

Alaska oil surplus seen by federal agency

By Stewart Fleming

NEW YORK, Sept. 21.

THE U.S. Federal Energy Administration today forecast that there would be a surplus of Alaskan crude oil of at least 500,000 barrels a day by 1978 when the Trans-Alaskan pipeline is expected to be in full production.

This official confirmation of what has long been rumoured in the oil industry raises a complex network of social and political issues about the production of oil from Alaska's Prudhoe Bay field in which British Petroleum, through its Standard Oil of Ohio associate, is one of the largest participants.

The oil surplus will arise in California which, partly because of the slower-than-expected demand for oil in the State, can no longer be expected to either refine or absorb the 1.2m. barrels of oil a day which by 1978 should be coming down the Alaskan pipeline.

Originally, it was intended that the oil would be shipped from the Valdez terminal at the end of the pipeline in Alaska to California where it would be used. Now the oil companies are looking at alternatives which would redistribute the crude to the oil-deprived States of the Mid- and West of the U.S.

These plans are now, however, running into opposition. Mr. Tom Quinn, chairman of California's Air Resources Board and a political ally of Governor Edmund Brown, has written to the Federal Energy Administration protesting about the potential damage to California's environment.

While this falls short of official State opposition to unloading, given the political significance of environmental issues in California and the fact that California itself does not need much of the Alaskan oil, Mr. Quinn's objections cannot be overlooked.

CANADIAN OIL

High stakes in the Arctic

SOME 50 to 60 miles off Canada's Mackenzie Delta in the chill waters of the Beaufort Sea, drilling rigs mounted on two ships are boring away into the sea floor. Shrouded in secrecy, the operation is an expensive one. Besides the millions of dollars already spent in preparation, the cost of just drilling each of these two holes is said to be \$35m.

Yet the stakes are high. By one estimate, the Beaufort Sea, which laps Alaska's North Slope and Canada's Arctic Islands, holds up to 40bn. barrels of oil and 300,000 bn. cubic feet of natural gas—resources roughly equal to all the oil and gas currently known to exist in the entire North American Continent. Success here, some believe, clearly means more natural gas for the U.S. and an end to Canada's growing oil-supply problem.

Indeed, once again, the world's oilmen are going flat out. Just as they did earlier on the North Slope and in the North Sea. This time, however, the risks may far outweigh the rewards. For in addition to the usual statistical odds (seven to one against any wildcat discovery), the exploration venture under way is taking a chance on both the development of a technology that does not yet exist and the possibility of an environmental disaster that would be difficult to control.

Using drill ships in the Arctic's icy waters has never been tried before. A part of these waters, the Beaufort Sea is ice-free only from mid-July to mid-October each year, and even during this period, huge ice floes often break away from the polar ice pack and threaten shipping. The unpredictable movements of this ice, environmentalists say, could prevent a drill ship from plunging a leaking well. Worse, they say, the ice could hamper efforts to clean up any oil spill before the sea freezes over again in October.

"An uncontrolled blowout would leak oil and gas under the ice all winter," contends Mr. Herbert Schwarz, a physician and writer who lives in the

coastal Eskimo hamlet of Tuktoyaktuk in Canada's North West Territories. "Traditional Eskimo staples like fish, whales and seals could disappear for years. It's just too risky."

On the other hand, Calgary-based Dome Petroleum, the operator of the venture for companies that include Hunt International Petroleum and Gulf Oil Corporation, has been preparing for this summer since 1968. "We are employing the best drilling people and the most up-to-date technology we were able to get our hands on," says Mr. John

somehow he laid to avoid cutting the keel of a passing icebreaker. Dome and its backers are betting that the answers to these problems will be found in the next decade. That, officials say, is probably the earliest that any Beaufort Sea discoveries could be brought to production anyway.

To the Canadian oil industry, in fact, there is a special impetus to find whatever fossil fuels might exist beneath the Beaufort's floor. Thanks to a continuing decline in oil produc-

as too impractical a site for exploration, is fast becoming one of Canada's last hope for new supplies of conventional energy. Imperial Oil, the Canadian arm of Exxon Corporation, has made several discoveries, drilled from man-made islands in the shallower waters of the sea, but Mr. Douglas Baldwin, an Imperial manager, concedes that it is not all looking for a major oil and gas field off Edmonton and Texas.

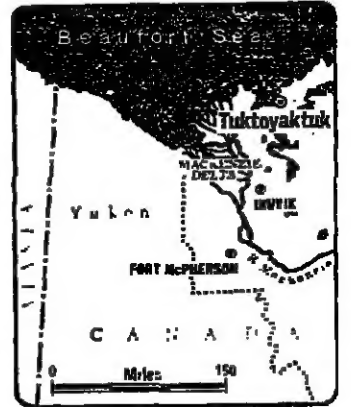
William Richardson, Dome's president, calculates that to make any discovery, the company while the group must spend at least 100,000,000 dollars on reserves of 200 to 500m. barrels of oil.

For the attempt, the company has assembled a massive fleet of about 200 ships. A 10,000-ton drill ship, about 1,000-ton support vessels, and a 500-ton supply ship, plus an extra 200-ton supply ship, will be added to the fleet. The fleet will include a variety of specialized equipment, including barges, like tugs that use water jets to deflect ice, and other devices that can stand the approach of ice. It is also well equipped to handle the

THE Dome Petroleum-Cannar consortium has confirmed it has found gas in the Tugmark drillhole in 90 feet of water in the Beaufort Sea 60 miles north of Tuktoyaktuk, the port at the north east tip of the Mackenzie Delta.

Dome is using the Cannar Explorer 1 drillship and the gas show came from 8,800 feet. Dome officials in Calgary described the show as "sweet wet gas" and said it was encouraging. They denied early reports of a blow-out.

The company now intends to close off the hole by next Sunday and then to make a full evaluation. The Explorer 1 is working on the Tugmark hole in 90 feet of water 60 miles north of Tuk. But must halt work by Sunday, the end of the drilling-permit period.



Gallagher, Dome Chairman. "We think we've reduced the environmental risk to zero."

Perhaps. But the Canadian government, mindful of the dangers presented by the ice floes, has shortened the Beaufort Sea drilling season by one month. Dome, moreover, has had to post a \$50m. bond covering any environmental damage. The industry at present lacks the know-how needed to produce and transport any fuels extracted from icebound seas. No one is sure, for instance, if an above-water production platform can be built to withstand the crack or gas pressure of a polar ice pack or if underwater pipelines can

tion from existing fields, Canada, once an exporter of oil, is now becoming an importer. By 1985, perhaps, the Canadian government study forecasts, the country could have to import some 1.3m. barrels a day, creating a balance-of-payments deficit in Canada's oil account of about \$3.5m. annually.

Exploratory drilling in other offshore regions of the country and more often than not, been a disappointment. After nearly seven years of drilling in the Beaufort Sea, for instance, Canadian Atlantic, for instance, oilmen have yet to report commercial quantities of either oil or gas.

Thus the Beaufort Sea, once can be done before the Beaufort once again begins to freeze.

August consumer prices up 0.5%

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, Sept. 21.

AMERICAN CONSUMER prices continuing to rise by at least 0.5 per cent. in August, a full percentage point above the same as in the previous two months. Lower prices for meat and poultry were more than offset by increases in the cost of petrol, a wide variety of goods and services, fruit and vegetables.

The figures might be considered unremarkable at any time other than the last two months of a presidential election campaign. The administration would like to see concrete evidence of a downward trend in consumer prices to convince a electorate that its anti-inflationary policies were working, and had made no bones of the fact that it expected that a fall in the price of meat and poultry would exert sufficient influence on the overall index.

Although the Administration's forecast for calendar 1976, per cent. for calendar 1976, a cost of living is substantially

ment, have started to move up, rather than down.

Nevertheless, Thursday night's televised debate between President Ford and Mr. Jimmy Carter, which is to be devoted to economic and domestic policy, may not follow conventional lines. Mr. Carter is nervous of being labelled as a fiscal liberal and has of late been preaching the message that a balanced budget is a desirable goal.

In his interview with Playboy magazine, currently celebrated for his explicit discourse on morality, religion and sex, he complained: "People ask how a recent farmer from the South who believes in balanced budgets and tough management of Government can possibly give the country tax and welfare reform, or a national health programme or insist on rights for blacks and women. Well, I'm going to do those things."

Department expressed surprise that the Watergate special prosecutor should be looking into this affair.

The other incident centres on whether or not Congressman Ford was entertained to free-wheeling weekends, courtesy of U.S. Steel, the nation's largest steel company. Mr. Jack Anderson, the well-known columnist, reported on a television show this morning that Mr. William White, then chief Washington lobbyist for the company and a close friend of Mr. Ford, had disclosed that he had treated Mr. Ford to such weekends on in the 1960s and early 1970s, and had been reimbursed for his expense by his company.

In an interview with an American wire service, Mr. White essentially confirmed Mr. Anderson's story. U.S. Steel had paid "room and board" at the company's country club lodge in New Jersey on at least two occasions, but not since Mr. Ford was either Vice-President or chief executive. The White House said today that Mr. Ford had played golf with Mr. White at the resort twice since 1964, once in that year and once "about five years ago."

Twelve years ago there was no law or congressional code barring Congressmen from receiving gifts from lobbyists, but in 1968 the House did adopt a code of ethics counselling against the practice.

Ford donations inquiry

BY OUR OWN CORRESPONDENT WASHINGTON, Sept. 21

WO ITEMS which vaguely suggest President Ford's special while a Congressman have arisen in Washington today. It is unlikely that either will become a major issue in the last weeks of the Presidential campaign, but their dissemination in the American Press means that they will, at least, be noted.

The Wall Street Journal



ported today that the Watergate special prosecutor is investigating political contributions that may involve Mr. Ford's congressional campaigns in the state of Michigan. The inquiry is centring on donations made by two maritime firms known to have supported Congressman Ford.

Union officials have been subpoenaed to produce documents and records dating back to 1964. A White House has properly said that an exhaustive search of Mr. Ford's background was conducted in 1973 when he was named to become Vice-President and that nothing was found against him. The Justice

Department expressed surprise that the Watergate special prosecutor should be looking into this affair.

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SEC charges former Chase executive

The Securities and Exchange Commission has charged a former vice-president of the Chase Manhattan Bank with knowingly overstating by \$1m. the net income of securities handled by the bank. Reuter reports from New York.

The SEC charged that as a result of the overstatement, the bank filed false and misleading quarterly reports for the three and six-month periods ended March 31, 1974, and June 30, 1974, respectively.

The former bank officer, Mr. Hilliard Farber, consented to a permanent injunction barring him from further violations of the SEC Act.

\$220m. Army error

The U.S. army said yesterday that it had spent a total of \$220m. in mistaken weapons purchases and blamed it on sloppy book-keeping. Reuter reports from Washington. The equipment was bought in the early 1970s on behalf of South Vietnam and other countries but they had never ordered it. Last April the Army announced that it had mistakenly spent \$18m. on these purchases, mostly of electronic gear.

Banking Bills

In an unusual action, the U.S. Senate has killed three banking bills that had been routinely scheduled for floor passage, AP-DJ reports from Washington. One of the bills would have allowed federal state and local governments to collect interest on their official bank deposits. Another would have required separate Senate confirmation for the chairman of the Federal Reserve Board.

IAEA conference

The 20th general conference of the International Atomic Energy Agency opened yesterday with representation from 109 member nations, UPI reports from Rio de Janeiro. More than 1,000 delegates arrive to attend the international organization's meeting, only the third to be held outside its Vienna headquarters in 20 years.

Solar power plan

Nine groups of utilities and Governmental units have proposed sites for the first solar-electricity power plant in U.S., AP-DJ reports from Washington. The site proposals were made to the U.S. Energy Research and Development Administration (ERDA), which solicited requests in July. ERDA plans to begin building a 10,000-kilowatt plant in 1978 that will generate electric power from steam produced by concentrated heat from the sun.

Suspects released

All three suspects in an alleged plot to assassinate Sen. Edward Kennedy, released on personal recognisance pending a trial on September 30, UPI reports from Springfield.

Anti-trust fine cut

A judge in Chicago reduced the \$50,000 maximum fines he had imposed earlier upon paper board box makers. They are among 22 such concerns that pleaded no-contest in July to federal anti-trust conspiracy charges in one of the Government's biggest price-fixing cases ever, AP-DJ reports from Chicago.

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Day	Dep. Heathrow	Via	Air. Lusaka
Tuesday	20.05	Non stop	07.00
Thursday	20.05	Non stop	07.00
Friday	16.35	Frankfurt	07.00
Saturday	20.05	Non stop	07.00
Sunday	19.15	Rome	10.40

Troops in Panama siege

PANAMA CITY, Sept. 21.

HUNDREDS OF troops today sealed off the closed-down university of Panama but took immediate action to oust demonstrators who took over there after anti-riot police broke up a protest march yesterday.

The 300 students, most of them in a Trotskyite group, refused to obey an order to leave the campus peacefully. Their demonstrations against food price increases was dispersed yesterday by police using rubber bullets and tear gas, eye-screens said.

There was no official word on casualties. The eyewitnesses at least 50 students were killed during the clashes, they followed rioting here last night.

The wave of unrest, beginning in a student march on September 10 and spreading to

working class districts, was the worst since Brigadier General Omar Torrijos, the head of Government, came to power in Panama in a military coup in 1968.

Sr. Eligio Salas, rector of the 23,000-student university, said the institution will remain closed for an indefinite period because a "reduced group" of students was upsetting public order. It was the first closing in eight years.

The last time the university was closed was shortly after Gen. Torrijos took power. Student demonstrations also prompted that closing.

The protests have not been directed at the canal, even though the U.S. presence in the 50-mile long zone remains a tender point between the two nations. Negotiations for a new canal treaty are underway. Agencies



OVERSEAS NEWS

Egypt and Libya bid to patch up quarrel

CAIRO, Sept. 21

EGYPT AND Libya are negotiating through diplomatic channels to heal their three-year-old political rift. Libya's top diplomat in Cairo said to-day.

"We are optimistic about an improvement in relations between the two countries in the near future," Mr. Abdel-Kader Ghoka, director of the Libyan Relations Office (embassy) told UPI.

Asked whether the current dialogue would lead to a meeting between Libyan leader Col. Muammar Khaddafi and Egyptian President Anwar Sadat, Mr. Ghoka said: "Such a meeting is not impossible. The two leaders are brothers who head two sister countries. We hope a meeting will materialise."

He spoke immediately after conferring with Egyptian Foreign Minister Ismail Fahmy. The latter's request, he said, consultations between him and Egyptian officials have been going on for some time.

Following a bomb explosion aboard a train in Alexandria last month and an official claim that Libya was responsible, President Sadat said the Libyan leader "will not escape from my hands."

But King Khaled of Saudi Arabia, apparently aware of the current bid for an Egyptian-Libyan reconciliation, expressed confidence in an interview to-day that common bonds of religion and language between the two countries will lead to rapprochement.

He cited as a hopeful sign Col. Khedafi's remarks carried recently by a Cairo weekly magazine describing President Sadat as "my father and he has the right to do whatever he likes with me."

The Libyan leader also said then all he wanted in order to mend fences with President Sadat was a meeting with him "for not more than five hours."

But he laid one condition for a reconciliation—the extradition of Major Omar el Meleishi, a dissident member of the ruling Libyan Revolution Council who fell out with Col. Khedafi and has been a political refugee in Egypt since last February. Egyptian officials said extradition was out of the question. UPI

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Clashes on all Lebanese fronts

BEIRUT, Sept. 21

ALL MAJOR fronts in Lebanon's civil war were reported ablaze early to-day amid growing doubt that the inauguration of a new president on Thursday will bring real change to the battered nation.

According to radio stations supporting both sides in the 17-month-old war, Syrian-backed rightists and forces of the leftist-Palestinian alliance hammered each other with everything in their arsenals.

The reports spoke of ground fighting—in some areas supported by tanks—and artillery exchanges in the mountains.

east and south-east of Beirut, around the vital northern port of Tripoli, and along the confrontation line dividing the capital.

Pierce overnight clashes were reported in the area near the Beirut museum, once considered a possible site for president-elect Elias Sarkis to take the oath of office on Thursday.

He succeeds right-wing president Suleiman Franjeh, who has stubbornly refused to step down before the end of his term although Mr. Sarkis was chosen to succeed him more than four months ago. The museum fighting earlier

gave rise to fears that Mr. Sarkis's inauguration might bring a repetition of the scenes which made his election one of the most unusual in recent history.

On that occasion a hail of shells crashed into the area as deputies accompanied by bodyguards arrived at a villa near the museum to cast their votes.

Lebanon's belligerents stepped up fighting following the failure of talks last Sunday between Mr. Sarkis, Palestinian command chief Yasser Arafat and Syrian deputy defence minister Naji Janji at the eastern Lebanese town of Shtoura. Reuter

Mr. Sarkis to be sworn in at Syrian-held Shtoura

BY HSIAN HIJAZI

BEIRUT, Sept. 21

THE Lebanese Speaker, Mr. Kamel al Assad, has called the country's 88-member unicameral parliament to a meeting in the town of Shtoura in East Lebanon on Thursday for the inauguration of Mr. Elias Sarkis as the new President of the Republic.

Mr. al Assad's decision came after a French jurist, M. George Vedel, advised the authorities here that a study of the Lebanese constitution showed that the House can meet outside Beirut.

The choice of Shtoura was because the Museum area where the temporary headquarters of Parliament is located has been the scene of heavy fighting in the past few days. It was in that area, where the dividing line between Beirut's Moslem and Christian quarters lies, that Mr. Sarkis was elected last May.

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Israel breaks up demos

JERUSALEM, Sept. 21

SECURITY FORCES dispersed crowds of Arab teenagers and removed roadblocks on the West Bank of Jordan to-day during the seventh day of anti-Israeli unrest in the occupied Jordanian territory.

In Hebron, security forces moved in to break up dozens of Arab youths who tried to block a group of Jewish teenagers en route to prayers at the abandoned Hadassah synagogue in the heart

of the city. Witnesses said members of the Jewish group fired warning shots in the air but no one was hurt.

Meanwhile, rebuffing a verbal onslaught from the opposition, Prime Minister Yitzhak Rabin's Government to-day rejected a call for the replacement of Foreign Minister Yigal Allon for proposing extensive territorial concessions to the Arabs in a final Middle East settlement. UPI

Pretoria claims 200 mile limit

By John Stewart

CAPE TOWN, Sept. 21

SOUTH Africa is about to declare an "exclusive economic zone" (EEZ) of 200 miles off its coast from the Orange River mouth in the west to Foulis d'Oro in the east. Economic Affairs Minister Mr. Chris Heunis will make the announcement within a few days. It is reliably understood.

The announcement will make no reference to two potentially vexed matters—South West Africa (Namibia) and the rights and claims of the three landlocked BSL (Botswana, Swaziland and Lesotho) countries in the EEZ. It is expected, however, that the Namibia problem will resolve itself in the course of next year when the proposed interim government will declare an EEZ of its own and ask South Africa to help police it. The question of the BSL countries will be resolved through a bilateral or multi-lateral treaty.

Legislation giving effect to South Africa's EEZ is being prepared and will be introduced in Parliament early next year. Indications are that South Africa will enforce its 200-mile sovereignty of the sea with uncompromising firmness.

Mr. Heunis' announcement will make it clear that South Africa will be a major coastal state, will henceforth make regulations determining exploitation of the fishing grounds after a period of negotiation with fishing nations which currently share the grounds with the republic.

South Africa's position will be explained to foreign fishing nations exploiting the south-east Atlantic grounds at a meeting of the International Convention for South-east Atlantic Fisheries (ICSEAF) in Malaga, Spain, in December. The nations which have ratified the ICSEAF convention are Japan, South Africa, Portugal, USSR, Spain, Bulgaria, Poland, France, Belgium, East Germany, Cuba, Italy, Israel and South Korea. West Germany and Angola will probably join.

Although South Africa will make it clear that it will be the sole authority in respect of its exclusive zone, it has no intention of leaving ICSEAF, membership of which is regarded as important because of beneficial spin-offs from joint research and as a point of international contact.

Australia may grant foreign fishermen access to fish within a proposed 200-mile fishing and resources zone, Primary Industries Minister Ian Sinclair said to-day in Melbourne. AP-DJ reports from Melbourne.



Dr. Henry Kissinger and President Nyerere share a laugh during talks at the State House, Dar es Salaam, during which the U.S. Secretary of State briefed the Tanzanian leader on his discussion with Rhodesian Prime Minister Ian Smith. See Back Page.

Rhodesian forces kill 15 more guerillas

By Our Own Correspondent

SALISBURY, Sept. 21

RHODESIAN SECURITY forces headquarters announced to-day that 15 guerillas and 11 Africans "running with, and actively assisting" guerilla units, have been killed since the last communiqué on September 13. Five curfew breakers have also been killed and quantities of war material seized.

Guerillas have "wantonly murdered" six Africans, and two African men and a woman were killed when their vehicle detonated a landmine.

Since December, 1972, 2,229 people have died in the war, including 170 security force members and 1,308 guerillas. So far this month, 154 guerillas and 14 security force members have died.

Meanwhile, the Roman Catholic Bishop of Umtali, the Rt. Rev. Donald Lambert (88), pleaded guilty to-day in Umtali Regional Magistrates Court to four charges under Rhodesia's Law and Order (Maintenance) Act.

He is charged on two counts of failing to report the presence of guerillas at Avila Mission, near the Mozambique border, and two counts of inciting others to commit the same offence. Each count carries a maximum penalty of 15 years jail.

About 70 people of all races packed the tiny courtroom while another 100 waited outside and peered through the open doorway. Observers for Amnesty International, and the International Commission of Jurists, were in court, together with four other Roman Catholic Bishops and the former Rhodesian Premier, Mr. Geoffrey Todd.

An agreed statement of facts submitted to the court said that in April a sister at Avila Mission was handed a letter by an African which came from guerillas who requested medical supplies. Later that day Bishop Lambert arrived and instructed the sister not to report the incident, but said that he would take full responsibility. The next day four armed guerillas collected the supplies.

On a subsequent visit, the guerillas threatened the sister and the head of the mission; and on April 24 all the mission staff left for Salisbury.

In June when the sister returned to Avila Mission, the guerillas armed with the demanded various supplies and these were handed over. The next day, Bishop Lambert visited the mission, but neither he nor the mission staff made any report.

South Africa plan to study changes in parliament system

PORT ELIZABETH, Sept. 21

DEFENCE MINISTER Pieter Botha said to-night that a special Cabinet committee had been appointed to investigate possible changes in South Africa's parliamentary system.

He said the British system of Parliament had not worked anywhere else in Africa and that South Africa needed "a unique solution for a unique situation."

The Defence Minister said he foresaw the formation of a canton system where white and coloured bodies would control matters in their respective areas. It was not necessary to follow slavishly the Westminster system, he added.

Mr. Botha, opening the Cape Province congress of the ruling National Party, said his announcement of the committee had been made with the approval of Prime Minister John Vorster.

Political observers said the speech appeared to indicate the Government was hardening its policy of giving coloureds more say in the running of the country. Mr. Botha made no mention of South Africa's black majority. Reuter

Graham Hutton writes from Johannesburg: South Africa's import bill fell dramatically last month, confirming views that the recession is deepening. August's fall was partly a compensation for the flood of imports in July. Reuter

Cuba troops 'pull out'

DAR ES SALAAM, Sept. 21

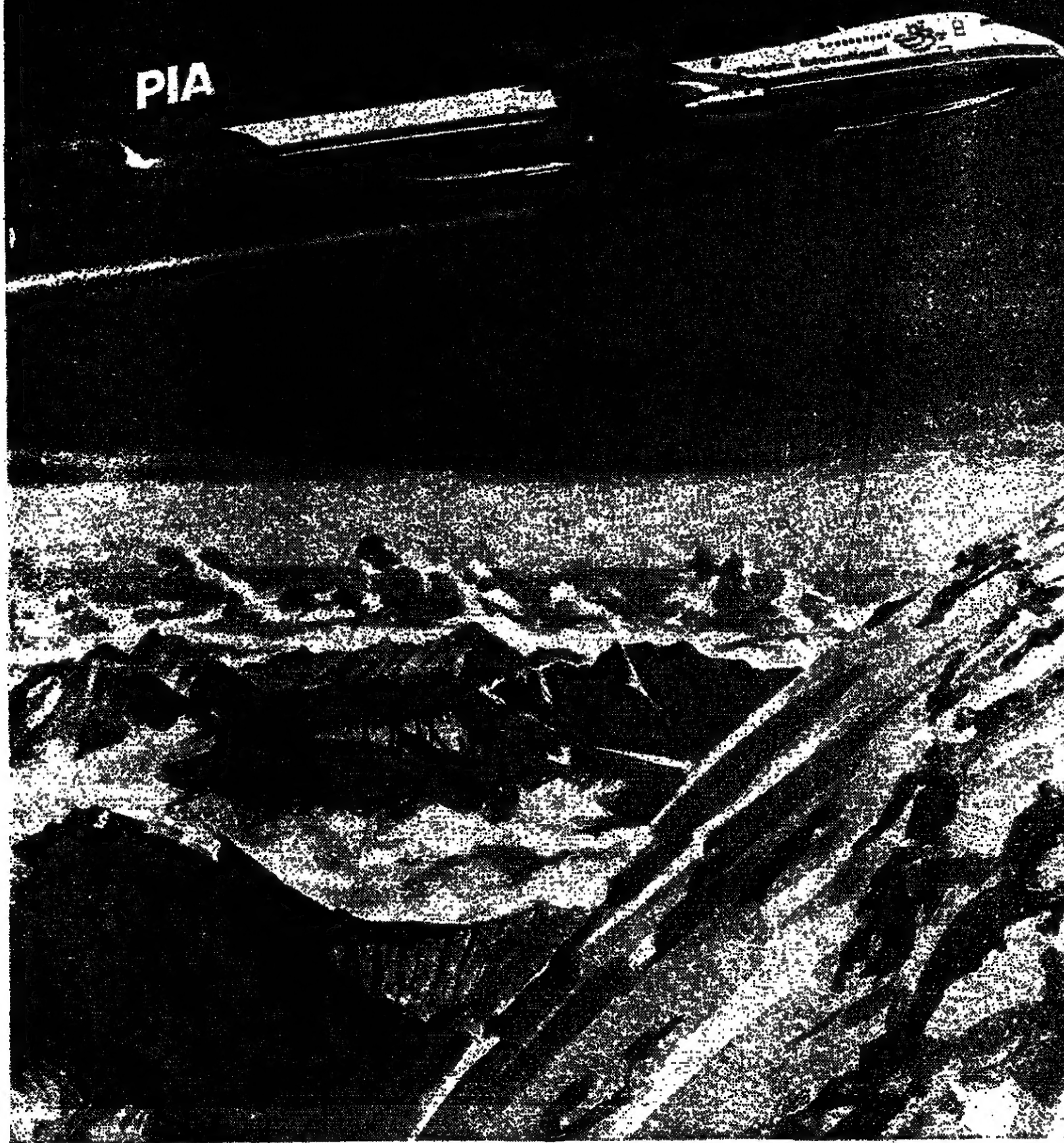
CUBA is believed to have withdrawn 3,000 of its soldiers from Angola in recent weeks, a U.S. official said to-day.

The official, travelling in the party of U.S. Secretary of State Henry Kissinger, said several shiploads of Cuban soldiers had been seen leaving Angola several weeks ago.

But he said Cuba still had more than 10,000 troops in Angola, and added that the U.S. was unwilling to credit Cuba as yet with carrying out the withdrawal that Premier Fidel Castro promised in a letter to Swedish Premier Mr. Olof Palme last May.

Cuba is believed to have sent more than 15,000 soldiers to Angola. Reuter

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three Boeing 720s and two F-27s and you are looking at one of the great copybook success stories of the airline business. Not that any of this would have been possible without the strong support of their passengers. PIA can only say thank you for your confidence.

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WORLD TRADE NEWS

Pledge sought on nuclear safeguards

BY DAVID FISHLOCK

NUCLEAR EXPORTING nations should make it an absolute condition of any contract that the receiving nation accepted UN safeguards against proliferation of nuclear arms on its entire nuclear programme, and not just on the imported portion, Dr. Sigvard Eklund, director-general of the UN's International Atomic Energy Agency, told its annual meeting here to-day.

In an uncharacteristically blunt public statement on the dangers ahead from nuclear proliferation, Dr. Eklund warned delegates in the opening address that they could be "needing the end of the line" with the Non-Proliferation Treaty (NPT), negotiated six years ago.

Certain countries showed no signs of accepting the NPT or of voluntarily placing the whole of their nuclear activities under IAEA safeguards.

Although he did not name any nation, it is understood that the nations causing the Agency greatest concern at present include the host country, Brazil, and its treaty with Germany for joint development of uranium enrichment and nuclear fuel reprocessing, together with Argentina, Egypt, Israel, Pakistan,

Spain and South Africa. At present these nations remain free to attempt to build on imported technology and "know-how" to create an independent basis for nuclear arms having enough native novelty to constitute no infringement of the terms of their contracts.

Safeguards were a contentious topic, Dr. Eklund acknowledged. Contrary to what some nations professed, "safeguards are not loved by many nations." But for the first time in man's history an international safeguard system had been established and recognised. IAEA safeguards were already being applied to all nuclear installations in many countries that had not formally accepted total safeguards under the NPT.

In my view such countries would lose nothing and gain much by formalising the situation.

Japan's ratification of the NPT earlier this year brought the number of parties to the treaty to one hundred. They included three nuclear weapon states, the U.K., the U.S. and the USSR—and more than 70 developing nations. All major industrial non-nuclear-weapon states had accep-

ted the NPT and its associated IAEA safeguards regime for nuclear installations, he said. Dr. Eklund described reports of progress in the series of "secret" London meetings on proliferation between nuclear exporting nations—the last was in June—as "heartening" but appealed to the participants to keep his agency officially briefed on progress.

Interviewed by the Financial Times, Dr. Eklund said he had no doubt that the non-signatories to the NPT would not welcome his proposal for tighter safeguards, but he saw no other way of avoiding the divergence of the NPT regime and agency safeguards.

He did not see the London meetings as threatening to create a rival organisation, but rather as a group able to discuss certain questions about proliferation in a "least politicised atmosphere."

A major study by the Agency of the concept of regional fuel cycle centres, originally proposed by the IAEA and endorsed by Dr. Henry Kissinger year ago, has been abandoned as "impossible" politically, the idea of geographical groupings of nations to participate in multi-national fuel

RIO DE JANEIRO, Sept. 21. factories maintained under IAEA safeguards.

Instead it is exploring the idea—favoured by the U.K. Government—of multi-national facilities owned by nations with special affinity of interests, as illustrated for example by Britain and Japan.

A status report just released by the Agency says that it has become evident that at least one of the partners in any such project would have to be able to contribute technology, the necessary industrial infrastructure, and part at least of the finance.

Dr. Eklund believed that the study so far "tends to indicate that such projects could be advantageous from an economic, safety and physical security and safeguards point of view."

But Dr. Eklund said that an important facet of the Agency's study was hampered by the reluctance of commercial reprocessing operators who, although not obstructive, were unwilling to contribute economic data and technical experience.

Czechs claim U.K. hampers trade growth with EEC

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

THE U.K. was singled out as the country which had been particularly responsible for putting a brake on trade between the Common Market and the Czechoslovakian Minister of Foreign Trade, Mr. Andrej Baresak, at the Brno engineering fair.

Up to 1974, he said, the Comecon countries had been quite successful in liberalising trade with the EEC. But this changed last year because of the action by Britain "and some other countries."

Mr. Baresak referred in particular to voluntary undertakings given by Czechoslovakia to hold back exports of shoes and men's suits to Britain—"a strange way of limiting trade."

But in spite of the Minister raising this point once again, there are no signs that any damage, either short term or permanent, has been done to

Czech-U.K. trade relations. According to one of the British contingent at the fair, which ends this week (September 23), "the only time the Czechs will buy from the West is when they have to. And we have seen no sign at all that the British are not just as welcome as they have ever been."

Mr. Baresak made it clear that the Comecon countries continue to seek long-term agreements with the EEC which would set targets for the exchange of goods even though several previous attempts had met with no success. The EEC Commission was currently studying the latest proposals, he said.

Although over the past five years the volume of trade between the two groupings had tripled to \$25bn., such an agreement would accelerate the growth of trade and widen the range of products involved.

"I personally believe that partnership and co-operation with Czechoslovak companies should be interesting to their partners in the capitalist countries, particularly now, when there is much unutilised production capacity and 'free financial funds in the West,' he said.

As it happens, U.K. representation at the fair has been as heavy as ever this year. About 70 companies are exhibiting (out of the total of 2,000) mainly under group arrangements made by either the Birmingham Chamber of Commerce, the Federation of Com-structure Equipment Manufacturers, the Machine Tool Trades Association or the Scientific Instrument Manufacturers Association. This enabled the British Overseas Trade Board to give assistance.

Algerian \$54m. order for Verkor

Financial Times Reporter

INTERNATIONAL SYSTEMS and controls (ISC) announces that its wholly-owned Belgian engineering subsidiary, Verkor, has been awarded a \$54m. contract to design and supply a full integrated industrial plant for the production of particle board, plywood, veneering and sawn timber in Algeria. The contract was awarded by the Algerian Government, Societe Nationale des Industries des Lieges et du Bois (SNLIB).

Financing for the project was arranged by ISC and Verkor and will be provided through Kredietbank of Brussels, and guaranteed by the Belgian Export credit agency, Dacrole.

The plant will be located at Khenechla, in eastern Algeria, and will utilise local timber and fibre resources. The complex is being designed to annually produce 17,500 cubic metres of 5mm particleboard, 12,500 cubic metres of 8mm plywood, 4,000 cubic metres of veneer, and 8,000 cubic metres of sawn timber. The output will go into particleboard panels, plywood and cabinet-work panels, cross-grained veneerings and building materials.

Verkor, which was incorporated in 1963, was acquired by ISC in April, 1974. The Belgian company has developed proprietary particleboard and process technology and first developed the process to produce linex Verkorboard from saw shives.

Aker hopes for Shell contract

By Fay Gjester

OSLO, Sept. 21. NORWAY'S AKER shipbuilding group is negotiating with Shell about installation work on two steel decks for production platforms destined for the Brent Field, a spokesman for AKER has confirmed. However, he said no contracts have yet been concluded.

The concrete sub-structures of the platforms are now under construction in Scotland, while one deck is being built at a French and the other at a Dutch yard.

If AKER could secure installation work on the two decks, it would provide welcome employment for the group's Skjold yard next year. Existing orders will not keep the yard busy much beyond the spring.

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Japanese TV producers may restrict exports to U.S.

BY DOUGLAS RAMSEY

TOKYO, Sept. 21.

FACED with new moves in the U.S. to restrict imports of Japanese colour television sets, the Japanese electrical appliance industry is now militating for pre-emptive voluntary restraint as the lesser of two evils. Despite this apparent reversal in the industry's position, however, the Ministry of International Trade and Industry (MITI) is sticking to its guns, and vice-minister Toshinobu Wada to-day reiterated that MITI has no intention of asking the industry to limit its exports.

Mr. Wada's denial, however, is diminished by his simultaneous admission that "MITI is now keeping an eye on these exports of colour televisions." It is understood that this surveillance covers not only market shares of Japanese exporters to the U.S., but also export prices and contracts with American buyers.

The new industry position was clear in a statement on Monday by Mr. Kaoru Iue, president of Sanyo Electric, in which he indicated Sanyo and other colour TV exporters cannot help but impose voluntary restrictions on our exports to the U.S. under the administrative guidance of MITI. It is not yet clear though whether Sanyo's view is as strongly held among its competitors.

Mr. Iue's statement was apparently prompted by reports that a group called Compact (the American colour TV industry protection committee) is about to petition the U.S. International Trade Commission (ITC) for unilateral Japanese imports.

Sources at MITI here say that no official communication has been received from the ITC through diplomatic channels, but that MITI understands the Compact request is based on Clause 201 of the 1974 U.S. Trade Act. This is the so-called "escape" or "safeguard" clause which would permit restrictions if a surge in imports has caused undue damage to the American colour TV industry.

In 1974 Japanese sets accounted for around 12 per cent of colour TV sales in the U.S., then jumped to 19.5 per cent last year. So far in 1976, exports have been running at over three times the level of last year, and the industry expects that if this trend continues, Japanese sets will garner a massive 30 per cent of the U.S. market.

The Compact petition to the ITC is the second major private initiative in a matter of months by U.S. manufacturers to control Japanese imports. Last March, several American companies including Sylvania, Philco and Zenith asked the ITC for a ruling against Japanese exports under Article 337 of the Tariff Act. This article, as amended by the 1974 Trade Act, calls for quantitative restrictions in the event of "unfair trade practices" on the part of foreign exporters. In the petition brought by the U.S. com-

panies, Japanese exporters were charged not just with dumping, but more especially with benefiting from Government incentives which actually made the dumping possible.

The ITC has not yet ruled on the March petition, and sources here say such investigations can take between a year and 18 months to run their course. This lengthy process is no doubt a key factor in the Compact decision to bring suit on other grounds, for example damage to the domestic industry caused by the higher level of imports.

It will not be hard to prove how many more colour sets the Japanese are selling on the U.S. market this year than last, and the Compact group is obviously confident of the Presidential election contest to swing President Ford to their side: he would stand to win votes by seeming to protect domestic industry (and labour, since trade union representatives are also members of Compact) from the provisions of the escape clause. President Ford could either increase the tariff on colour TV imports, or else put a quantitative ceiling on future deliveries.

As long as the ITC was digesting and investigating the

March petition for evidence of unfair Japanese trade practices, MITI could afford to sit tight and let exporters push their way into the American market, planning all the while to issue "administrative guidance" to the opposite effect once the patience of the American authorities had been pushed to the limit.

That is the current MITI strategy, but it may have been ill-advised. U.S. authorities have traditionally been among the first to ask for voluntary restrictions, but sources inside MITI say this pressure from Washington has not yet been applied, and officials are worrying why not. Indeed, an ITC move to protect the American industry unilaterally would be a stronger, and more visible, assurance than voluntary controls by Japan. It would also be a bigger vote-getter, in which case voluntary controls of any sort may prove unacceptable to officials in the U.S. capital.

No doubt it was this fear that prompted Mr. Iue of Sanyo Electric to stick his neck out and suggest that voluntary restraint may be the lesser of two evils. MITI, for its part, is still studying the matter. Whatever is final decision, it may come too late.

U.K. invisibles surplus

BY DICK WILSON

BRITAIN'S £36m. visible trade deficit with Japan last year was more than covered by a £875m. surplus on invisible account covering shipping, insurance, tourism, royalties and financial services.

Bank of Japan statistics show an eight per cent expansion in U.K. invisible earnings from Japan to reach £2,900m. in 1975. The major increases were in insurance (up 55 per cent to £405m.) and investment income (up 22 per cent to £382m.). After deducting £1,400m. for Japanese invisible earnings from the U.K., this left a net U.K. surplus of £1,500m., which at 1975 exchange rates approximates to £875m.

Mission to Peking

TOKYO, Sept. 21.

JAPAN'S ASSOCIATION For Promotion of International Trade said that a mission including trading company and bank executives will visit Peking for about seven days in early October to discuss ways of balancing trade between the two countries. Japan had a \$730m. trade surplus with China in 1975, and a \$306m. surplus in the first three months of this year.

Meanwhile the Japan-China Machine Trade Association said that Japan's machinery exports to China in July had a total value of \$39.4m. on a customs clearance basis, down 28.9 per cent from a year earlier. The exports accounted for 28.4 per cent of the \$135.532m. in total Japanese exports to China in July. AP-DJ

P.O. orders from Mitsui in London

By Christopher Lorenz, Electronics Correspondent

MITSUU has become the second major Japanese group in less than a year to choose London as the centre for a private communications system.

Following the lead set by Mitsubishi, the Mitsui trading company awarded the installation and operations contract to the British Post Office; in Mitsui's case, this will bring the P.O. more than £800,000 of annual revenue.

The system is based on a message-switching computer and links more than 40 private telegraphic circuits between Mitsui offices in Europe, the Middle East and Africa. The system is also linked to Mitsui's own computer in Tokyo.

The new London installation will act as a "clearing house" for more than 20,000 messages a day; the purpose of the computer is both to control the switching of messages and to operate a storage and retrieval system which holds them for up to three days.

Since the P.O. began offering international leased telegraph messages switching services in 1971, nearly 30 organisations have based their international communications centres in London.

Phosphate projects

Sofrimes of France and Schweizerische Aluminium Ag of Switzerland have been awarded a Frs.22m. contract by the Egyptian authorities for civil engineering work involved in a phosphate mine at Abutartur. The mine is expected to have an annual output of 7m. tonnes of phosphate. The two European companies will participate in the construction of a town of 30,000 inhabitants, a port on the Red Sea, and 500 kilometres of roads.

Meanwhile British Rowway Engineering received an order worth over £300,000 from Stone and Webster Engineering for mechanical handling plant to provide increased ground storage for rock phosphates at the Shahpur Chemical works at Bandar Shahpur in Iran. Delivery of the new plant is scheduled for completion by August 1977.

Nuclear refrigeration

Carrier International has received a "multimillion dollar" contract to build a central refrigeration plant to cool the two giant new Iranian nuclear generating plants, Iran I and Iran II. Together these power stations will generate 2,400 megawatts of electricity when both are in operation in 1981. The eight Carrier centrifugal machines making up the refrigeration plant, it is claimed, will be the largest ever built. They will produce a total of 80,000 tons of cooling (243 Gcal/hr, 281,000 kW) of cooling. The machines will be delivered in 1978 and 1979.

High export hopes for Rascal Radio

FINANCIAL TIMES REPORTER

A MAJOR contract for new radio equipment for the British Army's Clansman communications system is announced by Rascal-Tacticom, part of the Rascal Electronics Group.

The contract, thought to be worth £5m., is initially for a substantial supply of a personal radio—the Rascal U.K./PRC-349—for use by front line forces. It is said to be the smallest and

most technically advanced military VHF radio of its type in the world.

This order is expected to lead to orders worth at least £5m. at home with huge export sales in prospect. Mr. David Eblary, managing director of Rascal-Tacticom said: "The export potential of this British-made 400 channel radio is enormous. The acceptance of the set for use in the Clansman combat radio system will give overseas sales a

big boost. Many of our major customers throughout the world have been awaiting this seal of approval from the British Army. Our marketing teams operating in over 120 countries report enormous interest and I am confident in forecasting huge export sales. The U.K./PRC-349 has already been sold in large quantities abroad. The U.K./PRC-349 is already in production and deliveries will begin before the end of 1976.

India's iron ore ambitions

BY P. C. MAHANTI, OUR CALCUTTA CORRESPONDENT

ALTHOUGH INDIA exported 23.5m. tonnes of iron ore in 1975-76 it contributed only 5.5 per cent of the total world trade in iron ore in that year. India now wants to expand its share by a number of ways.

The most significant of these is the Kudremukh iron ore project on the West coast which is being developed entirely to export iron ore to Iran. Iran is financing the whole cost of this project, now estimated at \$630m. It is a course of loan which will be repaid in kind through ore exports. Iran has already advanced \$100m. of this amount so that work can progress as scheduled.

According to the construction and delivery schedules fixed under the relevant Indo-Iranian Agreement the project is to be completed in 4 1/2 years' time from now so that the first shipment starts in 1980. A total of 150m. tonnes will be shipped over a period of 20 years—7.5m. tonnes a year.

The Kudremukh project is the biggest iron ore mining enterprise in India so far. According to the Indian Ministry of Steel and Mines, comparatively new and sophisticated techniques and equipment like magnetic concentration, slurry pipeline and very large size mining equipment will be employed at Kudremukh.

The agreement with Iran provides that for the timely construction and smooth operation of the project, a well-experienced and reputed mining associate and engineer contractor should be appointed. Accordingly, the Indian Government has just chosen the Montreal-based consultancy concern of Met-Chem Consultants as "mining associate and engineer contractor." This company, which is a subsidiary of the U.S. Engineers and Consultants itself a wholly-owned subsidiary of the U.S. Steel, will be responsible for planning, design, engineering, project management and supervision, as well as the operation of the plant for the first three years. The Indian undertaking, Kudremukh Iron Ore Company will retain overall control, and will ultimately run the project entirely by its own personnel.

The target for India's iron ore exports is being progressively raised from 1976-77 onwards.

The target for the current year is 26.5m. tonnes and it goes up, in stages, to 35.5m. tonnes by 1978-79 and then to 55m. tonnes five years thereafter. Even if these targets are realised, India's share in the world iron ore trade will have gone up to only 8 per cent, by 1985 as the world volume is expected to go up to 675m. tonnes by then from 460m. tonnes at present.

Considering India's vast reserves of iron ore, the targets are not too high. Her proved reserves are now computed at 13,000m. tonnes, most of it in high-grade hematite ore (the variety at Kudremukh is magnetite but the grade is as high as the best in India). In the world league of iron ore producers, India ranks seventh in terms of resources. In terms of production India stands ninth.

So far Japan has been by far the largest buyer of India iron ore, taking up to 43 per cent of total exports. But now India is looking to other customers as well. With the opening of the Suez Canal, India hopes to export more to European countries. Iran in the Middle East and South Korea in the Far East have already emerged as substantial buyers. However, the major hindrance to a big expansion in exports such as is now contemplated is the general lack of bulk handling facilities in India ports, especially on the West coast. For instance, the Mangalore Port on this coast, through which all the iron ore from Kudremukh will be shipped, must have the facilities for handling 60,000 dwt bulk carriers ready before shipping can start. These facilities are to be installed as part of a complete modernisation programme for the port which is being put through.

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HOME NEWS

No rush for new North Sea exploration licences

BY RAY DAFTER, ENERGY CORRESPONDENT

THE DEPARTMENT of Energy has cleared the way for a substantial list of applications for fifth round offshore exploration licences.

As yet, however, not a single oil company has applied for one of the 71 blocks and part blocks which are on offer, although the closing date for applications is only a fortnight away.

This is not unusual. A U.S. oilman commented last night: "You get no Brownie points for applying early." The Department of Energy confirmed: "Judging by past form, we would not expect to receive the bulk of applications until the last week."

The Department is expected to award the new licences late this year or, possibly, in January. Mr. Anthony Wedgwood Benn, the Energy Secretary, sees the fifth round as the start of a new phase in offshore exploration and development. The round is much smaller than those in the past, indicating that allocations may be made more frequently in future, and for the first time the British National Oil Corporation will have a majority stake in all licences from the outset.

Offshore operators had warned the Energy Department that unless BNOOC paid its full share of development expenses, as the oil company thinking. He was expecting a big response, he said.

However, it is evident from inquiries within the industry that if this important change had not been made there could have been a lack of serious interest in some of the less tempting blocks in the fifth round.

BP's Petroleum is watching with interest the latest drilling operation on block 21/2 close to its Forties Field. BP has agreed, subject to Energy Department and other approvals, to take a stake in the block and to co-venturers (29/8 and 29/27) held under licence number P244.

BP has accepted the cost of certain drilling having acquired a 15 per cent. interest in the stake held by Zapata Exploration, Canadian Export Gas and Oil and Carless Exploration.

Under the agreement BP is to pay a substantial part of the drilling costs on the present well. Total drilling costs could be as much as \$5m. (434m.). This well is likely to reach total depth in about one month's time. BP has also agreed to pay a large proportion of costs if a fourth well is drilled.

The 21/2 block contains two reservoirs of interest to British Petroleum. An oil field, discovered last year, is thought in the industry to contain several hundred million barrels of recoverable reserves. It is this attractive which is now being evaluated.

Mr. Wedgwood Benn said the change of heart reflected the growing strength of BNOOC which was emerging as a "major force in the world's oil industry." He denied the announcement, coming so near to the expiry of the fifth round application period, was intended to influence oil company thinking.

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Expectations

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Squeezed by the cost of pulp

NEWS ANALYSIS • PAPER AND BOARD

BY LORNE BARLING

CLOSE observers of annual figures coming from major Scandinavian paper and pulp companies have not been surprised by the crisis threatening the existence of one of the U.K.'s largest paper mills, Reed's Imperial at Graveyard.

Nor is the industry as a whole happy about a trend in pulp prices, reflected in the profits of those Scandinavian companies which have steadily been working away at their margins on U.K. paper sales.

Blithely, British and European paper mills, dependent on imported pulp and forced to compete in increasingly free markets with Scandinavian companies which can influence the price of that pulp, are extremely worried about recent trends.

Powerless

They argue that margins on pulp are too high (although not great) in relation to margins on paper, and they are powerless at present to exert any influence on pulp producers, including Canadian companies.

The price of market pulp has risen by about 35 per cent. in the past 18 months, admittedly as a result of inflationary pressures in the production countries and sterling's decline, while paper prices have not moved

significantly in relation to cost input.

As a result, the producers of high-volume grades of paper, such as newsprint and mechanical printings (which are largely dependent on imported pulp), have suffered seriously. Imperial has suffered "heavy trading losses" and two-thirds of the 1250 labour force could be made redundant, Reed has announced.

The key to the problem, industry experts believe, is evident in the rising ratio between pulp and paper prices. For several decades this ratio has remained at around 50 per cent., with pulp at perhaps half the price of the end paper product.

But the events of the last two years—booming paper demand, the oil crisis and inflation among them—moved both prices rapidly upwards, yet significantly altered the price ratio to nearer 80 per cent. in some cases, such as newsprint.

It is estimated that in the U.K. these ratio changes have been half attributable to pulp price increases and half to sterling devaluation. The problem is now evident in France as well because of the weakness of the Franc.

More strident critics of Scandinavian competitors suggest that

these currency problems are being exploited to make broadsides into U.K. markets, by using a "sellers' movement" of the two prices, though they are countered by claims that pulp suppliers must maintain their returns. The fact that pulp is sold in dollars and paper in sterling is nevertheless hard on U.K. companies.

What is not revealed in reports of Scandinavian companies, enjoying the advantage of integrated mills producing both pulp and paper, is the real cost of pulp in their own paper-making.

But it is estimated that these mills can break even at around 85 per cent. of capacity on pulp production and 75 per cent. on paper, while an equivalent U.K. mill would need to operate at 90 per cent. to break even.

Worst hit

It is argued that the Scandinavians are prepared to accept lower profits on papermaking to boost returns on pulp, a claim apparently borne out by recent profits on pulp despite a comparatively poor recent market.

There is already considerable oversupply in the pulp market, and it is not expected to be taken up for several years, making it

unlikely that supply and demand would be in balance even without a pulp increase.

The alternatives facing the European industry, which has not been quick to see the dangers, are all problematic, assuming that they will aim to restore a more balanced price ratio.

One means is to increase paper prices, which mills would welcome but treat with caution because of possible consumer resistance. A reduction in pulp prices, the simplest option, would be strongly resisted by producers.

Similarly, pulp mills would be unwilling to hold prices steady while inflation continues to erode their margins.

The ultimate sanction remains the treaty between the EEC countries and the non-candidate countries, which includes a clause relating to the abuse of a dominant trade position. This could be referred to a joint commission for their decision and possibly end in the suspension of tariff concessions.

However, this is an "unlikely outcome unless some or all of the EEC countries and their paper industries are better damaged beyond a tolerable level."

New Issue
September 22, 1976FEDERATIVE REPUBLIC OF
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Shell soon resumes
Celtic Sea search

ANOTHER upturn in Celtic Sea exploration comes with confirmation by Shell (U.K.) Exploration and Production that it is to resume activities soon.

The company's exploration department has said that it is to drill block 103/18, one of 12 concessions in which it holds exclusive rights in the U.K. Celtic Sea, during the autumn.

The block is 20 miles south-west of the entrance to Milford Haven and within 35 miles of Shell's 18-acre supply base at Pembroke dock.

Shell has not named the rig to be used but the newly-built semi-submersible unit, Sedco 707, partly owned by Shell, is expected to leave a New Orleans shipyard soon to drill its maiden well in the Celtic Sea's British sector.

The new rig can operate to 800 feet of water and drill nearly five miles into the seabed.

In 1973 Shell became the first company to drill in the Celtic Sea. The well, on block 102/28, more than 40 miles south-west of the new location, was abandoned as a dry hole.

OBITUARY

Sir William Collins

SIR WILLIAM COLLINS, chairman and managing director of the publishing house of Sir William Collins, died yesterday, aged 76.

As a young man, Billy Collins came to London from the family printing business in Glasgow where he specialised in diaries, calendars and the Bible. He then started the general publishing list for which the company became famous today.

He proved an energetic and ambitious publisher with an astute eye for a best-selling author. His arrival in London coincided with the heyday of the library novel era and one of his earliest successes was Winifred Holtby's *South Riding*. Authors such as Howard Spring, William Armstrong and H. G. Wells were soon added to the list.

His forays into the detective story resulted in the founding of the Crime Club and the signing of Agatha Christie and more recently Alistair MacLean. Biography and military history were other areas to be explored.

After the war it was the turn of war literature. Sir William's interest had been awakened through his New Naturalist series, started with Julian Huxley and James Fisher. Collins discovered Elsa Lindegren, and Joy Adamson, and a new kind of best-selling book then started the general publishing list for which the company became famous today.

However, Collins was way ahead and Sir William's annual safari trips to Africa and elsewhere in search of new animal subjects became a legend in the business, and one that paid off handsomely.

A tall, athletic man with a passion for tennis, Billy Collins took a keen interest in all aspects of his vast empire. He was never reluctant to let a literary editor know if he considered a Collins book had been unfairly reviewed or worse, ignored altogether, but his personal outbursts were matched by a robust charm and his mind, as a host.

His successor is expected to come from within the British Leyland ranks in line with the determination of Mr. Peter Whitaker, the managing director of Leyland Cars, to avoid the constant changes in the command structure which were a feature of the previous British Leyland organisation.

Three schemes

The last Leyland senior executive to resign was Mr. Ron Ellis, who departed last month to take up the post of head of defence sales at the Ministry of Defence. He is believed to have left after having an increasingly stormy relationship with Mr. Alex Park, the group's managing director.

Mr. Egan, who joined Leyland five years ago, was responsible for setting up three major schemes: Unipac, Superover and S-Bater, the operation which has welded together several previously separate components groups and now has a turnover of some £85m.

Mr. Egan said that he was leaving Leyland because of the opportunities the new post offers for the advancement of his career. The previous director of parts and service, Mr. Allen Sheppard, left 12 months ago to join Watney Mann and Trueman as chief executive.

BANCA POPOLARE DI NOVARA

HEAD OFFICE: NOVARA, ITALY
Representative Offices in: Frankfurt am Main, London, Zurich, Bruxelles

STATEMENT OF ACCOUNTS 31st DECEMBER 1975		CAPITAL AND RESERVES	
ASSETS		Capital 8,216,400 shares	
Cash in hand and items payable at sight	24,612,527,264	Ordinary	7,914,884,317
Foreign Currency	242,886,093	Special	51,792,990,467
Balances with other Banks and Credit Institutions	754,104,359,001	Share Premium	10,110,485,000
Investments		Funds	
Fixed-interest investments: securities		Special fund for redemption of Bank's shares	500,000,000
Ord. and long-term Govt. Treasury bills	36,330,405,500	Fund for redemption of shares	6,800,000,000
Government and other securities	433,916,883,481	Fund for redemption of shares in accordance with Law 2,112/1975 No. 376	15,703,662,371
Holdings		LIABILITIES	
Quoted shares of companies not controlled or associated companies	220,827,520	Savings Accounts	1,290,193,681,970
Unquoted shares of controlled or associated companies	9,341,870,649	Current Accounts with Banks and Correspondent Banks	3,178,926,308,673
Unquoted shares of other companies	2,583,062,726	Deposits of controlled and associated companies	51,890,826,846
Holdings in non-controlled and non-associated bodies	1,482,000,000	Bank Credits outstanding	3,000,000,000
Holdings in associated bodies	1,482,000,000	Administration of third-party funds	299,780,475
Bills		Advances	28,567,288,369
Ordinary	207,747,501,373	U.C. - Export financing facilities	67,155,000,000
Secured by collateral	4,908,111,091	Current Accounts with Branches	1,447,284,410
Agri-food	3,599,697,317	Surplus-value for re-investment Article 54 D.P.R. 235/1973 No. 557	1
For Loans to Cash Investors	2,924,744,617	Fund for redemption of shares	47,390,674
D.P.R. 26.9.1973 No. 601	3,107,173,638	Fund for redemption of shares	32,392,119,114
Refinanced bills	11,610,708,527	Current Accounts with Banks and Correspondent Banks	11,610,708,571
Advances	89,369,921,721	Deposits of controlled and associated companies	66,903,671,625
Contingent Loans	12,407,941,505	Bank Credits outstanding	3,000,000,000
Current Accounts with Customers	976,502,211,980	Administration of third-party funds	299,780,475
Loans to Controlled and Associated Companies	12,918,638,422	Advances	28,567,288,369
Loans to Public and other Bodies	26,864,593,461	U.C. - Export financing facilities	67,155,000,000
Medium term loans	1,848,517,241	Current Accounts with Branches	1,447,284,410
D.P.R. 26.9.1973 No. 601	12,214,085,521	Surplus-value for re-investment Article 54 D.P.R. 235/1973 No. 557	1
Current accounts with Banks	3,107,173,638	Fund for redemption of shares	47,390,674
Current accounts with Branches	142,590,763,650	Fund for redemption of shares	3



Peter Kilpatrick's a roughneck. His mum doesn't mind.

Until a year and a half ago, Peter was in hotel management in Birmingham. That's a pleasant sort of work. Mostly a matter of keeping the guests happy by making sure things in the hotel are going right.

So when he went home to Newcastle-upon-Tyne and told his family he was giving up the hotel job to become a roughneck, it took a bit of explaining. A roughneck, he told them, is a chap on an oil rig who helps the driller. It's a dirty job and a tough one. But this would be important, since it would put him bang in the middle of the North Sea work. The Kilpatrick family finally agreed that it sounded quite an adventure, and wished Peter well.

Now Peter Kilpatrick is on Beryl A platform, about 100 miles southeast of the Shetland Islands, where Beryl

field — one of the big ones — has been discovered. Like most of the men on the platform, Kilpatrick works two weeks and then takes two weeks off. When he works, he *really* works. Twelve hours a day, seven days a week, in weather so fierce so much of the year it's hard for most people to picture. Peter likes it. He says the hard manual work is a lot more satisfying than fussing about in a hotel.

Peter Kilpatrick, roughneck, is part of one of the most ambitious, difficult, costly searches in history. Mobil has been in the thick of it from the start. Of course, our ties with Britain go back much further — to the 1880s.

More money and effort have been concentrated in this small area over the past decade, for oil exploration, than has ever been brought together anywhere else in the

world. We and our partners, for instance, have invested more than £150 million in the Beryl A platform where Peter works, and spend about £30,000 a day to keep the platform operating.

The North Sea search is critical. If enough oil can be found, Britain will achieve the self-sufficiency she hopes for by the 1980s. That would help a very great deal to brighten an economic picture in this country which has been rather dark lately. The British have seen dark times before and worked their way out of them. Men like Peter Kilpatrick are helping the nation out of its current tight spot.

North Sea oil won't solve everything. But it should provide a good boost. No wonder Mrs. Kilpatrick is not unhappy with her son's new job.

Mobil®

Government steps up drive to find dole scroungers

Yesterday's statement by Mr. Orme comes some weeks after the Derek Deevy case. Deevy received a six-year prison sentence after exploiting the supplementary benefits scheme by use of 41 false identities over

More than 15,000 successful convictions in 1973 reflected the growing success of detection work—more than double the 1970 level. The 1976 figure was well up on last year. Every week about 1,000 new cases were being investigated.

The Government was determined to take rigorous action against fraud and abuse but it was not prepared to be driven into a witch hunt which would be damaging to the social services and harmful to good community relations. "We must see to it that vulnerable minorities who contribute greatly to the life of the country do not become victims of the hysteria."

Mr. Stanley Orme: Employers will be prosecuted, too.

BY RHYS DAVID, CHEMICALS CORRESPONDENT

Post

By Ray Dafter,
Energy Correspondent

may be used as the first development well. Cluff is also seeking new acreage under the Fifth Round of licences.

On 11 January 1978, the Office would like to see the term "branded" replaced on the grounds that it no longer sufficiently describes the

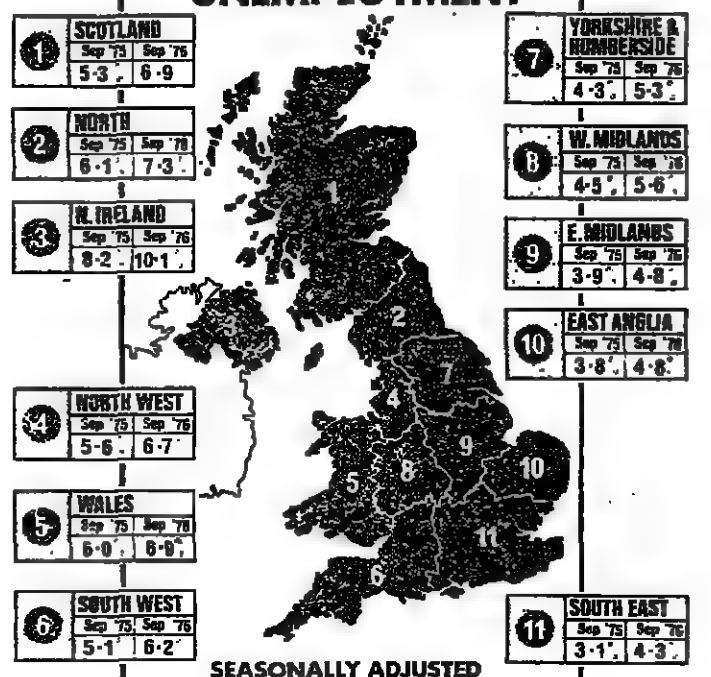
...from Southampton at 11:00, and additional day sail-
...from both ports on Sundays.
...to be run from October 9 to
...December 19.

A new Saturday overnight service from Southampton at 3.00, and additional day sailings from both ports on Sundays, are to be run from October 9 to December 19.

Still the worst affected with an unemployment rate followed by the North with Differences have particularly in Scotland, one

area is Northern Ireland
rate of 10.1 per cent..
h 7.3 per cent.
narrowed significantly.
e of the traditionally high

UNEMPLOYMENT



The price charged was the latest data of filed reports for 1975-76 show that these trends

NY 170 196.

Government," he said.

...the

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Philip Attenborough (Chairman of Hodder & Stoughton)

"There may be aspects of our business where Midland Bank support isn't vital, but it's hard to think of any"

-Philip Attenborough, Chairman of Hodder & Stoughton.

"Book publishing is many things," says Philip Attenborough, "but most of all it is an act of faith. The process begins with the faith which leads an author to entrust a book to Hodder & Stoughton in the first place. It involves faith on our part, both in the author's work and in our ability to publish it well. Most of all, it involves faith in our judgement of how best to produce, market and sell books."

World markets

"But faith implies risks, and the risks of publishing are multiplied by the number of books we produce and the number of markets in which we deal."



Editorial Department

Computer Area

"From humble beginnings in 1868, Hodder & Stoughton now has about 5,000 different titles in print. And because books are a universal means of communication, we now sell to almost every country in the world."

"Because of faith in our main overseas markets, we have established local companies, representatives and agencies in them. All these are supported by a constant export drive carried out by salesmen flying out from London. My own career has been largely bound up with overseas expansion, and I have personally sold books in 54 different countries."

"Naturally, these operations require sophisti-

cated financial support of many kinds, and that is why the faith of the Midland in us has been so important over the years"

Midland Bank support

"Since Matthew Henry Hodder and Thomas Wilberforce Stoughton founded the business 108 years ago, we have expanded enormously," says Philip Attenborough. "This expansion has called for



Reception Area (London)

some very understanding bank managers over the years, all of whom have occupied the same office of the same Midland branch in London."

"The Midland has always advised us well. It has also been our chief ally in financing our growth into a £10 million company. And it has recently provided essential support for the building of our new computerised warehouse in Dunton Green, Kent. The computer itself is leased from Midland Montagu Leasing, another Midland Bank Group company."

"The bank helps in other ways. It helps with cash-flow problems which are seasonal, largely because of royalty payments to authors. On the export side, we draw and discount bills through the Midland, and they operate valuable ECGD facilities for us. Throughout the year they handle a large volume and variety of overseas transactions and

provide us with essential credit information."

"At a more everyday level, most of our staff bank privately with the Midland, and all our salaries and wages are handled by the Midland's computer service."

Future growth

"The paperback market will keep growing," says Philip Attenborough. "So will our overseas markets. Children are reading more books than ever before. And there are important developments in the supplementary technologies of tape, audio-visual cassettes and microfiches."



London Headquarters

Model of new warehouse which has been constructed at Dunton Green, Kent

"We are confident of our future. Books will last forever. I see no prospect of there ever being a better means of sharing human knowledge, experience and ideas."

"But publishing will go on being an act of faith. So our prospects will continue to be closely linked to our relationship with the Midland."

If yours is a complex and developing business, arrange to meet your local Midland Group manager soon. It might make all the difference to your future.



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15

LABOUR NEWS

Work experience schemes for teenagers approved

CHRISTIAN TYLER, LABOUR STAFF

FIRST TWO "work experience" schemes under a plan launched yesterday employed teenagers has proved by the Manpower Commission.

Others are ready to start between 10 and 18 will be started. Ultimately 30,000 people are expected to be in for a minimum six weeks of working life in offices or shops.

80 need aid

scheme, announced last by the Government after a year with the CBI, aims to help some of 1,000 young people who, Mr. O'Brien, chairman of the commission, said, may be unemployed by the end of the year.

First two projects are at agricultural division at farm, Tees-side, and at the

Darlington Mall Trust, Devonshire.

ICI already runs a similar scheme of its own, and Mr. Peter Bayly, a former senior ICI manager, has been appointed to direct the programme.

Recruits will be paid a Government allowance of £18 a week, free of income tax and national insurance deductions. The Government expects the saving on unemployment and supplementary benefit to total about half the £18m. the scheme will cost.

Announcing details in London Mr. O'Brien said the commission was concerned over young people unemployed for a long time who might become "embittered with society and discontented with themselves."

But the commission will try to ensure that recruits are kept occupied enough not to become discouraged by their six months' look at industry.

Projects will have to be vetted by employees and their trade unions, and employers required not to lessen their normal intake of trainees.

Those preparing the scheme have had some difficulty devising a programme both useful to the unemployed and yet not threatening the security of regular full-time employees.

Eight area units are to be set up in Glasgow, Sunderland, Leeds, Manchester, Birmingham, London Cardiff and Bristol. The commission hopes that the scheme will be extended and perhaps made permanent.

For the present "work experience" will run until the end of September next year; applications close after March.

Other job measures announced by the Government last month include cancellation of a £5-a-week school-leaver employment subsidy and its replacement with a £10-a-week youth employment subsidy, available from the end of this week to employers who take on any young person out of work for at least six months.



Mr. Jim Slater (in shirt sleeves, centre), general secretary of the National Union of Seamen, flanked by colleagues at yesterday's start of pay negotiations with the General Council of British Shipping.

Union seek 'cuts' talks

BY DAVID CHURCHILL, LABOUR STAFF

CIVIL Service union leaders decided yesterday to seek an early meeting with their new Minister, Mr. Fred Peart, who took over from Lord Shepherd in the recent Government reshuffle.

The unions are anxious to impress upon Mr. Peart the substantial reduction in services to the public over the next three years which will follow the manpower cuts. About 38,000 fewer jobs—saving about £95m.—will be the result of the cuts and this will mean, for example, fewer staff involved in dispensing social security benefits and checking for tax evasion.

At the meeting with Mr. Peart, which is expected to take place within the next two weeks, union leaders also will say that they want the Minister to maintain the Government's no compulsory redundancy pledge. Instead, any manpower savings should be achieved through natural wastage.

Immediately after yesterday's meeting, leaders of the two largest unions—the Civil and Public Services Association and the Society of Civil and Public Servants—went to Manchester to take part in a rally against manpower cuts.

Some union members working in Government departments are hanging overtime and refusing to take on new work in protest at the cuts.

Pay blitz catches one in four

MORE than one in four employers investigated during the first week of a blitz on low pay were found to be paying less than the statutory minimum set by Wages Councils.

From the seven towns in the first phase of the saturation investigations by the Department of Employment almost £10,000 in total was found to be owing to more than 200 of the 1,500 employees whose wages were examined.

Vauxhall and unions to continue talks on lay-off pay deal

BY ROY ROGERS, LABOUR CORRESPONDENT

Vauxhall Motors and union representatives of its 21,000 manual workers are to continue discussions on improved lay-off pay arrangements as part of their Phase Two pay settlement which comes into force today.

From today Vauxhall workers will benefit from 5 per cent rises subject to the policy's £2.50 to £4 upper and lower limits.

They would normally have received their annual increase in May, but had to wait the necessary 12 months since their last main rise — part of an earlier staged agreement.

Other elements in this year's settlement include provision for up to four hours off with pay to attend pre-arranged hospital appointments or, in certain circumstances, to accompany wives, husbands or children on similar visits.

Union demands for full pay for workers made idle by external industrial disputes are to be the subject of further discussions next month.

The management has offered to improve lay-off pay from 70 per cent of normal rates to 80 per cent, although so far this has proved unacceptable to the unions.

The bulk of Vauxhall production workers are on a basic rate of £56.80 a week with most

skilled men on £62.20 including total rises of between £9.80 and £11 a week from their three-stage deal concluded in 1974.

Leaders of Ford Motors' 56,000 manual workers, who enjoyed a broadly similar long term deal, meet later this week to draw up and lodge their claim.

Although they have not had to delay their claim to comply with the pay policy, they may have to offset any cost of living threshold payments—automatic 1 per cent increases for each 1 per cent in the Retail Price Index—which have triggered since the policy began in August.

Talks in head off a strike by 300 car delivery workers, which is threatening in close most of the car industry in Coventry, were continuing late last night in Birmingham.

The meeting with shop stewards representing drivers at a dozen Silecock and Colling depots, officials of the Transport and General Workers Union, and the management was led by the Advisory Conciliation and Arbitration Service, which has tried unsuccessfully on three other occasions to find an acceptable formula.

The dispute, which started five weeks ago and now involves all 300 drivers in Coventry employed by four concerns, is over the redundancy of 17 drivers by Silecock and Colling.

Wright makes final bid to remain engineers' leader

ALAN PIKE, LABOUR STAFF

G for full-time officials of the United Brotherhood of Carpenters and Joiners of America, with the main interest in two second contests.

Bob Wright, defeated last for the general secretaryship and then in an attempt to retain his executive position, is making his final effort to remain within the union as an assistant secretary.

He came second in the first of this contest in the with 68,727 votes compared with 82,084 for Mr. John, British Leyland consultant at Llanelli.

Five other candidates were also polled more than 1 vote between them in this month's final stage.

Wright, a Labour Party member, has broad Left support

and is one of the union's most respected negotiators, with a particularly high reputation in the motor industry. Until his election defeats he was the natural Left-wing candidate to succeed Mr. Hugh Scanlon in the presidency.

If he loses again this month the Left will be without an obvious contender.

This month's series of elections will also decide whether Mr. Jimmy Reid, who was one of the organisers of the Upper Clyde work-in, will enter full-time union office.

A Communist Party member until this year, he topped the poll in the first ballot for Scottish organiser, in the spring, with 13,389 votes, and now faces a straight fight with Mr. Tom Donagan, who polled 8,682.

The results of the voting are expected to be declared early in November.

Job tribunals 'not free sweepstake'

OUR LABOUR STAFF

KERS who regarded unfair dismissal claims at industrial tribunals as a "free sweepstake" expense of their employers' are being reminded by a barrister at Employment Appeals Tribunal yesterday.

Tribunal awarded costs to a widow, Mrs. Charn of Sandwell, West Midlands, who pursued her husband's claim for unfair dismissal against his former employer, his death.

Justice Bristow, chairman, said the company, Metal Box of Oldbury, had secured his costs order should not be forced without leave of the court.

Bruce Reynolds, for the company, had asked for costs to be awarded in the wider context of the Engineering Employers Federation.

He said: "If employees think we, however hopeless, can fight without any sanction could be tantamount to saying: 'Here's a sweepstake, you lose and you don't have to pay your ticket'."

In another case yesterday a London industrial tribunal decided that Mrs. Kathleen Castle, a schoolteacher, was the victim of sex discrimination when Surrey County Council refused to consider her application as second teacher of a Church of England, first and middle school.

The tribunal was told that Mrs. Castle's application had been blocked because a Burnham report on teachers' salaries said that the second teacher—third in charge after the head and deputy head—must be of the opposite sex to the deputy. As the school had a woman as deputy head the second teacher post should be filled by a man.

Eight social workers at day centres run by the Psychiatric Rehabilitation Association yesterday failed to establish at a tribunal that their dismissals after holding a one-day strike were due to union membership.

They lost their jobs last month after striking in support of a demand that the National Union of Public Employees should have sole negotiating rights.

Journalists' closed shop threatens freedom

OUR LABOUR STAFF

ARNING that single-union shop would create an "insupportable temptation" to in editorial control and of newspapers was made today by Mr. Maurice Green, president of the Institute of Editors, on the opening day of the NUJ annual conference in Leeds.

Green claimed that a union closed shop would in "one policy, one view" and one philosophy "shut out the country." Every opinion had shown that as wanted a genuine choice of newspapers and a diversity of viewpoints.

He said the union, which does not want to choose between different editions and

Mr. Green's comments were aimed at the National Union of Journalists, which is affiliated to the TUC and which represents most journalists in the newspaper industry.

He alleged that the NUJ required its members to write or submit nothing which reflected adversely on the union. "That rule alone could be interpreted or expanded in a closed shop world to forbid anything which could reflect adversely on trade unions in general or the TUC."

The NUJ last night denied that the union had a rule inhibiting its members to criticise the union. Over the last year union members had written critical comments on the NUJ's campaign for a closed-shop in the industry.

Speculators are buying it homes, says NUM

ULATORS HAVE been buying in to Coal Board housing in the Kent coalfield, the Board said today.

The Board said that it had sold its houses according to a National Union of Mineworkers targets have been set and retired miners and widows who have no of obtaining a mortgage the Board offers them their "at half the market value."

Speculators are offering to buy houses immediately the Board has bought them from the Board. The tenant then gets all profit from the speculation, says the union, will sell the house for enormous

Mr. Jack Dun, secretary of the union's Kent area, said yesterday: "This is a disgusting move by speculators and get-rich-quick boys." The union was warning all tenants to ignore the offers.

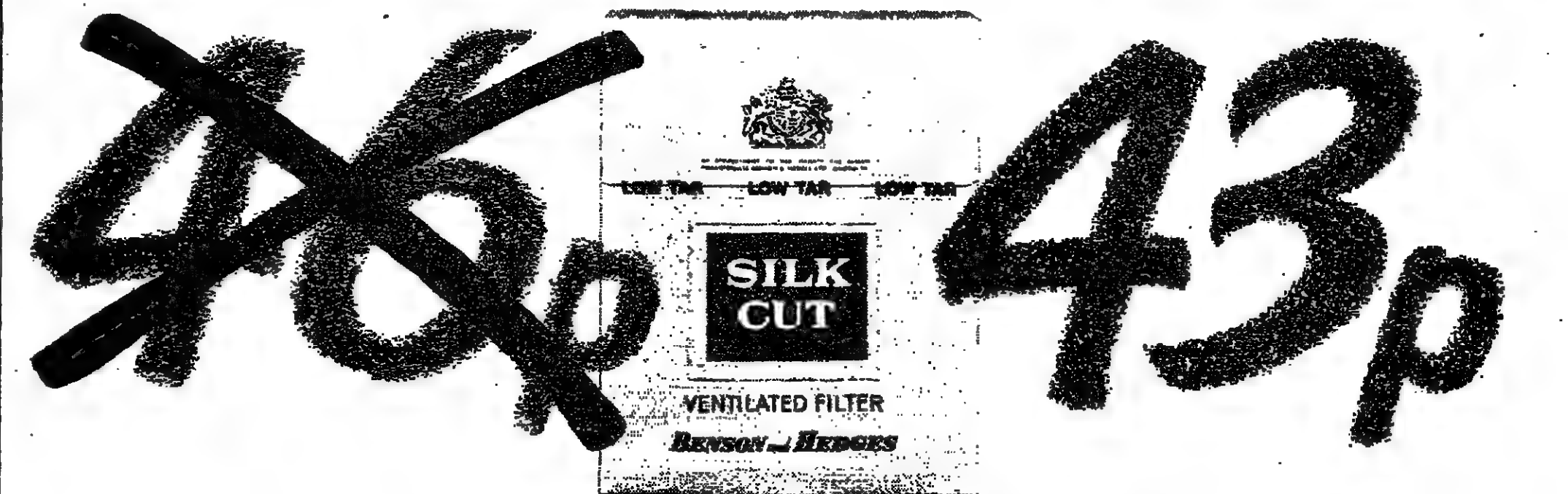
Meanwhile, the union at Bellesbanger Colliery near Deal—the largest pit in Kent—is opposed to the sale of the Coal Board houses because the older tenants could not obtain mortgages.

Mr. Nick Richardson, union branch secretary, said the sale of the houses would retard recruiting. Waiting time for a local Coal Board house now was more than 24 years, compared with more than four years for that of local authorities in the area.

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HOME NEWS

APV/HALL-THERMOTANK MERGER

Strong partnership

BY GEOFFREY OWEN

AFTER THE experience of the last few years, when so many mergers have gone wrong, it is not surprising that the APV-Hall-Thermotank merger will lead to greater competitiveness and stronger overseas marketing are likely to be greeted with scepticism.

In the case of the agreed merger between APV and Hall-Thermotank, which was announced yesterday, the claim appears to be rather more solidly based.

There is a reasonable prospect that the deal will produce a stronger British presence in an important and growing part of the engineering industry.

APV, with a turnover of about £100m, a year (three quarters of it outside the U.K.) and about 4,000 employees, is one of the leading U.K. manufacturers of process plant.

In recent years, it has sought to concentrate its efforts less on the "ironmongery" than on the processes (such as evaporation, distillation and humogenisation) which are relevant to the needs of its customers, particularly in the food and chemical industries.

It has sought, partly by acquiring other companies, to extend its range of processes and thus put itself in a better position to quote for turnkey projects overseas: it is clearly an advantage to offer a customer a package where all or nearly all of the key processes are under the supplier's direct control.

One gap in APV's range has been refrigeration, which is Hall-Thermotank's main business. It has, in fact, worked with Hall-Thermotank on several projects, but by bringing the company into the family, APV hopes to be able to present even more attractive proposals to its customers.

Some construction of the "industrial logic" behind the merger is provided by APV's strongest international competitor, Alfa Laval of Sweden.

This company's operations, like those of APV, have been increasingly oriented towards the development of complete processes and systems for the food and chemical industries.

To this end it acquired in 1973 Stal Refrigeration, another Swedish company which was majority-owned by ASEA, to fill an important gap in its range. APV has not followed this example.

The two companies complement each other overseas. APV has done especially well in the U.S., where Hall-Thermotank is weak. Hall-Thermotank has a stronger position in such markets as Black Africa and parts of the Middle East.

To a considerable extent the companies serve the same customers, particularly brewers, dairies and food manufacturers.

Hall-Thermotank, with a turnover of £53m, (about half out-

Growth of economy slows abruptly in second quarter

BY MICHAEL BLANDEN

ECONOMIC GROWTH slowed abruptly in the second quarter after the recovery in the earlier part of the year.

The latest estimates for gross domestic product indicate that growth in the second quarter was probably less than half per cent. This figure, based on the best estimates available to the Central Statistical Office, is a significant downward revision of the initial figure published last month.

Confirmation of the slower growth rate provides statistical support for the strong recent indications that the economy has so far failed to take off at the rate which had been expected.

Disappointing

It will be regarded as disappointing by the Government, particularly against the background of the continuing rise in the level of unemployment.

More recent figures for industrial production in July have tended to confirm a slowdown in the rate of recovery, though interpretation of the statistics has been made difficult by erratic month-to-month movements.

These have been affected by changes in the incidence of holidays, while hot weather and the

Rail chief orders fares policy review

A MAJOR review of rail fares policy is being undertaken at British Rail on the orders of Sir Peter Parker, who took over as chairman last week.

It will be presented soon at a meeting of the Board to plan the level of next year's increases.

The review will place much emphasis on the effects of the fares freeze which began in May and continues until the end of the year, and on special cut-price promotions which have been operating this year.

Mr. Parker wants his executives to provide firm figures for passenger receipts and an indication of present trends in this field he will get his first good news since he took over from Sir Richard Marsh last week.

More users

British Rail said yesterday: "The standstill, coupled with promotions, has led to extra business, and the trend is now picking up."

Mr. Parker was alarmed at the reaction to reports last week that there may have to be two fare increases next year. But the Board maintains that no decision on the timing of the increases, or the level, has been made.

It warned, however, that in London and the South-East fares would have to go up in real terms by about 7.5 per cent. each year from 1977 to 1981 to meet the Government's ruling that there must be no increase in the state grant to the railways.

On top of that, there would have to be increases due to inflation.

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More homes turn to solid fuel

SALES OF domestic solid fuel fires and boilers have gone up by 30 per cent. since March in spite of the hot summer, a Cardiff conference of European fuel distributors was told yesterday.

Mr. Donald Davies, National Coal Board member for marketing and a former Coal Board area director in South Wales, said that the increase was on top of a 5 per cent rise in the 12 months to March—a period in which the consumer durables market generally was depressed.

There was a swing back to solid fuel for home heating and a distinct trend among private households towards installing appliances combining central heating from the living room fire and domestic hot water supply.

The solid fuel interest, needed now to stay ahead by developing even more efficient and convenient boilers, heaters and fires, Mr. Davies continued. It would require an effort, pooling world-wide knowledge and experience, which had already begun.

In the industrial market, while coal had running cost advantage for space heating and some commercial processes, capital costs of plant tended to be higher than with other fuels.

GROSS DOMESTIC PRODUCT AT FACTOR COST

	Based on expenditure data	Based on income data	Based on output data	Average estimate
1974	110.6	110.5	109.4	110.2
1975	109.1	107.8	107.1	108.0
1974 1st qtr.	107.4	104.0	107.3	106.3
2nd qtr.	111.5	111.1	109.9	110.8
3rd qtr.	112.5	113.4	111.0	112.3
4th qtr.	110.8	113.7	109.4	111.3
1975 1st qtr.	111.2	109.3	109.3	109.9
2nd qtr.	108.4	107.4	104.9	107.6
3rd qtr.	107.5	107.2	104.0	106.9
4th qtr.	109.4	107.1	104.3	107.6
1976 1st qtr.	111.7	107.5	107.8	109.0
2nd qtr.	108.4	108.0	108.0	108.1
1974 1st half	109.6	107.5	108.6	108.6
2nd half	111.4	113.5	110.2	111.8
1975 1st half	109.8	108.5	108.1	108.8
2nd half	108.4	107.1	104.2	107.2
1976 1st half	110.1	107.0	107.9	108.6

Source: Central Statistical Office

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FLIGHTS TO RIYADH	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00
FLIGHTS TO DHAHRAH	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00
FLIGHTS TO MEDINA	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00
FLIGHTS TO TABUK	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00
FLIGHTS TO BAHJA	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00
FLIGHTS TO DUBAI	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00	06:00
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'Housing nightmare' blamed on profit

By Michael Cassell, Building Correspondent

HOUSING in Britain would remain "a nightmare" as long as it continued to be dictated by profit, according to a report released yesterday.

The report, published by the information and intelligence unit of the Government-sponsored Community Development Project, severely criticises nearly all the parties involved in the housing market.

The Project was set up in 1969 by the Home Office as a neighbourhood-based experiment "to find new ways of meeting the needs of people living in areas of high deprivation" and originally consisted of 12 local projects.

Controversial

Recently, the Home Office said that the central information unit, which prepared yesterday's report, is to be closed. The controversial nature of some of its past and projected work is thought by some Project staff to be behind the decision.

The latest report, based on four years of research in three areas, says that providing homes is incidental to money-making.

According to the Project, the housing finance review would fail to solve the problems. Private profit would remain the aim.

Mr. Timothy Rawson, chief opposition spokesman on the Environment, said that he found the report "astonishing"—a slick Marxist tract on housing policy with no attempt at objectivity.

Profits Against Houses: an alternative guide to housing finance. CDP Information and Intelligence Unit, Mary Ward House, 5, Tavistock Place, London WC1H 8SS; 51p.

Co-operative housing to be pushed

VIGOROUS ADVOCACY and development of various forms of individual and social ownership and tenure is central to the Government's future urban and housing policy, Mr. Reg Ffrench, Minister for Housing, said at Enfield yesterday.

The forthcoming Green Paper on housing policy would have more to say about some of the Government ideas in that field.

Speaking at a ceremony to mark the start of the 6,000th house by the North British Housing Association, he said that much of the Housing Policy Review on which the Government was engaged was concerned with priorities in finance and resource use in order to improve housing conditions. But Government policy required a social or community dimension to housing.

There were about 12 co-operative housing associations operating successfully in various parts of the country and several more were being formed.

Tomorrow promises a big leap for the small screen.

Television is the youngest and, arguably, the most powerful of the means of communication that serve society. It is also one that must adapt swiftly to technological change.

The Entertaining Electron is an unusual documentary. It offers an intriguing glimpse of television today and of the far-reaching changes to come, a preview of the electronic wizardry that may be commonplace reality tomorrow.

It has been produced for the ITV Network by HTV with the co-operation of other companies. It is based upon the Faraday Lecture with which the Director of Engineering for the Independent Broadcasting Authority, Mr. Howard Steele, and the Head of the Authority's Engineering Information Service, Dr. Boris Townsend, toured Britain in 1975/76.

It will be screened at 10.30 p.m. this evening, the 21st anniversary of the launching of the ITV service.



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WEDNESDAY, SEPTEMBER 22, 1976

Mr. Crosland's bluff

THE BRITISH Government must be desperately hoping that the threat—made by Mr. Crosland, the Foreign Secretary, in Brussels on Monday—unilaterally to declare 200-mile fishing limits on January 1 will not have to be carried out, but it is not difficult to see why it has been made. The Government will face formidable problems on fishing policy even if there is an agreement within the European Community without such an agreement, there is a danger that it will look not only impotent but also ridiculous.

The interim agreement with Iceland—for which Britain fought and lost the cod war—runs out at the end of November. At about the same time, Norway is expected to introduce 200-mile limits of its own. Canada is due to follow suit on January 1 and the U.S. shortly afterwards. All of these unilateral acts are likely to cause a diversion of fishing to waters elsewhere, some of it to the already overfished waters of Britain.

Swaps

It is true that some of these countries, and Norway in particular, are not seeking to exclude foreign fishing altogether. The Norwegians have repeatedly sought to begin negotiations either with Britain or with the Community on reciprocal rights under which Norwegian vessels would be allowed to fish in British or Community waters in return for British or Community fishing in Norwegian waters. Indeed these kind of swap agreements are likely to become the rule, rather than the exception once a 200-mile regime is generally established. The problem for Britain, however, is that it cannot negotiate with Norway nor anyone else directly because membership of the European Community means acceptance of the Common Fisheries Policy (CFP), and it cannot yet negotiate through the Community because the Community has not yet agreed on a joint position. The problem is especially acute in the case of a possible arrangement with Iceland because the short-term agreement which ended the cod war

Concede

There is one principle, however, which Britain could abandon in order to seek Community support. This is the claim to an exclusive British band within the 200-mile Community limit. The industry is demanding 30 miles and the Government somewhat less. Yet what matters is not the width of the band, but conservation policy. If the coastal state can secure control over the latter, it can in effect control the quantity of fishing. If the Government really wants the Community to move fast, it should concede this point forthwith.

More activity in labour market

THE UNEMPLOYMENT figures published yesterday are the most encouraging—or at any rate the least discouraging—to appear for a considerable time. For once it is appropriate to look at the total for all unemployed, including school leavers, as well as the figure for the "hard core" of unemployed adults. More than 52,000 school leavers—rather over a quarter of those on the register—found some occupation during the month, and though some of these will have decided to go back to school, there is nothing to suggest that the number was at all large. The problem of placing school leavers always appears exaggerated in August, and there was a good take-up even in the depressed labour market of September 1975; but whereas last year it appeared that this was partly, at the expense of adults on the unemployed register, whose total rose by 36,000, this year there has been relatively little change in the (admittedly higher) level of adult unemployment, which has risen by 9,200.

Deceptive

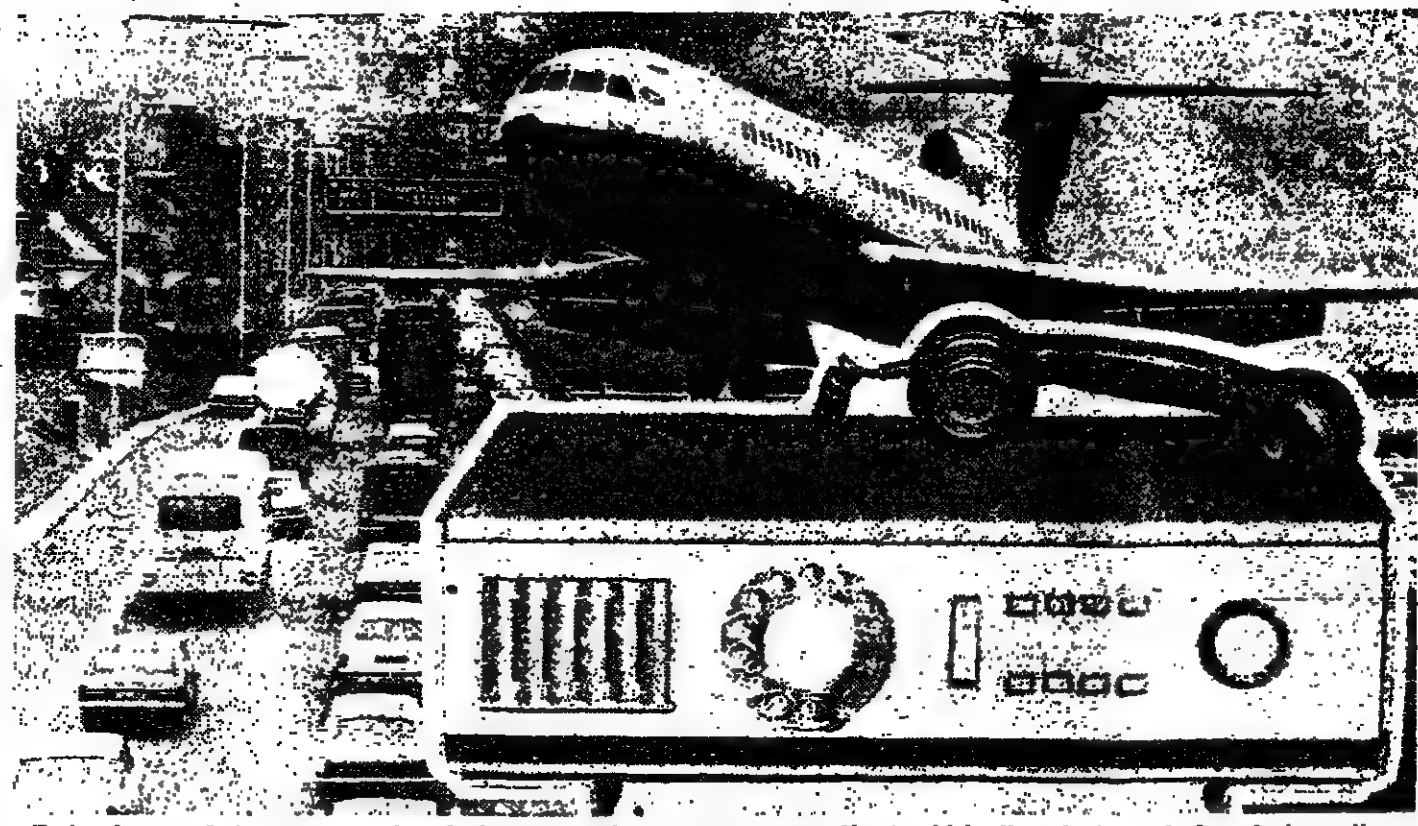
This figure on its own could prove deceptive, just as the decline in unemployment in March proved deceptive, and remains difficult to explain. The average increase for the last three months, at 20,000, shows that the demand for labour is far from buoyant at this stage. However, there are some other statistics to support the idea that the labour market is now more active and in better health. The slowly rising total both of unemployed and of unfilled vacancies conceals the fact that the flow through both registers has grown substantially through the year. This means that despite the rising total of unemployment, a man on the register now has a significantly better chance of finding work than in January. The increase in the number losing their jobs has been much smaller. The

Profits

These show not only that growth between the first and second quarters was much slower than was thought at the time—the annual rate appears to have been about two per cent.—but that investment reached its low point at mid-year. While there is now survey evidence of improving confidence, another figure will help to temper any enthusiasm this might arouse: corporate profits, net of stock appreciation, rose by less than two per cent. in terms of their share of national income from their low point in the second half of 1975. This is more like the slow convergence than rapid recovery.

Telephone conferences could save Britain £200m. a year of its primary energy bill. Christopher Lorenz examines the new technology and first reactions to it.

Putting over the message of teleconferencing



Trains, boats and aircraft versus the telephone: Loud Speaking Telephone No. 4, which allows both hands free during calls.

SHORTLY after the oil crisis began to push travel costs through the roof, and everyone was searching for energy savings, the Managing Director of Post Office Telecommunications declared that "telephone conferencing" would become "a major challenge to transport."

Two years later, it looks as if things could develop even faster than he imagined—though in a rather different direction. A large international body of research has just been completed, all of it underlining the scope for replacing face-to-face meetings by the telephone—on extensive social and economic consequences. One of the most surprising findings is that many businessmen would prefer to hold conferences without seeing their colleagues' faces.

Apart from saving businessmen some of their most tiring journeys, telephone conferencing (or "teleconferencing") has its macro-economic attractions. A report just presented to the Organisation for Economic Co-operation and Development suggests that over 5 per cent. of national petroleum demand in the U.S. could be saved by greater use of teleconferencing in business. In Britain, some rather more thorough work on the economy suggests that at least 40 per cent. of face-to-face meetings could be replaced by teleconferences, resulting in a saving on the nation's primary energy bill of about 0.5 per cent., worth £200m. a year.

As with any new use of technology—and to many people's relief—there are problems. These were given an airing last week at a meeting in London. Some of the problems are technical, and the extensive psychological ones were illustrated by ICL Post Offices everywhere would like to promote teleconferences, since widespread use would improve use of their existing assets, but none of them has yet found the right way of marketing the concept.

The meeting, which was organised by the Open University, was told by the Post Office that, until recently, the "spontaneous demand" for teleconferencing hardly justified Post Office investment. Now, however, the P.O. was "very conscious of the groundswell of demand."

The P.O.'s past marketing failings were explained in the Financial Times on August 17. But in this particular case, the P.O. cannot be blamed for neglecting the market entirely. What it may have done is to pin its hopes on the wrong product, just as the U.S. Bell System did with the famous "Viewphone," where subscribers could see as well as hear each other.

Both of them appear to have been driven by technically glamorous developments from their research departments, rather than allowing their marketing sides to dominate new product strategy.

Until it failed last year, almost all the P.O.'s publicity on teleconferencing was about its prestige "Confravision" service—a network of television studios in five major cities. But use of Confravision has fallen far short of the P.O.'s expectations, some people attributing this to the problems of persuading businessmen to use new means of communication, others to the fact that it can be just as troublesome to travel to a city-centre Confravision studio as to journey to a business meeting.

Document transmission

Some of Confravision's advocates are hoping demand will pick up when—or, perhaps, if—enough companies install their own in-house studios. But there appears to be an increasing recognition within the P.O. itself that Confravision will not become a major part of teleconferencing in this century, for a mixture of socio-psychological and cost reasons.

In the past four years, research into the potential for teleconferencing has been going on within Post Offices all over Europe. The British results, which are in line with those on the Continent, have just been released by the P.O. They

suggest that well over a third of business meetings held in Britain to-day are potentially replaceable by cheap, sound-only teleconferencing facilities. By 1980 this could rise to about 40 per cent., but all forms of the (more elaborate and expensive) visual services could only add a further 3 per cent. or so. This forecast assumes a 75 per cent. drop in transmission costs, and even then would require the invention of a much simpler video-conference service than the current Confravision. If transmission costs were only halved (which might be feasible through the use of waveguides or optical fibres), the potential for visual services would be only about 1.8 per cent. of all the face-to-face meetings.

Nearly half the sound-only teleconferences would require some form of document transmission—such as facsimile—and virtually all of them would need relatively simple audio equipment in the form of a desk-top terminal with multi-directional microphone and loudspeakers. Only a very small proportion would need a more sophisticated set-up: such as the "Remote Meeting Table" used between London and Scotland by the Civil Service (especially the Scottish Office and the Energy Department).

Behind these calculations are years of social and psychological studies and tests, many of them by the London-based Communications Studies Group, which is now internationally recognised as particularly expert on teleconferencing: this was con-

firmed at last week's meeting by the supervisor of U.S. Bell Laboratories' programme, Dr. Christopher Stockbridge.

Upon this work, much of it for the P.O., a number of models have been built. This thorough approach makes the results much more reliable than many of the surveys conducted elsewhere in the past, which have relied either on intuitive judgments, or asking businessmen questions—often "leading" ones—about whether they would use one hypothetical system or another.

The work took particular account of all the obvious objections to teleconferencing, from the importance of "random conversations" and "non-verbal signals" (impatient joggling of a knee, for example), through the problems of "background noise" over the telephone, to the host of apparently extraneous reasons people may have for travelling to a meeting (seeing friends, buying duty-free liquor, etc.). It was also more sophisticated than past surveys in trying to discover whether people would really need a picture as well as sound. To this attitudinal research was then added a number of other factors, including costs.

If the P.O. is now coming round to accept that sound-only teleconferencing could be a winner, it is not just because of these studies. The P.O. gave credit at last week's meeting to the impetus created by the Open University in particular. The OU has been using limited teleconferencing for several

years, mainly for remedial teaching, but is now considering a far more ambitious nationwide network, which would be of administrative use, and would allow tutors to discuss their problems far more often, as well as being used for courses with few pupils.

Marketing sensitivity

It would also enable the OU to offer short, updating courses under the "continuing education" banner, which requires a relatively informal approach.

This is the purpose of a service operated by the University of Wisconsin with 25,000 students a year in 200 centres, and which has become an international model for teaching-by-telephone. Apart from the pressure for facilities and equipment created by the OU, another important factor in the P.O.'s growing warmth towards teleconferencing is a number of technical improvements, which will enable the P.O. to offer "cheap" products with a better technical performance than the current range of loudspeaking telephones. The P.O. will not commit itself on when these will be available, but promises that the development time will be much shorter than in the past.

If pressure groups such as the Confederation of British Industry and the Institute of Administrative Management had their way, the P.O.'s monopoly over subscribers' apparatus—including loudspeaking tele-

phones—would be abolished on the U.S. pattern, immediately making many more designs available. But there seems little chance of their succeeding in the current political climate.

The P.O.'s new line brought praise from one expert at last week's meeting on the ground that it had shown greater marketing sensitivity than the U.S. Bell System—which has a worldwide reputation for good telephone service. But there must still be some question whether all these studies and calculations will ever be turned into reality, simply because of human resistance to change.

The difficulty experienced in persuading people to use perfectly efficient teleconferencing facilities was amply illustrated at the meeting by Dr. Jake Muckersy, from ICI's central management services. ICI has installed links between six of its main U.K. sites, and another four (including Brussels) will be added by the end of the year. Trying to get people to use them was "like fighting a pillow," he said, but once someone used the system, "he'll almost certainly use it again."

Luckily for the scheme's proponents, it is so cheap that it is breaking even financially, even with less than one call per week per centre. But, seven months after the launch, it still has to fulfil its purpose of improving communications within the organisation.

The progress of ICI's system is being watched by many other large organisations which are concerned both with improving the quality of communication, and with cutting travel costs. In the U.S., and on the level of national policy, a Government-backed "Technology Assessment" on the subject is complete. It makes use of much of the British work to examine the potential implications of teleconferencing for office decentralisation and even working-from-home.

Summarising the assessment in a recent paper, a member of the Stanford Research Institute stressed that the underlying long-term trend in telephone costs was downwards (in spite of hikes in the U.K. and elsewhere), whereas the reverse was true for transport. Advances in teleconferencing, together with further office automation, "may bring us closer to an era in which white collar work can be increasingly decentralised, and jobs can be brought to workers, rather than workers commuting to jobs."

Such a trend would have a dramatic impact on the structure of industrialised society. It would be an opportunity or a threat, depending on your point of view. But it is no longer just a vague pipe-dream.

MEN AND MATTERS

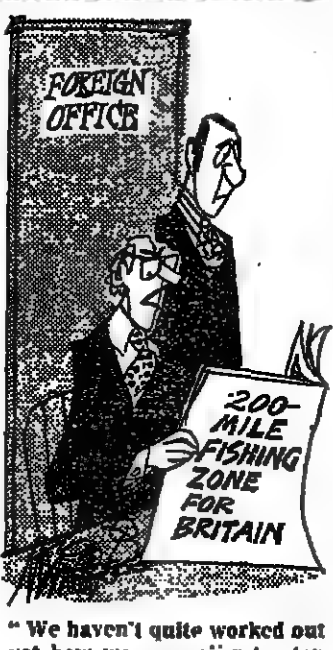
To Russia for business

The last of Britain's big four banks starts business in Moscow next week when Midland opens its representative office there. Office isn't quite the right word because like Barclays, Natwest and Lloyds before them, Midland are having to start out in a hotel bedroom—at the Intourist just down the road from Red Square.

But the manager designate Frank Bicknell who leaves for Moscow this week-end isn't too worried. "We've been promised excellent accommodation higher up Gorky Street early next year," he said. And though he'll have to put his Hungarian-born wife and stepdaughter up in a hotel to start off with, there is also a flat lined up for them on Moscow's southern fringes.

Unlike many bankers in East-West finance who only got involved during the flood of Comecon loans during the last three or four years, Bicknell's experience with East Europe goes back 15 years, so he's better prepared than most for the task ahead.

He comes to the job on secondment from Midland and International Bank, the part-Midland-owned consortium bank where he has been assistant general manager for the last two years. Before that he spent seven years running the East European side of the Lloyds Bank International foreign operations, having started out in East Europe as regional manager for Davy Ashmore back in 1962. Bicknell will also be representing Samuel Montagu, which is 100 per cent. Midland-owned. So on top of routine banking business, he expects to be doing merchant banking too, including bond issues, which is a strong feature of Montagu.



"We haven't quite worked out yet how we are going to stop the French fishing in the Seine."

largest companies also there. Bicknell believes Moscow is a place where anyone seriously interested in East-West trade should be. "It's not like the early days when people set themselves up there rather half-heartedly," he said. "It's got to the point where it's generating its own momentum."

More ties

My note yesterday about Quarry Bank School in Liverpool and the aside by the new Transport Secretary William Rodgers that it could turn out to be the "Eton of the Labour Party" has prompted a swift response from Sir Daniel Pettit, chairman of the National Freight Corporation. Rodgers, you may remember, pointed out that Environment Secretary Peter Shore was a bank there up to two dozen. And with 200 of the world's 400

comes forward with a number of other public figures who attended the school (including himself, although, as he points out, as chairman of a public enterprise he cannot subscribe to the political connotation either way).

To quote Sir Dan, "a quick survey of the public scene within my immediate ken would add David Barnett, General Secretary of the Amalgamated Union of General and Municipal Workers, a chairman of Honeywells, a chairman of Woolworths, a Brackenbury scholar, two leading musicians of international reputation, two distinguished university professors who are household names, and Derek Nimmo."

Sir Dan attributes the success of the school in its grammar school days to Richard Bailey—headmaster for over 25 years. Tradition has it that Bailey was in fact second choice when the school opened in 1921 but the first choice, it turned out, had offered false credentials and was unmasked before he was awarded the job.

To the lasses

Here is an off-beat tale to make salesmen look over their shoulders. It involves a private company making tractor spares, its export business, its managing director, and his secretary.

The company is Sparex an Exeter-based private group which has aspirations to go public in the next couple of years if market conditions should prove suitable. The managing director is Malcolm Brook and his secretary is Mrs. Elizabeth Tyack, 26 years old and nothing to do with the management consultancy firm. Sparex does some £1m. a year turnover in direct exports from the U.K., selling to some 50 countries. There are five staff members who do the export selling—including Brook himself. Just recently Brook was booked

for a five-day tour of Belgium and Holland, while the other four export salesmen were abroad.

At the last minute other business commitments prevented Brook from going on his scheduled trip and, rather than cancel it, he decided to send Mrs. Tyack—who is fluent in both French and German. In a world that is still predominantly male chauvinist Mrs. Tyack surprised everyone: she has just returned, and, in the short space of five days she not only produced firm orders worth £7,000, but also opened up two new export accounts for the company off her own bat.

A delighted Malcolm Brook commented yesterday, "Orders of £7,000 may not sound much compared with our total export turnover, but the market concerned is relatively small. Any way, in potential terms the opening of new accounts is far more important, and I'm sure I couldn't have done any better myself."

I imagine that many company directors reading this will not thank me for publishing it. But it does add some weight to the often-heard grouse from secretaries that their talents are not fully exploited.

Clear thinking

The mixed metaphor is something of a risk to anyone in the journalistic profession, but how many people can match the following extract from a company staff magazine? "He said that trying to put the social club on a sound financial footing was like flogging a dead horse. The committee had laid their cards on the table and asked members to put their shoulders to the wheel, but their appeal had fallen on deaf ears that were only interested in cheap drink and bingo." Well at least the writer makes his point.

Observer

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Anyone with a Share Account at the Leicester Building Society gets the double benefit of good interest and readily available cash. Leicester Investors can take their pass books into any of the Leicester's 125 branches and make a withdrawal. It's as simple and straightforward as that. Good reasons to become a Leicester Investor. Get a booklet and find out full details.

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FINANCIAL TIMES SURVEY

Wednesday September 22 1976

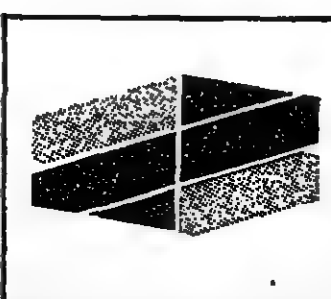
Machine Tools

Few industries can have received the close attention which the machine tools sector has been given over the last 12 months. It is now starting to recover from the worst recession it has known.



HARTLE

Machinery International Ltd



NOW FOR INDUSTRIAL EXPANSION

Modern British management realises that if it is to maintain a position with other leading industrial countries, it is imperative that factories are maintained with up-to-date machinery. Consequent to the past two years depression within industry, the updating of our factories with machine tools is now required, if we are to keep ahead.

Far seeing managers have already made their decisions for the purchase of replacement and additional equipment and are in the process of implementing those decisions. Other managers will have no alternative but to follow suit, or be left by the wayside. Traditionally, the British have not been left by the wayside, and I do not anticipate that now we shall be left behind. That is why I anticipate industrial expansion to a considerable extent in the immediate future.

The Hartle Group

Alexander Machinery (Mach 76) Ltd.

Specialists in both powered hack-saws and band-saws Alexander Machinery Ltd and the Hartle Group in 1971 to form nucleus of one of the most successful manufacturing divisions in the world. Addition to the renowned 'Rapidor' 'Midsaw' horizontal and vertical 'Twin' range of hydraulic presses and well-known Hydus range of saws.

Worthwhile Machine Tools Ltd, Keston, Wilt.

Active newcomer to the Hartle Group, Worthwhile Machine Tools complements turning division with a series of matic chucking lathes and the multi-rotation rotary transfer machines. They also manufacture a comprehensive range of drilling and tapping machines.

Advent Machine Tools Ltd, Wilt.

Founding member of the Hartle Group, Advent Machine Tools added deep hole boring and smaller bore spindle lathes to the wide range of production and toolroom models. They imported by the distribution division and to the automatic lathes now manufactured within the group. The 'hole' boring units handle depths of 100 inches from 0.8 to 2.4 inches diameter.

Quail Machine Tool Company, Halifax.

Longtime members of the Hartle Group, Quail Machine Tools added deep hole boring and smaller bore spindle lathes to the wide range of production and toolroom models. They imported by the distribution division and to the automatic lathes now manufactured within the group. The 'hole' boring units handle depths of 100 inches from 0.8 to 2.4 inches diameter.

Quail & Smith Brothers, Barnsley.

Quail & Smith of Barnsley have made Quail's sawing division the largest manufacturer of powered saws in Europe. A comprehensive range of powered saws and band-saws complements the production of high quality turning and lathe tools. The company maintains a depot in the U.K. and are main agents for Soviet, Italian, Rumanian and Nigerian machine tools.

Hartle-Stedall Ltd, Manchester.

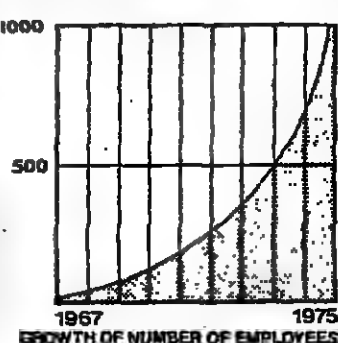
Only non-manufacturing member of Hartle Group, Hartle-Stedall are specialists in the distribution of a wide range of imported turning, drilling, and grinding equipment together with a substantial turnover of high quality turning and lathe tools. The company maintains a depot in the U.K. and are main agents for Soviet, Italian, Rumanian and Nigerian machine tools.



"Since its formation, this group has a record of dynamic growth both in the U.K. and Europe" Derek Hartle, J.P., Chairman.

Increased work force

The consistent upward curve of the graph clearly illustrates the increase in the number of people employed within the Hartle Machinery International Group of Companies during the period between 1967 and 1975. This gives a clear indication of the many opportunities for both technical and commercial personnel constantly occurring as the Hartle Group continues expanding and indicates their acceptance of social responsibilities.



There's money on tap to keep production flowing

Hartle Machinery International ensure industry that now is the time to re-equip and modernise by taking advantage of bank borrowing, hire purchase and leasing schemes.

Inflation, cash flow problems and economic recession can all be different symptoms of the same thing - lack of confidence. And the only lasting cure for that is commercial expertise and greater professionalism.

Every production engineer is expected to know manufacturing inside out, but real expertise is also dependent upon an understanding of the way his company attracts and uses resources to generate profits. In any business, success depends on the ability to manage the use of finance in the most effective and efficient way - to increase output, to reduce costs, to achieve higher sales, to improve profit margins or to deploy capital resources more economically.

Regrettably, the value of capital equipment per worker is lower in the U.K. than for any of our overseas competitors. The need for new plant and machinery is clear. And yet businessmen in all sectors of industry are faced with a major investment dilemma. Every large cash outlay appears either to dilute reserves of capital or divert long-term investments.

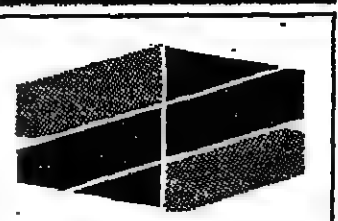
Credit finance is now recognised as a vital element in everyday business management because it solves this dilemma. Leasing and hire purchase protect both cash flow and increased profit earnings. Discounts, grants, part-exchange allowances and entitlement to tax reliefs are all safeguarded. Indeed, even the largest international companies prefer to use credit finance rather than deplete their capital resources unnecessarily by purchasing outright. By this method new machines pay for themselves out of the extra profits they generate and, most important of all, it enables companies to acquire machine tools that would not

usually fall outside the scope of their capital budget. With prices rising steadily, to delay purchasing new equipment until cash is available is as outdated as harvesting by hand. In contrast, the repayments made by the customer become progressively cheaper in real terms as they become eroded by inflation. Hartle Machinery International have become increasingly aware of the need to concern itself with contributing to its customer's success and not just offering a good product. Being an order-taker is not enough in harsh economic conditions. In conjunction with the Industrial Bank of Scotland Ltd, a member of the Bank of Scotland Group, they have developed a special Finance Complement Service for its machine tool customers. When British industry begins to take full advantage of this kind of professionalism and expertise it will undertake the vital re-equipment programme which is needed to turn economic recession into recovery.

This is a shortened version of an article published in *Metalworking Production*.

Our new symbol

Our new symbol in the group colours of blue and gold will be used for the first time on Mach 76 publicity material. The device will ultimately appear on all sales literature, advertising, stationery, and outdoor signs of group member companies.



FIFTY MACHINES ON SHOW AT MACH 76

see them on STAND 5.107/5.133

Hartle Machinery International, described by Chairman Derek Hartle as the best co-ordinated machine tool manufacturing and distributing operation in the U.K., has fifty products on show at the great International Machine Tool Exhibition Mach 76 staged at Britain's splendid new National Exhibition Centre at Birmingham, from 22nd September to 2nd October.

Stand 5.107/5.133 will show machines both manufactured in the group and from overseas for turning, boring, grinding, drilling, sawing and sheet-metalworking operations.

Manufactured within the group, the Broadbent 'Oil Country' lathe with automatic-cycle screwing is especially suitable for the machining of oil exploration equipment, combining large capacity hollow spindle, long bed and more than ample cutting power.

Stanley will introduce their new range of large bore hollow spindle lathes and their renowned auto cycle deep hole boring and drilling machine with increased capacity to 100mm.

Also in the turning and boring section is the model 1512 vertical boring and turning mill produced in the Soviet Union by the manufacturer of the world's largest boring mills exported by V.O. Stankomimport Moscow.

On display and identified as model 16K30 F.306.N.C. is a new lathe fitted with A.S.E.A. Swedish numerical control.

The stand will carry a representative selection of grinders available from the Distribution Division. This covers universal cylindrical, planar cylindrical, centreless and surface grinders, capable of handling most grinding applications.

As well as being main U.K. distributor for V.O. Stankomimport of Moscow, Hartle-Stedall are also main distributor for Technoimport of Hungary.

Their radial drill range includes a model with a capacity of 100mm in steel, in addition to 50 and 75mm units.

The Quallers and Smith range of drills include radials, bench, pillar and box column precision drilling machines.

Vertomat rotary transfer machines from Ackworth are available for first or secondary machining, including turning, drilling, reaming, counter-sinking, recessing, facing, slotting and light milling.

The combined manufacturing resources of Quallers and Smith and Alexander—both Group members—produce the widest range of hack-saws, bandsaws and power saws in Europe and probably the biggest sales volume.

For Mach 76 they are showing the QSH6 and QSH8 heavy duty hack-saws, incorporating two-speed drive and variable hydraulic feed and relief mechanism.

New from Alexander is the T.315 high production heavy-duty power saw, with automatic bar feed and a number of other features such as a centre cut vice for burr-free cutting, outstanding performance with 1½in. wide B1 metal or HSS bandsaw blades and bar feed index length

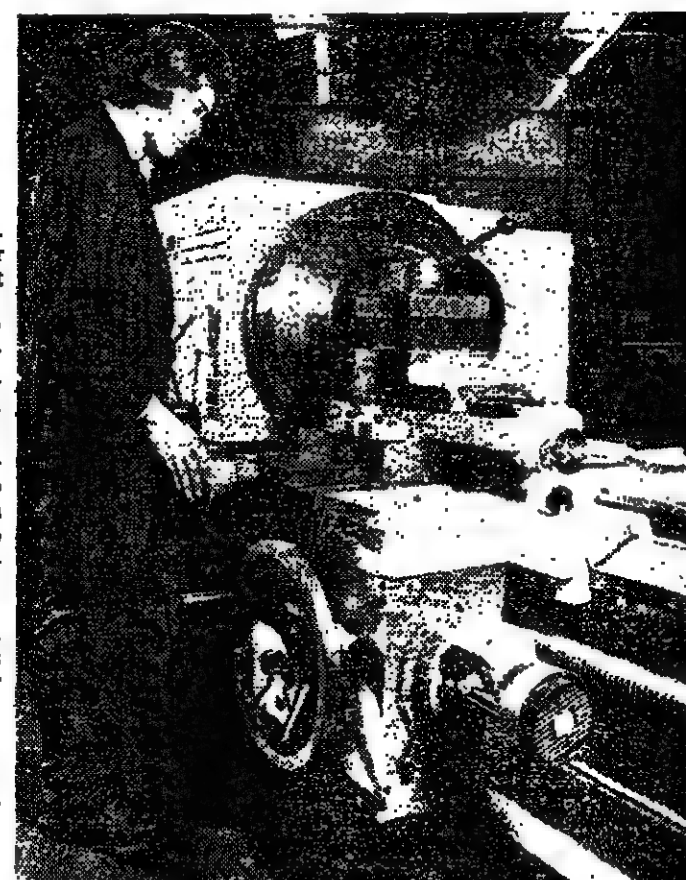
repeatability better than 0.005in. (0.13mm) and digital micrometer index length adjuster for 'right first time' settings.

Other products include 'Rapidor' power saws and the new 'Midsaw' 500 series bandsaw machines, providing large capacity sawing and a wide speed range at low cost.

For the sheet metalworking industry, the Group is showing the Dipep open fronted press range, which can also be used for punching and deep drawing with a wide range of equipment available.

The Gefi LE 100-3000 press brake, designed to absorb stresses and strains so that special foundations are not necessary, can produce over forty different shapes.

In all Hartle Machinery International will be showing one of the most comprehensive selections at Mach 76 in line with their progressive policy, which includes a design and development programme to ensure product advancement in keeping with technological progress.



This is the top-selling 'Oil Country' lathe from Broadbent Machine Tools Ltd., one of a range of high-precision machine tools. It combines large hollow spindle capacities and bed length to suit individual requirements - plus more than ample cutting power, making it particularly useful for the machining of A.P.I. pipe line joints and other processing equipment allied to the petro-chemical industries.

Hartle Machinery International

The real choice.



When you choose Hartle Machinery International for your machine tools you know you're going to get exactly what you want. One reason for this is that we are one of Europe's leading suppliers of machine tools with seven manufacturing companies and a distribution division with ten European showrooms. This means that we can offer you a real choice. We supply machines from the world's leading manufacturers. Vertical boring and turning mills, radial drills, surface grinders, tool and cutter grinders and of course lathes of all sizes and types, and are Europe's largest manufacturer of metal sawing machines. Our range includes the latest and finest machines from Britain, the Soviet Union and Eastern Europe - now among the quality leaders in machine tools, and certainly offering unbeatable value for money. Hartle Machinery International score in another big way. We can deliver most machines within a week or two of receiving your order. But it's not just products we bring you. It's expertise. Every machine is backed by our skilled technical service and thoroughly checked and tested before delivery to you.

Hartle

Machinery International Limited,
Bank House, Cassville Street, Manchester, M1 4ET
Manufacturing Division: Ackworth Machine Tools Ltd, Keston; Stedall Machine Tools Ltd, Duxley; Broadbent Machine Tools Ltd, Hull; Quallers & Smith Bros Ltd, Barnsley; Stanley Machine Tool Co Ltd, Radcliffe; Distribution Division: Hartle-Stedall Ltd, Manchester

MACHINE TOOLS II

Keeping the Government on its toes

THE MACHINE tool sector has been selected as one of the 36 key industries to be examined by the National Economic Development Office as part of the Government's new industrial strategy which aims to switch more of the country's available resources to manufacturing.

It has been offered Government financial help via an industry aid scheme in which £20m. of relatively cheap money has been allocated to help manufacturers to get their plants modernised and more efficient as well as to encourage the faster introduction of machines incorporating new technology.

It has been one of the first industries which the National Enterprise Board has tried to help out in its merchant banking role. The NEB is providing cash at commercial interest rates but with deferred payment terms to help companies stockpile machines until the recession finally recedes.

You might say that all this is very flattering for an industry which is comparatively small—250 companies with 63,000 employees and a turnover of about £380m. If you take component manufacturers into the total, it justifies the view of the industry put forward by the Machine Tool Trades Association which recently informed a Parliamentary Committee that:

"The machine tool industry in the U.K., though small in manpower or turnover, is agreed by all to be an important if not vital part of the mechanical engineering sector, which itself is the main wealth-producing sector of British industry. The importance of the strategic and economic roles of the machine tool industry cannot be overstated."

The problem for the industry, however, is that its importance to the economy makes the government edgy at any time something goes wrong. Consequently attention is constantly focused on the troubles and failures in the industry rather than on the many success stories.

So it comes as a great surprise to many people to hear someone like Mr. Anthony Frodsham, an "outsider" who came to know the machine tool business when he was appointed chairman of the Machine Tool Economic Development Committee three years ago, say "It is a very good and very successful industry which exports well and has a reputation for first-class

design. For many companies it is a good industry to be in." The industry as a whole, he believes, "has been affected by the adverse publicity given to one or two large companies."

And it is quite true that for some people Alfred Herbert is representative of the U.K. machine tool business in general. The much-publicised problems of this particular group have tarnished the "image" of the industry at large.

Fortunately things are changing rapidly at Herbert and at other companies which once made up the machine tool industry flight of lame ducks.

Efficient

Herbert now has the financial resources, the tough and efficient management team and determined and co-operative workforce it has long needed. Admittedly, it required a Government rescue operation to put Herbert into that condition. But now the company could be in the black once more by the end of the year, given a reasonable flow of orders.

Also in the past year, Kearney and Trecker Marwin, considered by many to be the key British-owned business at the high-technology end of the industry, had its future satisfactorily resolved when it came under the wing of the Vickers engineering group. Once again, the prospects are for a fairly swift return to profit-making and, in the longer term, a reasonable return on capital.

With Staveley Industries, once in dire straits, sorted out some time ago by a new management team, the critics are going to have a hard time in future to find one outstanding "problem" company to quote as an example to justify any condemnation of the industry in general.

That is not to say that the industry is without problems. The machine tool EDC, "the Little Noddy," found quite a few when carrying out its part of the initial stages of the industrial strategy exercise. It should be emphasised again, however, that the objective was to search out the problems and that a recital of what was discovered quite naturally gives a one-sided and depressing picture of the industry. It was not part of the Little Noddy's job to list the industry's virtues.

The EDC found that real levels of machine tool demand and production in the U.K. fell during the past decade although world output rose. In terms of U.S. dollars world output has

been rising at an average of about 11 per cent a year whereas U.K. output has risen only 2.5 per cent.

From 1966 to 1971 the U.K. industry held a 7 or 8 per cent share of world exports; this fell to 5 per cent in 1974 and 6 per cent in 1975. Import penetration in the domestic market has increased from 25-30 per cent in the late 1960s to well over 40 per cent now, but this has been accompanied by a similar increase in exports from home production and a favourable trade balance has been maintained.

In the 1960s the industry invested a higher proportion of value added and larger amounts per employee than the average for mechanical engineering as a whole. In the early 1970s this situation has been reversed.

Employment in the industry reached almost 90,000 between 1965 and 1970 but fell sharply in the 1971 recession to reach 85,000 in 1973, 68,000 in 1975 and 63,000 in January this year. Profitability has been poor in comparison with mechanical engineering or with other sectors of the economy. Because of the low level of activity in this current recession, companies have few immediate cash problems. This will crop up again when activity has to be stepped up.

The Little Noddy indicated four types of constraints which might limit the industry's response to the expected demand upturn—expected, that is, next year with a peak in 1977-78. These were: (a) limited plant capacity in the industry itself; (b) manpower shortages; (c) supplies of raw materials or components and (d) finance.

It was pointed out that the industry could probably respond to a rise of about 70 per cent in its order input rate before meeting major capacity problems. However, at the last demand peak—in 1973 and early 1974—order input was 130 per cent above the present level.

The EDC insisted that the demand cycle, which saps the strength and confidence of the industry during a recession and leaves it weak to meet the following upturn, constitutes the most serious constraint on the industry's performance.

Many other problems are linked with this. Such as the lack of funds for capital investment and working capital which limits the industry's ability to strengthen itself by re-equipping and to take full advantage of cyclical upturns in demand for its products.

Or the fact that research and

development expenditure has fallen by a disturbing amount—in 1972 the industry spent only one-fifth, in real terms, of its 1966 expenditure.

Linked with this is the fact that the product types in which the U.K. industry is most competitive are often those for which demand has been declining, or growing only slowly. In the faster growing types the U.K. appears to be less competitive.

Foremost among the Little Noddy's recommendations for action on these problems was a suggestion that the Government hurry ahead with counter-cyclical measures. The EDC would like to see the introduction of an investment reserve scheme which would encourage manufacturing industry to invest during the recessions and discourage them from buying capital equipment during peaks in demand.

Such a scheme would only reduce—not eliminate—cyclical fluctuations and therefore it is

suggested that stockbuilding on the lines of the previously-mentioned National Enterprise Board scheme should be considered in future recessions.

The EDC called for closer relationships between the banks and machine tool company managements. Banks and other financial institutions should reconsider their criteria for assessment of medium and long term loan applications from manufacturing companies, it suggested. In particular, higher gearing ratios might be accepted and greater weight given to assessment of future prospects than of past performance.

Opportunities

The banks should also appreciate the industry's special fluctuating need for working capital to take advantage of cyclical profit opportunities.

The Little Noddy said that machine tool managements should place greater emphasis

on world-wide market research for existing products and for potential new ones. As the U.K. industry has been forced to contract so rapidly in the last six years, there may now be market sectors which are no longer adequately supplied by U.K. manufacturers and such gaps might provide opportunities for the industry to rebuild its strength—either by developing suitable products or by taking licences for foreign designs.

It was pointed out that improvements to the industry's image held by domestic customers are needed in the fields of detail design, quality, delivery and service. Manufacturers need to re-examine their performance in these areas and take steps to rectify weaknesses and to publicise their strengths.

The industry must concentrate on products which incorporate a substantial degree of technology in their design or manufacture, insisted the EDC. These products will have a high value in relation to their raw

material content and can be expected to become increasingly important as user industries improve their own manufacturing processes.

And a higher level of investment is needed in numerically controlled and other types of machines which can improve the machine tool industry's own production efficiency and flexibility as well as meeting the higher precision requirements associated with higher value products.

Existing equipment can also be made better use of through greater production engineering and quality control effort, through improved production control procedures and by manufacturing.

In this connection, the Little Noddy, which includes trade union representatives, recognised that if potential productivity gains from new investment in production equipment are to be fully realised, careful collaboration between management and unions will be needed

to gain acceptance of change in manning levels and skill required. Unions will need to take a positive role in overcoming natural resistance to change among their members.

That is why the Government is insisting that the message from these industrial strategy preliminary exercises are taken right out to the shop floor, because there is as much to be achieved there as in the Boardroom.

The idea is that sectors in the machine tool industry should recognise their problems and that the solutions should come from within the industry rather than there be any attempt to impose them from above—some kind of "national economic plan." By this time next year we will have a better indication of whether this approach will work. If it does, it could be the U.K. machine tool industry strengthening itself considerably in the longer term.

Kenneth Goodin

Two important changes in the industry's structure

SINCE THE 1960s when the urge to merge became a fever throughout U.K. industry—a phenomenon which did not leave the machine tool industry untouched—the structure of this particular sector has remained pretty stable. There were, however, two significant happenings in the past few months, but just how significant only time will tell.

The most recent of these was when the giant Vickers combine (sales £335m, taxable profits £25m) moved into the machine tool industry via the acquisition of a majority stake in Kearney and Trecker Marwin. KTM is second only to the U.S.-owned Cincinnati Milacron as a maker of numerically controlled machine tools and is this country's biggest supplier of special machines. Probably 40 per cent of the "specials" used in the British motor industry to make crankshafts, cylinder blocks and cylinder heads were

provided by KTM. It should therefore have a vital role to play in the investment programme of Leyland's bus and truck division.

On top of that, KTM exports about half its turnover—in the region of £13m. last year—and is generally thought of as providing Britain with its most important foothold in the high technology part of the machine tool business.

So it is easy to understand why the Government was so interested in saving the company after it accumulated losses of £6.8m. and ran out of capital. But the method of saving KTM "for the nation" is perhaps not so easy to comprehend. Why not, as with Alfred Herbert, simply steer the company in the direction of the National Enterprise Board? The answer is simply that the Government and the NEB can certainly provide cash. But they cannot supply management resources. And what KTM required was people to strengthen its management team as well as an injection of new money.

Vickers has both cash and management to contribute. KTM also benefits from the technology provided by its now minority shareholder, Kearney and Trecker Corporation of the U.S.

The Government, or the Department of Industry to be more precise, was so impressed by this combination that it was willing to write off nearly £5m. already invested in KTM and to inject a further £1.9m. of badly-needed working capital.

So, when the 1,200 KTM employees returned to work at the Brighton factory after the summer holiday break last month, they found themselves "under new management."

We know more than usual about this particular Vickers venture thanks to a week-long court case which preceded the final takeover and which took place because one of the previous KTM shareholders objected to the terms offered. It became clear at the hearing that the top management at Vickers was by no means enthusiastic about getting involved with KTM.

But now the deed is done the obvious question is whether Vickers might increase its interest in the machine tool sector. After all, Vickers will have a great deal of cash to spend after its shipbuilding and aircraft operations are nationalised.

Indications

The indications are that Vickers would have shown no interest at all in KTM if it had not been involved in at least high technology. There seems to be no chance that Vickers would want to acquire any old machine tool businesses. However it could well be interested in ones where the cash required, the technology involved, the risks and the rewards were all very high.

In the meantime, KTM is back in the "black" and is celebrating the successful launch of a completely new computer controlled machining centre.

The other important change in the industry's structure during the past year was the formal takeover of the aforementioned Alfred Herbert by the National Enterprise Board. Although this was a solution to the group's problems that not everyone in the industry heartily approved, the industry did breathe a sigh of relief that

this company—so well known and respected throughout the world—had at last escaped the threat of total extinction.

It is generally agreed among its competitors that Herbert, with Mr. John Buckley as chairman and Mr. Walter Lees as managing director, now has one of the strongest management teams in the business.

And, despite the recession, Herbert achieved markedly better financial results in the first half of this year, cutting the loss after tax from £3.5m. to £2.2m. on turnover up from £20.4m. to £23.7m. Given a reasonable flow of orders the company should be making profits by the end of 1976.

It cost the Government £25m. to save Herbert and, while most people seem to agree it was necessary for Britain to have KTM, not everyone believes that the money was well-spent as far as Herbert was concerned.

Victims

With Herbert among its interests, the NEB will almost certainly consider further expansion into the machine tool sector. This is not a prospect which seems to please the managements of the private-sector companies and has certainly contributed to the comparative failure of the Government's industry aid scheme and the NEB's funds for stockbuilding project.

Machine tool people are apprehensive of taking any State cash in case they become what they would call "victims" of Sir Don Ryder's expansionist plans.

As it happens, the industry does seem to have come through the worse recession in living memory without serious casualties. There are no signs that any company has got into such bad difficulties that it must turn to the Government for help, a move which would almost certainly lead to it being steered towards the NEB's parlour.

There seems to be no other reason why the NEB should get more deeply involved in the industry. As the recent NEDC industrial strategy paper made clear, "scope for mergers in the industry is not thought to be great." But one sector—gear production machines—was identified and others such as presses and certain types of grinding machines "warrant further examination."

The machine tool industry in Britain evolved from a large number of small family companies and the present structure reflects this fact. There are about 250 companies manufacturing machine tools or components for them as their primary business. The pattern is similar among the U.K.'s major competitors and the average size of companies is not significantly different in the U.S. or West Germany, for example.

The major restructuring in the later part of the 1960s did produce some larger units, however, so that to-day seven large groups account for around 35 per cent of machine tool sales and export production.

These are, in strictly alphabetical order: John Brown, which through Wickman and its subsidiaries last year had machine tool manufacturing turnover of £55m. and profits of £770,000.

Cincinnati Milacron, owned by the American group of the same name but which has been operating in the U.K. since 1934. CM accounts for about one quarter of the numerically controlled

machine tools made in Britain and for more than one third of those exported. Sales top the £25m. mark.

B. Elliott, which takes in Butler Machine Tool and Snow and Co., as well as Elliott Machine Tools. Elliott has diversified into other activities while cutting back on its machine tool operations for which it gives no separate statistics. The group as a whole last year had a turnover of £46.3m. and profits of £3.23m.

Alfred Herbert is among the "big seven" as is Staveley Industries, another group which at one time gave cause for concern. Staveley's machine tool manufacturing companies are now in fine fettle—they are Asquith, Drummond, Kearney, Richard and Staveley-Lapointe.

The company's so-called "mechanical" division should really be called a "mechanical engineering" division, so it is difficult to isolate just how much of Staveley's £31m. turnover and £3.6m. profit in the 1975-76 financial year actually came from the machine tool operations.

The 600 Group, which now insists it is "the U.K.'s largest maker of machine tools" and takes in such well-known names as Colchester Lathe, W. E. Sykes, F. J. Edwards and so on. Last year the group's machine tool division made profits of £3.9m. on a £48.5m. turnover.

Renewal Division, South Luffenham, Oakham, Leicestershire

Newall Engineering Tooling Division, Trading Estate, Fakenham, Norfolk

Tube Investments' "machine division," which the group says is "one of the largest machine tool, machinery and associated equipment organisations in Europe," has Matrix as its best-known business. Its machine division made profits of £3.5m. (before loan interest) a turnover of £44.5m. in financial year.

Among the successful medium sized concerns is Hart Machinery International which includes such names as Acworth, Alexander Machine, Broadbent, Qualters and Snel Bros. and Stanley Machine Tool within its operations. Its distribution division, headed by Hartle-Stedall, claims to be "one of the largest machine tool distribution businesses in the U.K. Hartle's turnover last year was £8.5m. and profits £270,000.

This makes it somewhat smaller than Wadkin, known for its woodwork machinery, which had a turnover of £13.4m. and profits £1.6m. Another "quoted" company in the sector, A. Jones and Shipman, made profits of £1.8m. on a turnover of £10.7m. Adcock-Shipley, no part of the Tectron coglomerate and therefore American-owned, must be about the same size as Hartle but separate statistics are not published.

Kenneth Goodin

A CUT ABOVE THE REST



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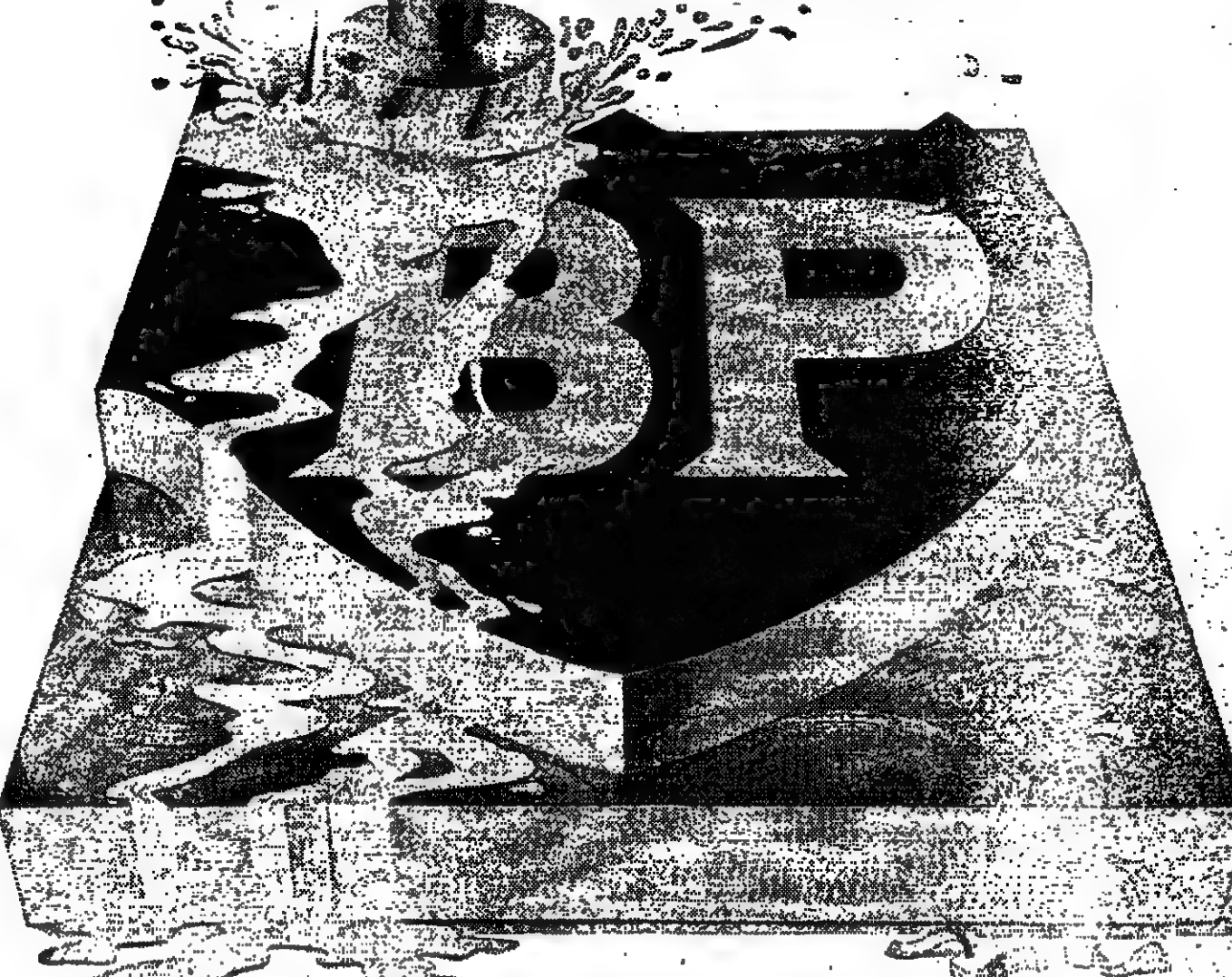
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MACHINE TOOLS III

Boosting the aid scheme

ING the next few weeks the Department met from the industries involved in the four aid schemes operating that year. And it was not just that the number of applications was low and that they were slow to arrive. The quality of the projects put up for consideration also left much to be desired. The Department would have liked to have seen, for example, more machine tool companies asking for cash to help launch new products. Instead it was invited to consider frankly pedestrian projects involving no real change of direction for the companies which applied.

This capacity he will, as he said, "be knocking on the door" to tell people about the aid scheme and to answer questions about it. It is all part of a campaign by the Department of Industry to make the aid scheme ends, if not blaze of glory, at least with more sparkle than it produced in the first year of operation.

Ranges

"We want to help this industry to grow," declared Peter Carey, Permanent Secretary to the Department of Industry, last month when discussing some significant changes to the scheme. He said that "this is an important aspect of the new industrial strategy and these changes underline the Government's commitment to the industry."

Lord Brown's travels are just indication of the drive to the scheme into a success. And the fact that £20m. public money has been put into the machine tool industry shows that the Government certainly needs no convincing about the importance of the sector. That £20m. is a sizeable sum, particularly when measured against the 30m annual turnover of this relatively small industry. Yet in its first year of operation—up to August—the aid scheme produced a disappointing response. Only nine projects were approved, involving assistance of nearly £m. towards a total investment of £10m. by the companies concerned of £9m.

This was the poorest response

to the aid scheme. The Department met from the industries involved in the four aid schemes operating that year. And it was not just that the number of applications was low and that they were slow to arrive. The quality of the projects put up for consideration also left much to be desired. The Department would have liked to have seen, for example, more machine tool companies asking for cash to help launch new products. Instead it was invited to consider frankly pedestrian projects involving no real change of direction for the companies which applied.

The machine tool manufacturers argue that this was mainly because the Department did not do enough to "sell" the scheme to the industry. Perhaps it was a reaction to this criticism which produced last month's big publicity campaign by the Department—the changes to the scheme were certainly given a much better send-off than the original scheme itself—and the aforementioned trip by Lord Brown.

There was also the fact that industrialists in all sectors of manufacturing industry—the machine tool makers among them—are frankly suspicious of the motives of any Labour Government offering "help" to private industry. The reaction of many managers is to steer clear of any involvement at all with a Government department. The idea that the industry aid schemes were one way of wedging the door ajar so that the Government could push in with interventionist policies at a later date is widespread still.

Lord Brown hopes that he can quiet the fears of machine tool company managements who feel this way.

Another important factor behind the poor response was that the machine tool industry has been actively canvassing for Government help—but help of another kind. It is a major sufferer from the fluctuations of the cycle of demand and has been pressing the Government to do something—in the way of a counter-cyclical scheme—to alleviate this problem. Instead it was presented with the aid scheme.

Ironically, it was because the Government recognises that the machine tool industry has been hit so hard by the demand cycle, which has damaged its

ability to invest and to retain the skilled people it needs, that the industry was chosen as a proper candidate for an aid scheme in the first place.

The Government has been convinced that the machine tool industry is vitally important to the U.K. economy and recognises the benefits manufacturing industry as a whole would gain from Britain having a technological lead in machine tools.

So the machine tool aid scheme was aimed particularly at encouraging the launch of new products, the modernisation of plant and buildings and the general all-round improvement in the industry's efficiency and competitiveness.

"That might be so, the machine tool makers reply, but they point out that several companies had their proposals turned down flat. And that kind of news gets around to discourage the others."

Dr. Adolph Frankel, chairman and chief executive of Staveley Industries, one of the first recipients of aid scheme cash, points out, too, that only companies of a fair size could expect to have the staff available to handle the detailed questions the department needs to have answered and to develop a "project" of the type required in the first place. (It is only right that the Department should try to make sure that public money is put to the best use but there is often a natural disappointment at the companies when they see the numbers and depth of the questions they are expected to cope with when making an application.)

Limits

And the changes announced for the scheme last month are specifically aimed at encouraging smaller companies to show more interest. The eligibility limits have been lowered so that projects involving a company in an outlay of £25,000 for modernisation, rationalisation or expansion of capacity will now be considered. Previously there was a £50,000 lower limit.

The eligibility level for project development schemes has also been halved, from £100,000 to £50,000. The form of assistance for schemes for the design, develop-

ment and launching of new machine tools was changed to a straightforward grant of 25 per cent. of eligible costs—something the smaller company can more easily understand than the previously rather complex formula.

(In this context it must be remembered that some very small—in turnover and volume terms—companies in the U.K. have developed machine tools which became world leaders in their particular sphere.)

The changes also introduced a grant of 50 per cent. of approved consultancy fees for "small and medium-sized" companies which employ consultants "to investigate problems and to formulate proposals for improving the concern's productivity and efficiency."

This is similar to a provision in the textile industry aid scheme and is designed to help

those managements burdened with questions of immediate survival to obtain some outside help to look a little further into the future.

The Department, however, resisted any temptation to offer money more cheaply.

The Department is sure that the more the companies themselves contribute, the more chance there is of the proposals they put up being worth while. The present rate of relief is judged to be about right enough to stimulate new investment but leaving enough for the companies themselves to find.

Neither has it proved possible to lower the eligibility limits further in the search to help more small companies. The feeling is that the new lower limits set do not represent particularly large amounts

even for small companies. Then there are the administrative problems which would arise if the Department tried to process a large number of very small projects.

There is still time for companies to come forward. Applications must be submitted by December 31 this year, though, and the projects must be completed by the end of August 1977, or in the case of new project development, by August 1980.

The Department's regional offices will deal with inquiries about the scheme and, in the words of Sir Peter Carey, "it costs nothing to discuss ideas with the Department. Anyone can go along to their local regional office and see if there is anything the aid schemes have to offer his company."

Kenneth Gooding

Exports show good growth

ONE OF the country's key indicators of economic activity is the sales of machine tools, and with the current emphasis on an export-led economic recovery the industry's performance in overseas markets is of great significance.

Latest figures suggest that, despite the continuing slowness of the home market, exports are growing faster than imports: in the first seven months of this year they passed the £113m. mark. The balance of trade in machine tools at the end of July stood at £35.8m., compared with £24.8m. a year earlier.

Recent Government statistics show that the value of exports has grown by more than 16 per cent. this year, while imports have risen by only 10 per cent. in comparison, although this may still be distorted by inflation and not be quite so favourable when seen in unit terms. Nevertheless, the Machine Tools

Trade Association is confident that last year's performance will be easily improved upon.

Considerable activity continues on the part of the Machine Tools Trade Association to boost exports, and it has undertaken a major publicity campaign in more than 30 countries in connection with the International Exhibition of Machine Tool Gauges and Tooling in Birmingham. This is seen as another way of reaching the export markets which are so important to the industry's recovery from the recession.

Narrowed

The U.S. remains the British industry's major market, with goods worth nearly £18m. sold there last year, but their predominance which existed in 1974 has been narrowed and South Africa (£13.5m. in exports last year) and Poland (£11.1m.) follow not far behind.

They are followed by France and Spain, with purchases of about £8.5m. each. West Germany with £8.2m., Brazil £7m., Sweden £6.8m., Australia £6.3m., the Soviet Union £5.9m., Canada £5.7m. and Italy £5m. The Italian market is notable in that it has dropped from Britain's third largest market in 1974 to 12th position in the league table, although the actual value of exports has fallen by only £1.6m.

Unlike other industries, Europe is not apparently gaining much ground in terms of exports, which is possibly borne out by the recent findings of the European Committee for the Co-operation of the Machine Tool Industries. These were that unless there was a flow of firm orders in Europe soon, the Community's industry could contract substantially.

It was pointed out that there have been a fair amount of bankruptcies and closures recently. But in the longer term it is

clear to European manufacturers the strong growth in demand in that CECIMO's most important prospect for the years 1977 and 1978, given the present and expected capacity in the industry, to trade, such as national safety regulations and noise control around 1979 may be only regulations. Though these may slightly higher than that seem minor matters, their importance in overall trade and industry estimates.

Further steps should not be underestimated.

Perhaps the best indication of the size of world markets and in the past four years have Britain's position within them is illustrated by the fact that in 1974 West Germany produced machine tools worth \$2.7bn., followed by the U.S. with \$2.1bn. and the Soviet Union with \$1.8bn. Britain and France each produced machine tools worth about \$800m.

The Soviet Union was the world's largest importer, followed by France, Poland and the U.S., which bought machine tools worth \$258m. in that year. In exports, West Germany is dominant, selling goods worth nearly \$3bn., or more than four times the value of those sold by its nearest competitor, the U.S. In the year Britain sold goods worth about \$150m., as did France.

As far as the U.K. is concerned the recession in West Germany has had damaging effects and caused some decline in its purchases, and sales to the Soviet Union have fallen from the levels of 1972 and 1973. British exports as a percentage of deliveries expanded in the late 1960s to around 50 per cent. in 1971, and although the ratio fell back during 1973-75, it is now recovering, according to industry sources.

Machines for grinding, turning and "other metal forming" have shown the best growth in recent years, with unit and transfer machines, milling machines and hydraulic presses also showing an upward trend during the current year. It is reliably predicted that the downward cycle of declining sales, new orders and order books will continue until about the end of the year, by which time there should be signs of further recovery in overseas markets as well as improved confidence in the U.K.

It appears likely that the recovery in export orders will be ahead of the home market, but this is not regarded as certain because the investment cycle, both at home and abroad, tends to lag behind the cyclical changes in general economic growth. If the upturn in home and overseas markets do coincide in broad terms, there is a danger that the cyclical problems experienced in the past will recur.

Should this happen, despite Exports remain the dominant factor in overall demand for metal working machine tools, and in the past four years have averaged 44 per cent. of total sales. Assuming that price competitiveness will be broadly maintained at its present level, the medium-term outlook for the industry is for a stronger growth in demand in both foreign and domestic markets. It is projected that in the period up to 1979 total exports of machine tools and investment in plant and machinery will rise faster than in the past. The growth figure is tentatively put at 1.5 to 2 per cent. a year assuming 3 per cent. growth in the GDP.

Quality

Although the most important factor in export markets undoubtedly remains quality, the efforts of the MTTA are recognised as being rewarding in many cases, for example in the increase in sales to Japan in 1973 and 1974. But there are pitfalls in encouraging high trade levels with other countries, notably the amount of imports sucked in.

In recent years the penetration of EEC exporters of machine tools to the U.K. is more impressive than Britain's sales in the other direction. However, there is an underlying trend towards an increasing trade surplus with the EEC, according to a recent report. It suggests that while this trend cannot be expected to continue, the fast rate of growth in the EEC market of 11 per cent., together with lower tariffs because of EEC membership, the price advantages arising from these and a strong competitive position in most tool types, particularly drilling, turning, boring and numerical control machines and equipment, should ensure that Britain can maintain a mildly favourable balance in a context of a greatly increased volume of trade.

Areas of greatest potential growth are seen as centring around the Eastern bloc countries, Japan and the United States. Although the former tends to be unpredictable, the need for Western equipment is likely to continue at an increasing pace.

Lorne Barling

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MACHINE TOOLS IV

Constraints of demand

"THE DEMAND cycle, which says the strength and confidence of the industry during a recession and leaves it weak to meet the following upturn, constitutes the most serious constraint on the industry's performance. Many other problems are linked with this," says the machine tool "Little Neddy" in a recent industrial strategy report.

There is nothing startling or new in that. It just echoes what the machine tool industry has been saying for many years. The whole industry is put in a state of permanent turmoil by the uneven cycle of demand from which it seems impossible to escape. Some companies manage to alleviate the problem by greater exports, others by factoring an increasing part of their sales and others by turning themselves into pure importers or agents.

But several companies have been driven out of business completely and there are English towns which have specialised in the manufacture of machine tools since the inception of the industrial revolution from which the industry has now completely disappeared.

Two years ago the industry, through the "Little Neddy," made another attempt to overcome the complacency of the authorities who, according to Mr. Anthony Frodsham, chairman of the EDC, "recognise the existence of the cycle but reckon it to be a minor problem which a more 'ingenious' industry would take in its stride."

It has been a long haul but the message seems to be percolating through. The Government's so-called accelerated investment scheme designed to encourage companies to bring forward capital investment or to take down shelved projects during this current recession, was certainly a counter-cyclical scheme, albeit of the ad hoc kind.

The Government made available £120m. for this scheme and by the end of last month nearly half of that sum had been committed. Some £55m. had been offered or approved to help 63 projects expected to generate an extra £400m. of investment during the next five years. Another 146 applications were being seriously considered for help with projects involving another £565m.

To look at the longer term, a committee was set up under the chairmanship of Sir Eric Roll to consider what changes might be made in the way British industry is financed. This body is due to report shortly. The possibility of a counter-cyclical scheme or schemes has been one of the things considered. The committee was provided with evidence from the "Little Neddy" which gave a stark outline of the debilitating effects the cycle has on the industries it hits, unsettling the workforce, sapping competitiveness in overseas markets, encouraging imports and cutting cash flow and profits as often as two years in every five.

Harder

The paper also showed what the industry had claimed for years—that the machine tool sector is hit harder than any comparable industry. It revealed that the standard deviation from "normal" in U.K. demand over a 14-year period was 24.5 per cent. And, as a result, falls in employment during recession have been as high as 33 per cent.

The cycle is an endemic feature of a free market economy. It is fast-growing, the EDC pointed out, so the disease cannot be cured completely. But the worst of the symptoms could be alleviated by some kind of counter-cyclical policy.

This would, in no way be aimed at encouraging U.K. industry to buy more machine tools or other capital goods or even to buy more made-in-Britain products. It would simply encourage a change in the timing of investment by user industries which would prevent the trough in the cycle of demand going as deep as it might otherwise have gone.

Dealing with the effects of the cycle on capital goods suppliers like the machine tool makers, the "Little Neddy" paper pointed out that it creates unease among employees. Those laid-off during a recession usually fail to return when the upturn comes; those employees who remain are worried when it might be their turn to go and tend to look for jobs elsewhere when they can; potential recruits are also put off. The problem is made more acute because the people involved tend to be reasonably skilled.

At the same time, the cycle

has produced extremely cautious managements. Regularly faced with problems of survival, and difficulties of raising finance, they often interrupt their own investment programmes, thus lowering the industry's ability, and perhaps willingness, to grow.

These factors combine during the surge in demand which inevitably follows the trough to damage U.K. industries' competitiveness overseas because of the long delivery dates which then have to be quoted. Another result is that imports are sucked into the U.K. because home suppliers cannot cope.

The evidence suggests that the process is not completely reversed during the bad times. Once foreign competition has gained or expanded its foothold, it is very difficult to dislodge it. The result is that imports permanently tend to increase as a proportion of domestic requirements.

The "Little Neddy" put forward for discussion a number of counter-cyclical ideas, both of the ad hoc type and others—more generally favoured—inviting the industry and Government in the creation of some form of investment reserve fund.

Under such an arrangement companies would set aside a proportion of their earnings in any year to a special reserve which they would be encouraged to use for investment purposes during a recession and would be discouraged—

though not prohibited—from using at other times.

The general principle would be that allocations to the investment reserves would be free of tax—though a sum equivalent to tax—though a sum equivalent to corporation tax would, until the reserve was needed, be deposited with the Bank of England or another authority.

Advantages

The advantages of such schemes over ad hoc arrangements like the recent accelerated investment scheme, are that they provide a means of involving companies in making at least some advance commitment to investment, and could help to move those commitments by use of incentives, or constraints, towards the trough of the cycle.

It would also give capital equipment producers an assurance that the Government accepts the need for counter-cyclical action.

A counter-cyclical scheme would ensure that more funds would be directly available to finance investment during recessions and, because the Government commitment to pay bonuses or other incentives would be restricted to money withdrawn from the reserve, these schemes could also be less expensive than the open-ended ad hoc arrangements.

The effects an investment reserve scheme could have on capital goods producers would obviously depend on the size of

the fund and how well it was spread across the plant and machinery purchasing industries.

The "Little Neddy" made a very rough estimate from the data available, from a scheme which has been operated for some time in Sweden and suggested that, to be effective, a fund at the onset of a recession would need to be equivalent to about one-third of the level of home orders for plant and machinery which could be expected in an "average" trough year.

Given various other assumptions, the net result could be that demand might be lifted by about 8 per cent. during the trough.

In spite of the "Little Neddy's" efforts, backed wholeheartedly by the Machine Tool Trades Association, Government interest in the idea of creating a counter-cyclical investment fund on the Swedish lines seemed to have waned. Some enthusiasm was shown earlier this year by the Government after the proposition had been pushed strongly by the unions and this is why Sir Eric Roll's committee exists today.

The Government's interest diminished when preliminary investigation showed that any such counter-cyclical scheme in Britain would involve substantial injection of State cash and would take several years to become effective.

A major obstacle to all the counter-cyclical proposals was found to be the need for both

a reasonable level of profit among companies and/or a high level of effective tax payment on which relief could be given to induce companies to set aside the funds.

Without these preconditions companies could be encouraged to operate such a scheme only through interest relief or other benefits given by Government—or—if they were forced to set aside the funds—the money would have to come out of their general working capital.

Under the voluntary Swedish scheme, companies can set aside up to 40 per cent. of their pre-tax income for the fund, 40 per cent. of which is put into a blocked account which can be released only by Government permission (when a "recession" is formally declared). The attraction of this arrangement, which involves no direct Government subsidy, lies in the relief from taxation and the waiver of provisions once the money is used—neither of which would be so attractive in the U.K. where effective tax rates are lower and accelerated depreciation exists for nearly all capital investment.

It remains to be seen what the Roll committee will say on the subject. But the machine tool industry hopes that the Government, at the very least, will indicate that it will have ready another accelerated investment scheme and introduce it much earlier in the next trough in demand.

Kenneth Gooding

Numerical control

WHEN THE Machine Tool Industries Research Association carried out its massive survey of reliability involving some 9,400 metal-cutting machine tools, which was completed about a year ago, it was realised that there were not enough numerically controlled machines covered to yield a truly representative cross-section and a further investigation was undertaken.

Recently finished, this included 132 numerical control tools and it showed a number of findings which, at first glance, would reinforce the arguments of the diehards who will not have anything to do with these "newfangled gimmicks" used for at least 20 years in key industries.

Where ordinary machine tools showed an average downtime of 2 to 3 per cent. of available production time, due to wear, ingress of dirt or human error, the nc tools showed a significantly higher downtime and failure rate and were far more sensitive to the quality of maintenance than their less sophisticated counterparts.

There is a lack of the skilled engineer to maintain nc equipment and possibly too great a variety of nc systems in the field.

But there also are sub-contracting maintenance services and even if the cost of their work in a plant is considerably higher than if local maintenance staff are involved, a price has to be paid for expertise. It is likely to be much less than protracted downtime on high output machinery.

It may be that even the diehards will change their minds under pressure of the need to improve productivity as and when business activity recovers from the deep trough of 1975. Certainly the increasing availability of easy retrofit and easy to operate numerical controllers and aids to equipment performance such as digital readouts and high accuracy measuring devices should make their conversion much easier.

Some nc industry leaders clearly believe that other countries have a higher percentage of these barriers to efficiency. MCP Hewitt, of Plessey Numerical Controls, has pointed out admittedly on the basis of somewhat elderly statistics, that Britain appears to be ahead of both the U.S. and Germany in its use of nc tools, but in 1975 exceeded the latter's output of electronically controlled machine-tools by some 400 units.

Plessey is Europe's largest maker of machine tool numerical control equipment, ahead of Siemens, ASEA, Telemecanique, and Olivetti. But it faces severe competition from multinational giants based in the U.S. and from Japan in a highly fragmented market with about 40 suppliers of stature and some 150 minor participants.

One important factor in operating in this type of industry is the cost of maintenance and with customers all over the world, innovators have to tread cautiously before launching a new product because an undetected weakness in equipment, which has been widely distributed into areas many flying hours from headquarters, could cripple them.

This is one of the reasons why makers of nc equipment are likely to welcome the advent of the microcomputer which can

be mounted with several ancillary devices in a single printed circuit board and provide the sole control source for the machine tool, even a very complex one. The board is immediately replaceable should there be an electronics malfunction.

This means that a good deal of the old fears of innovation and sophisticated equipment could disappear quite fast and Plessey has been quick to take advantage of the greater design freedom and reliability offered by the microcomputer.

Earlier this year, it brought out equipment based on microprocessors and intended specifically to make any company's move into numerical control very much easier. Development of the RUSC system of part programme producer and matched machine controller was timely since it was believed within Plessey that computer numerical control based on minicomputers could not compete with hard-wired control equipment except in exacting cases or where users wanted to run a group of machines.

The microcomputer in the company's view brings down the total cost to the level of that of hard-wired equipment while providing by and large the same program storage and editing flexibility as the more expensive minis.

This is not to say that the company is opting out of equipment based on minis since it is showing the NC3700 at MACH 76 alongside RUSC. But NC3700 can cope with up to six axes including spindle, controlling them simultaneously.

whereas RUSC stops at four. This is not a strictly valid comparison since RUSC is a dual system of interpreter and machine controller while NC3700 can be applied to any machine tool.

However, this is a sign of the times since MINTRA itself has developed and built a prototype microprocessor for use where the range of sequences demanded by the job is too much for the capabilities of programmable sequence controllers. It will be displayed on a sheet metalworking machine from the Oliver Machine Company.

It is unlikely that many of the protagonists of computer numerical control (cnc) will agree with the Plessey view. That could well be their loss since Plessey, as a major international electronic components company has been well aware of the possibilities of the microcomputer for some two years and has reached a wide-ranging understanding on support and the construction of practical devices based on the Intel 8080, considered by many to be the best-understood and widest used unit of its type.

Initial reaction to RUSC has been that it solves one of the main problems of nc operations—that of part programming, since the operation to prepare this set of control instructions can take place away from the workshop while the machine tool is producing other parts. It is also much more rugged than the equivalent mini-based equipment.

The appearance of this approach to nc could slow down the threshold of application by a considerable sum. There is a need to do this—underlined by the various attempts to cut costs at low quantity manufacture which still be economic by nc methods.

One of the most recent of these is the writing by MITRA of a tailor-made processor which will automatically produce tapes for the manufacture of components having external turned forms. It applies to the manufacture of ranges of components which, though widely varying form, can be made on a specific workpiece and a given selection of tooling.

Time alone will show how different approaches are to European market where annual demand for nc installations is roughly equal to that of the U.S. at about 3,400. The major let is Germany with 750 a year, followed by the U.K. at 650, Italy at 500 and France at 300.

Ted Schoeters

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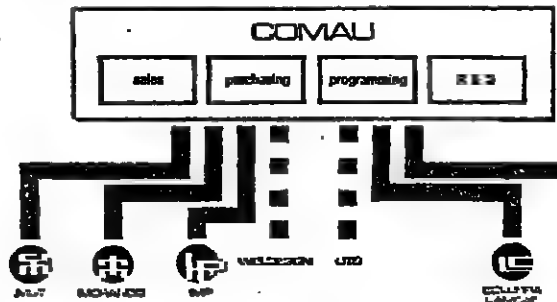


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What is COMAU?

The COMAU stands for a group composed of a variety of companies engaged in the metalworking, assembly, and special welding machine fields, together with the supply of complete systems.

The Group and its main operating divisions:

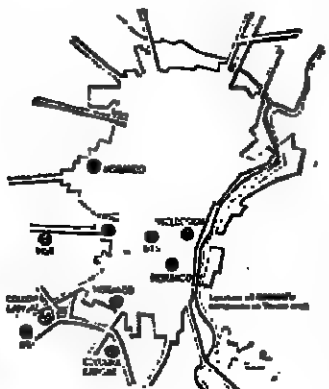


Start-to-finish services, with full responsibility from the original drawings to the complete installation.

Interlinked commercial and operating divisions and its association with two expert engineering offices (UTS & Weldesign) enable COMAU to offer a full range of services. The planning and setting up of factories and complete systems are undertaken, with full responsibility for the job, from the investigation of methodological processes to the supply of all the machinery and equipment required.

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Each of the Group's factories is of average size and specialized in a different field. Specific skill and experience can thus be brought to the solution of a variety of technological problems. The factories are located in the Turin area, so that close cooperation and highly efficient performance are ensured.



Car body robot Welding line (Fiat 131).

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Economical solutions based on advanced techniques can be proposed for all problems relating to either special machines or complete plants.

The COMAU main products include:

- Metalworking machines and transfer lines (turning, milling, drilling, boring, etc.) for large, medium and small scale production
- Automatic assembly machines
- Testing and final inspection machines
- Conventional and N/C vertical boring mills
- Multi-spindle drilling and tapping machines
- Assembly lines for steel bodywork
- Shuttle bar transfer multiple spot welding machines
- Single and multiple resistance and arc welders
- Hanging welders
- Hemming presses
- Welding robots
- Induction hardening heaters
- Washing machines
- Conveyors and overhead transport equipment
- Automatic machine and plant loading and unloading, transfer and handling assemblies
- Storage equipment for mechanical components, sheet metal parts (bodywork) and for diversified manual, semiautomatic and automatic (e.g. computerised) applications.

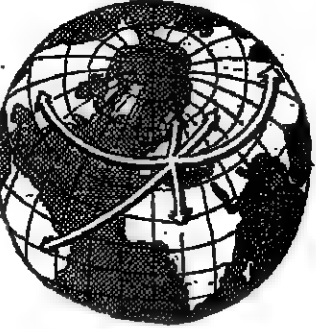
An unending series of major jobs completed throughout the world.

COMAU is essentially associated with automobile, truck and tractor manufacture worldwide.

This is a demanding market that is constantly moving towards more sophisticated production techniques. Italian technology has been to the fore in the installations used in the KAMAZ factory (USSR), the VOLVO (Sweden) automated line for the robot welding of vehicle body shells, and the Daimler Benz (Germany) automated turning and welding plants, to quote our most recent successes.

Italian technology has made its mark in the FSM and FSO factories in Poland, and at Belo Horizonte in Brazil.

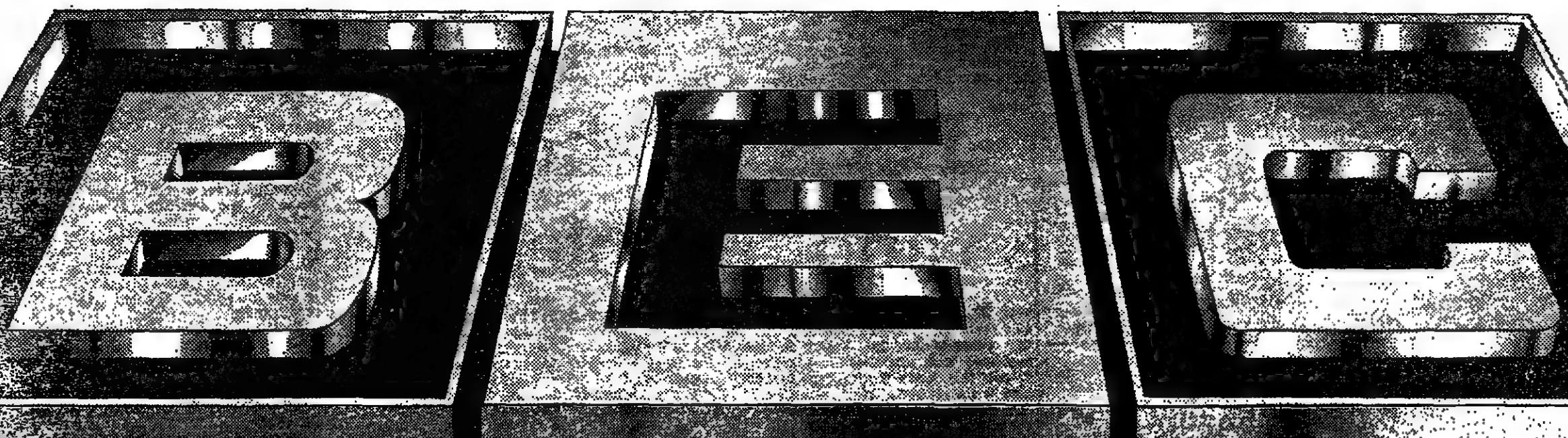
Lastly, COMAU will be engaged in the setting up of a factory for the production of mammoth earthmoving machinery at Cabokary (USSR).



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Unrivalled product range. Strong finance. World-wide marketing.



It is not unrealistic to say that the success of Mach 76 has a direct bearing on Great Britain's economic recovery.

A lasting recovery can only be based on a capital equipment investment programme which will enable British industry to compete successfully in world markets.

The importance that the B. Elliott Group—BEC—places on Mach 76 can be judged from the fact that six of the BEC companies will be exhibiting nearly one hundred machines, many of which will be completely new to the UK.

These machines are the tip of an iceberg. BEC manufactures and markets in the UK and overseas what is probably the world's widest range of metal cutting and metal forming machine tools, from a £120 bench lathe to a giant press valued at £250,000.



International
Exhibition
of Machine Tools
Gauges & Tooling
National Exhibition Centre
Birmingham, England
22 Sept-2 Oct 1976

BEC AT MACH 76

BEC is represented by these six companies who, between them, are displaying ninety-nine machines, many of them completely new to the UK:

The Butler Machine Tool Co Ltd

Stand No. 5.56

Snow & Co Ltd

Stand No. 5.58

Elliott Machine Tools Ltd

Stand No. 5.59

Elgar Machine Tool Co Ltd

Stand No. 5.27/5.45

PMT (Machine Tools) Ltd

Stand No. 5.17/5.54

The Press & Shear Machinery Co Ltd

Stand No. 5.10/5.59

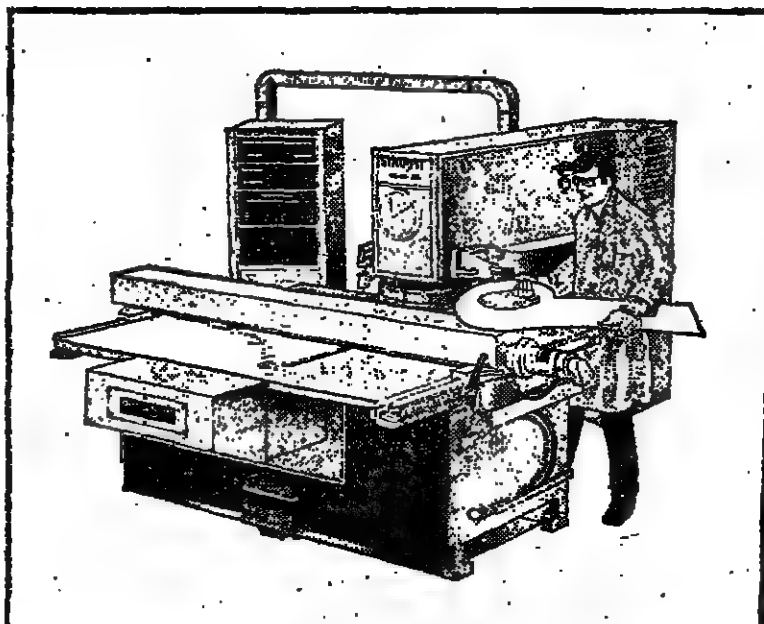
BEC's financial and organisational strength is based on a divisionalised structure and a judicious mixture of manufacturing and marketing operations. Between them, the divisions offer industry wide-ranging services which extend well beyond the machine tool

sector. These include ferrous castings, pressings, specialist engineering products as well as a complete range of machinery for the plastics processing industry.

Structured to serve industry

To avoid the slow reaction to fast moving trends which often characterises large organisations, BEC operates autonomous divisions, each serving specific market areas. Operating subsidiaries are of the right size to ensure personal customer communication.

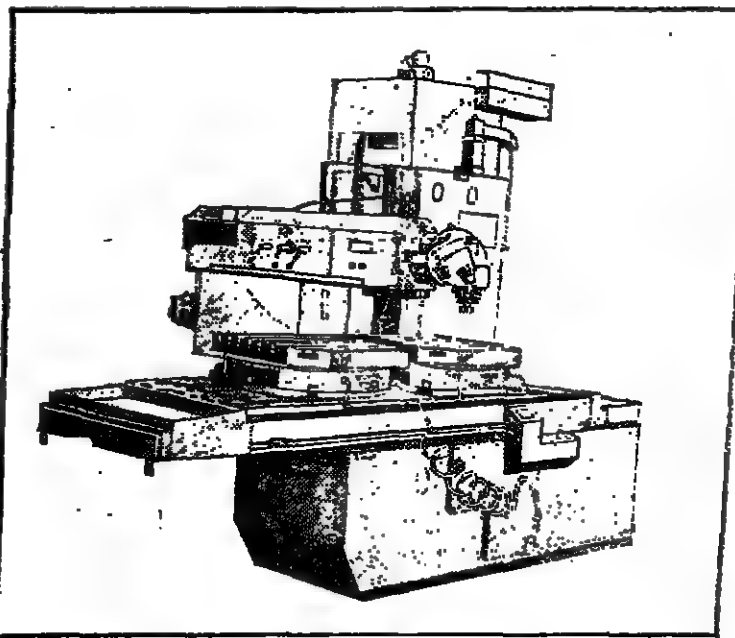
The small BEC headquarters provides financial support and, equally important, the "wider view" of technological developments which is so important in the world of machine tools.



A numerically controlled turret punch from The Press and Shear Machinery Co. Ltd.

This "wider view" has led BEC to commit considerable resources to handling a greater proportion of more sophisticated equipment, which has remained in high demand throughout the recent recession.

The machine tool industry is notoriously cyclical. Mach 76 comes at a time when the graph is expected to move sharply up. Then once again the machine tool industry will be quoting extended delivery dates.



An Elgmill from the range produced by The Butler Machine Tool Co. Ltd.

BEC, with its mixture of manufacturing in Britain and merchandising of the best machine tools from around the world, is in a strong position to counter such a cyclical trend, and to meet customers' needs from one of its manufacturers or suppliers.

Against the trend, 1975/76 was BEC's second best profit year on record; sales were split evenly between customers at home and overseas and direct exports from the UK were up by more than 25%.

BEC's participation at Mach 76 and the range of new and proven machine tools on display are an accurate reflection of the company's faith in the future of British manufacturing industry.



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For full details contact us on Stand 4.31 at Mach '76 or get in touch with

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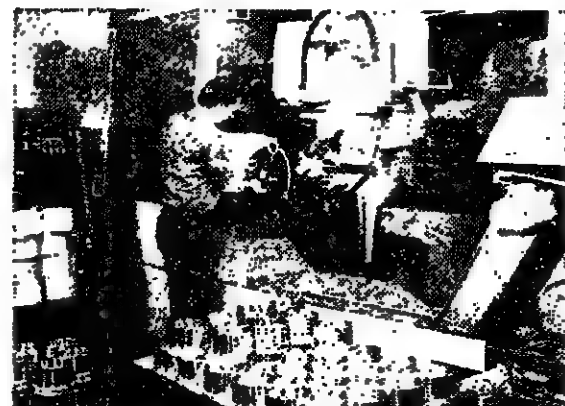
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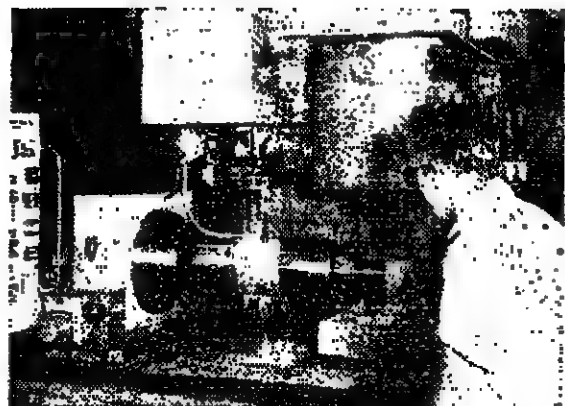
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NC machine tools that are charting the new course of manufacturing productivity



New 12- and 14-tool turning machines all but end idle time for tool changes. A wide variety of parts can be handled with a single tooling setup. Models available with 18- to 56-kw drives. These new machines are gaining widespread attention and acceptance because of their ability to substantially outproduce similar equipment with fewer tools. Ask for TC1 bulletin.



New vertical spindle machining centers combine full-horsepower milling capability with precision drilling, boring and tapping. Automatic tool changing for up to 40 tools. These popular machines are widely used throughout the United States and Europe. Ask for VMC-75 bulletin.

Divisions and subsidiaries:
Machine tools: Monarch Sidney, Sidney, Ohio; Monarch Cortland, Cortland, New York; Dean Smith & Grace Ltd., Keighley, Yorkshire, England; Monarch Werkzeugmaschinen GmbH, Hemsbach, West Germany; Strip processing machinery: Starnco, New Bremen, Ohio; Comco, Creil, France; Starnco UK Ltd., West Midlands, England.

... a coordinated program of Monarch in the U.S. and Dean Smith & Grace in the UK

When Dean Smith & Grace Ltd. joined The Monarch Machine Tool Company as a subsidiary in late 1974, a dynamic new capability in the international machine tool business was created. Together, these two leaders in turning machines have pressed forward in the development and manufacture of some of the most advanced NC equipment in the world.

The machines shown here, available from either plant, are typical. They are designed to maximize the productivity and profitability of numerical control... to break through the barrier of idle time for tool changes and work changes... to shorten cycle times... to permit maximum power cuts... to provide exceptional accuracy... and to deliver new levels of reliability and machine utilization. Users report production rates of 4 to 10 times those of manually operated equipment and up to twice those of earlier NC machines.

You can see these new machines in operation at MACH '76, National Exhibition Center, Birmingham, England, 22 September-2 October.

For literature, ask for bulletins listed under the illustrations. For more complete information about Monarch and its U.S. and European operations, send for our 1975 Annual Report and 1976 Quarterly Reports. Write The Monarch Machine Tool Company, Sidney, Ohio 45365 or Dean Smith & Grace Ltd., P.O. Box 15, Worth Valley Works, Pitt Street, Keighley, Yorkshire, England BD21 4PG.

The Monarch Machine Tool Company
Sidney, Ohio 45365 • 513/492-4111

MACHINE TOOLS VI

Growing use of leasing

THE LIQUIDITY problems experienced by many engineering companies during the past two years have been an important element in the need for more sophisticated financing of machine tool purchase, in which a number of finance companies have built up considerable expertise.

Although engineering concerns are undoubtedly conservative by nature and would often prefer to replace equipment out of earnings, or perhaps by means of conventional bank borrowings, this has not always been possible due to reduced cash flow.

This has come about largely as a result of inflationary pressures such as higher material and labour costs, the dull market of the past two years and the need to replace equipment which may have been outdated before any of these problems arose. Of course many companies have taken the decision that markets are so uncertain that investment in new machine tools is foolhardy, and advantage of leasing or hire purchase relates directly to the

in doubt, do nothing. But this cause of financing problems— inflation. Since inflation has been partly responsible for eroding the funds which would normally be available for outright purchase of machine tools, these forms of financing have been designed to provide an alternative.

It is argued that valuable capital should not be tied up in purchases of this nature when borrowed money is available, due to the depreciation in the value of that money over the borrowing period. This is a valid concept while a high rate of inflation exists and interest rates remain within a defined bracket.

The crucial element in arrangements of this kind is the ability of the company concerned to monitor and manage repayments, particularly in relation to the interest rates involved. Ideally, a fixed rate and consequent fixed costs are desirable for smaller companies without sophisticated financial systems. But the persistent inflation, considerably reducing in real money terms, as the lease progresses.

In addition, the whole of the leasing rental (excluding VAT) constitutes a revenue expense and the lessee is therefore able to reduce his tax liability.

Leasing finance charges are based on the equipment cost, excluding VAT, so that as each rental falls due it is subjected to VAT at the current rate. However, a lessee who is registered for the purposes of VAT is able to recover this as an input credit.

Furthermore, it is pointed out that a lease does not appear as a liability on the lessee balance sheet, and borrowings ratios are therefore unaffected and other credit lines remain unimpaired.

Finally, where equipment is leased for use in qualifying premises located in a development or special development area, the benefit of the grant received by the leasing company can be reflected by means of a reduction in the rentals payable under the leasing agreement.

Schroder's purchase lease scheme is described as nothing more than a lease containing an option to purchase, with the lessee becoming the owner of the equipment merely by paying a nominal option fee. Purchase of lease is, however, only available to limited companies or where the total purchase price (including the finance charge and any deposit) exceeds £2,000.

The benefits outlined are: the ability to claim a 100 per cent. first year allowance on the net of VAT cost of equipment, with the proviso that the lessee must

have been "considerably affected by the ordering pattern of the major U.K. automobile companies."

In general terms these are not, of course, new problems. The significance of the motor industry to the machine tool manufacturers has been recognised for a long time, and a joint working party between the two sectors was set up in 1969. This identified no less than 20 types of machine that had been purchased abroad by the motor manufacturers at some time. The MTTA notes that they had been bought overseas "some times for reasons of technical superiority, sometimes for lack of purchaser knowledge of U.K. resources, and sometimes because, although U.K. products had proved their technical competitiveness subsequent to a first purchase, a change in the source of supply could not be made because of shortage of tooling."

The MTTA goes on: "The report emphasises that major tooling programmes depended on the introduction of new models and that these—for competitive reasons—tended to coincide between each automobile builder, thereby exacerbating the cyclical problem confronting the machine tool industry. The report concludes that vehicle manufacturers should give careful thought as to how they could give machine tool suppliers an earlier sight of their forward plans."

"It remains of vital importance, however, to the maintenance of sufficient capacity in the U.K. machine tool industry that firm commitments are entered into by purchasers at as early a date as possible."

A second major timing problem over BL's investments concerns possible overseas orders for British machine tools. Poland, for example, has indicated that it might want to place orders for a considerable portion of £100m-worth of equipment before the end of this year. The Poland contract would be for a whole range of machines mainly associated with the country's budding tractor industry, which is being reformed with the help of Massey-Ferguson-Perkins. If the orders materialise, as planned, they could be building up in importance through next year—just at the time when the industry may be stretching to meet Leyland's requirements.

Another Comecon bloc country, East Germany, is at any rate confident that it will be able to capture a substantial proportion of BL's new orders. It has already won a number of contracts from the special products group.

Some of the answers to the conundrums posed by BL's investment programme should be known before the year is out. The company is now heading into a period of intense activity which should see some of its most vital projects—the new range of engines, the re-equipment of the foundries, and the new Mini—signed off. The details of these will give the machine tool manufacturers a clear idea of where the most acute demands will be felt: for example, it looks as though the Mini replacement will be initially planned with the existing car's engine and gearbox, diminishing the immediate impact of what promises to be a very major re-tooling exercise. Whichever way these decisions go, however, one thing is clear: the machine tool industry will face a considerable challenge and opportunity in the years ahead.

Recently at a House of Commons committee inquiry into Chrysler the Machine Tool Trades Association drew attention to the problem that could be facing the industry in servicing the future demands of the motor manufacturers. There are a number of areas said the MTTA, where capacity was insufficient to meet demand on the normal four to five year cycle basis. Such areas included one of particular interest to the automobile industry—transfer lines for cylinder blocks. Given the fact that Leyland is planning a new range of engines for its vehicles, this weakness of the machine tool industry must be of particular concern. Significantly, the MTTA added that the trade cycle since the early 1950s

made it difficult for leasing companies to offer this kind of deal widely. The mechanics of leasing and hire purchase are perhaps best explained in terms of schemes offered by major companies. Schroder Leasing points out that under a leasing agreement the equipment always remains the property of the finance company. A normal lease comprises two parts known as the primary and secondary periods, with the primary period usually of three to five years duration, and it is during this time that the finance company recovers its investment cost and charges by means of either monthly or quarterly advance rentals. On expiry of this period, the lessee can enter into a secondary period by paying nominal rentals.

Schroder suggests that the major benefits are as follows: Immediate use of new equipment without capital outlay and retention of working capital with rentals, with continuing inflation, considerably reducing in real money terms, as the lease progresses.

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be earning taxable profits adequate to absorb the allowance. The finance charge element of each rental is a charge against the lessee's taxable profits, thereby reducing still further the lessee's tax liability. Rentals are fixed over the period of the lease, facilitating accurate budgeting, and the lease is 100 per cent. financing with no deposit normally required.

Finally it is noted that normal leasing is tending to become more expensive. Therefore while purchase lease rentals are usually somewhat higher than normal lease rentals, if the lessee is able to absorb fully the 100 per cent. first year allowance, the total net tax cost over the full leasing period may be less than the cost of a normal lease.

Mercantile Credit's deferred purchase scheme is described as "a classic case of instant credit" with regular repayments facilitating sensible budgeting, and arrangements that can be varied considerably. One of these offers special agreements to align repayments with income flow. For example, they can be lower in the first year while a machine is coming into full commission, or be made on a seasonal or irregular basis to suit particular trading patterns.

The argument in favour of these financing arrangements were well summed up recently by Mr. N. J. Donkin of Schroder Finance: "It is surely a wise use of resources to spend money on assets which are likely to appreciate, such as land and buildings, rather than on machinery which will decline in value," he said.

He commented that it was strange how some companies were still convinced that they must own all their own machinery, adding that there was no intrinsic value in ownership and that it was only the efficient use of equipment which generated profits.

The drawbacks of using outdated machine tools were well known—they tended to be inefficient and costly to maintain, and the profits of the user were overstated as a result of equipment having been fully depreciated.

With replacement costs rising all the time, provision was not being made under these circumstances towards meeting these costs. Indeed, the cost of replacement was frequently regarded as a major obstacle in the way of replacing worn equipment, because the user became convinced that only a substantial cash outlay would allow him to change to modern machines.

Lorne Barling

Leyland: hopes and problems

THE MOTOR industry is probably the major domestic user of machine tool manufacturers' action on this front will carry the main investment build up well into the period of the next general industrial resurgence.

Because of the size of the Leyland investment—£1.5bn. at 1975 prices over the eight years to 1983—it is important that the ordering pattern is spread in an orderly fashion over the whole period. If Leyland fails to achieve such a pattern and a log jam of orders builds up, there is a great danger that many contracts will go overseas. This is exactly what no one wants to see happen, least of all the Government, which saw its rescue of the motor company as one means of helping in the generation, through Leyland's orders, of a general industrial revival.

The machine tool industry's concern over Leyland's ordering procedures is a significant factor behind the growing anxieties about the company's industrial relations problems. Because of these difficulties capital investment projects were summarily cut off back in the winter of last year. Mr. Derek Whitaker, the managing director of the group's car organisation, said that the company was in no position to press ahead with investments while the disputes continued. Although Leyland would clearly have taken a considerable time to reach its key decisions in any case, there are signs that this move has delayed approaches to machine tool manufacturers. Both the truck and bus and special products groups appear further ahead with their development policies than the car group.

The timing of BL's investments is even more important in the context of the similar plans which are also being pushed through at Chrysler UK following the Government's intervention last year. Chrysler is due to launch two more cars in the next three years and a new commercial vehicle. Clearly, many of these changes will demand considerable machine tool investment, even though some of the vehicles have been designed to make considerable use of existing designs and components. For example, the new Alpine model now being assembled in the U.K. from French-made parts will gradually be adjusted to take more British-made components. Eventually Chrysler may invest an extra £23m. in the project to make it an entirely British vehicle.

At the same time, the plan to integrate Chrysler's U.K. factories more fully within the group's European organisation may eventually mean more work for engine and other component lines within the British company. Here again there must be investment, particularly since Chrysler as a European group seems to be moving towards front-wheel drive designs, while the present U.K. company is closely wedded to rear-wheel drive techniques.

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A second major timing problem over BL's investments concerns possible overseas orders for British machine tools. Poland, for example, has indicated that it might want to place orders for a considerable portion of £100m-worth of equipment before the end of this year. The Poland contract would be for a whole range of machines mainly associated with the country's budding tractor industry, which is being reformed with the help of Massey-Ferguson-Perkins. If the orders materialise, as planned, they could be building up in importance through next year—just at the time when the industry may be stretching to meet Leyland's requirements.

Another Comecon bloc country, East Germany, is at any rate confident that it will be able to capture a substantial proportion of BL's new orders. It has already won a number of contracts from the special products group.

Some of the answers to the conundrums posed by BL's investment programme should be known before the year is out. The company is now heading into a period of intense activity which should see some of its most vital projects—the new range of engines, the re-equipment of the foundries, and the new Mini—signed off. The details of these will give the machine tool manufacturers a clear idea of where the most acute demands will be felt: for example, it looks as though the Mini replacement will be initially planned with the existing car's engine and gearbox, diminishing the immediate impact of what promises to be a very major re-tooling exercise. Whichever way these decisions go, however, one thing is clear: the machine tool industry will face a considerable challenge and opportunity in the years ahead.

Recently at a House of Commons committee inquiry into Chrysler the Machine Tool Trades Association drew attention to the problem that could be facing the industry in servicing the future demands of the motor manufacturers. There are a number of areas said the MTTA, where capacity was insufficient to meet demand on the normal four to five year cycle basis. Such areas included one of particular interest to the automobile industry—transfer lines for cylinder blocks. Given the fact that Leyland is planning a new range of engines for its vehicles, this weakness of the machine tool industry must be of particular concern. Significantly, the MTTA added that the trade cycle since the early 1950s

made it difficult for leasing companies to offer this kind of deal widely. The mechanics of leasing and hire purchase are perhaps best explained in terms of schemes offered by major companies. Schroder Leasing points out that under a leasing agreement the equipment always remains the property of the finance company. A normal lease comprises two parts known as the primary and secondary periods, with the primary period usually of three to five years duration, and it is during this time that the finance company recovers its investment cost and charges by means of either monthly or quarterly advance rentals. On expiry of this period, the lessee can enter into a secondary period by paying nominal rentals.

Schroder suggests that the major benefits are as follows: Immediate use of new equipment without capital outlay and retention of working capital with rentals, with continuing inflation, considerably reducing in real money terms, as the lease progresses.

In addition, the whole of the leasing rental (excluding VAT) constitutes a revenue expense and the lessee is therefore able to reduce his tax liability.

Leasing finance charges are based on the equipment cost, excluding VAT, so that as each rental falls due it is subjected to VAT at the current rate. However, a lessee who is registered for the purposes of VAT is able to recover this as an input credit.

Furthermore, it is pointed out that a lease does not appear as a liability on the lessee balance sheet, and borrowings ratios are therefore unaffected and other credit lines remain unimpaired.

Finally, where equipment is leased for use in qualifying premises located in a development or special development area, the benefit of the grant received by the leasing company can be reflected by means of a reduction in the rentals payable under the leasing agreement.

Schroder's purchase lease scheme is described as nothing more than a lease containing an option to purchase, with the lessee becoming the owner of the equipment merely by paying a nominal option fee. Purchase of lease is, however, only available to limited companies or where the total purchase price (including the finance charge and any deposit) exceeds £2,000.

The benefits outlined are: the ability to claim a 100 per cent. first year allowance on the net of VAT cost of equipment, with the proviso that the lessee must

be earning taxable profits adequate to absorb the allowance. The finance charge element of each rental is a charge against the lessee's taxable profits, thereby reducing still further the lessee's tax liability. Rentals are fixed over the period of the lease, facilitating accurate budgeting, and the lease is 100 per cent. financing with no deposit normally required.

Finally it is noted that normal leasing is tending to become more expensive. Therefore while purchase lease rentals are usually somewhat higher than normal lease rentals, if the lessee is able to absorb fully the 100 per cent. first year allowance, the total net tax cost over the full leasing period may be less than the cost of a normal lease.

Mercantile Credit's deferred purchase scheme is described as "a classic case of instant credit" with regular repayments facilitating sensible budgeting, and arrangements that can be varied considerably. One of these offers special agreements to align repayments with income flow. For example, they can be lower in the first year while a machine is coming into full commission, or be made on a seasonal or irregular basis to suit particular trading patterns.

The argument in favour of these financing arrangements were well summed up recently by Mr. N. J. Donkin of Schroder Finance: "It is surely a wise use of resources to spend money on assets which are likely to appreciate, such as land and buildings, rather than on machinery which will decline in value," he said.

He commented that it was strange how some companies were still convinced that they must own all their own machinery, adding that there was no intrinsic value in ownership and that it was only the efficient use of equipment which generated profits.

The drawbacks of using outdated machine tools were well known—they tended to be inefficient and costly to maintain, and the profits of the user were overstated as a result of equipment having been fully depreciated.

With replacement costs rising all the time, provision was not being made under these circumstances towards meeting these costs. Indeed, the cost of replacement was frequently regarded as a major obstacle in the way of replacing worn equipment, because the user became convinced that only a substantial cash outlay would allow him to change to modern machines.

Lorne Barling

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MACHINE TOOLS VII

Secrecy surrounds NEB loans

SOMETHING which, in one case be a loan, whereas in another it may have to be the injection of equity capital. And the MTTA itself told its members: "Although the Association had hoped that it would have proved possible to produce a 'clear-cut, universal' scheme, this has not been the case since NEB are unable to tie themselves to the formula put forward by the MTTA."

That formula had involved the setting-up of a source for funding on a deferred, but commercially rated, interest basis, using the stock created as the security for the loan — a way, in other words, of obtaining the sort of finance the banks and other lending institutions would not consider at a time when companies in need of cash could not afford the extra outgoings normal interest payment arrangements would involve. And there had been some comfort in the negotiations with the NEB on the part of the MTTA. It was able to continue in its letter to members: "It is considered by the Association negotiators, however, that this formula may well be used in some circumstances which NEB regards as suitable and they further hope that this may be found to cover a majority of cases."

Thus, the "commercial" requirement had to an extent been sidestepped after all, particularly when the effects of inflation on those deferred interest payments are taken into account. Sure enough, the first loan to be announced — indeed, the only one to have been announced so far — was on just this basis. The borrower was Alfred Herbert, itself an NEB subsidiary following its ballooning out from acute difficulties by the Government. The loan is £5m., of which £2m. was taken up immediately, repayable within a maximum of two years, at a commercial interest rate, but with the interest not repaid until the loan itself is repaid. Earlier repayment is possible if the machines stockpiled are sold before the two years are up.

To-day, what other funding there has been is not known, though the NEB does say it has made loans to "several companies." But the overall amount involved is relatively small, certainly under £10m. including Herbert's £5m. At the time of the Herbert loan, in May, it was said that another six deals were in the final stages of negotiation, with about 20 firms in-

quiries having been made. To-day, talks are thought to be in progress with around a dozen or so companies.

What seems clear is that response to the scheme has been somewhat disappointing, just as response to that earlier £20m. Government industry modernisation scheme was (so much so that significant changes to it were announced only last month).

The reasons for this are several. First, there is the suggestion that one quid pro quo for a loan might be an NEB equity stake in the company involved, something guaranteed to scare off some potential borrowers.

For the NEB is, as it emphasised in that February letter to the MTTA, treating each application on an individual basis. "We are approaching it in exactly the same way

as we approach any company which comes to us for money. Discussions have always taken place on an individual basis," it says. "There could even be a cash for equity deal" — though exchanging a slice of the equity for a loan has not entered into any of the discussions with individual companies (but, on the fringe of the industry, the NEB has just announced that it is to acquire 30 per cent. of the capital of Agemaspark, a private company manufacturing spark erosion machines, by subscribing £100,000 for new ordinary shares).

Also important is the fact that many machine tools are not turning out products suitable for stockpiling. A company with a range of highly successful standard products — the 600 Group's Colchester Lathe, for

example — may be able to build stock rather than for an individual customer. Another group making sophisticated high technology machines tailored for individual customer requirements cannot. Indeed, by and large the final touches can be added to a machine only after it has been sold and the customer has indicated just what he requires from it. Overall, of the 180 manufacturing establishments in the U.K., it is estimated that only just under half would consider building for stock at all.

Quite apart from that difficulty, some manufacturers see building for stock as in any case a possible hazardous occupation.

But, with the NEB not only allowing deferred interest payments but also accepting a position as creditor inferior to other

David Walker

Cutting technology

Blocky, irregular shapes with re-entrant angles give a good purchase in the embedding resin and the power absorbed is about 10 per cent. less across the board compared with competing grinding wheels of current diamond formulations.

Three types of grit are on offer to wheel manufacturers, two with 50 and 30 per cent. nickel as a coating for various wet-grinding applications and one copper-coated for better heat removal in dry grinding.

Development

Two years' development and testing and a great deal of money have gone into the CDA project and the company is convinced it has a winner, particularly for arduous applications. Most widely used of the carbides is probably tungsten carbide on which a patent was taken out for the first time by Krups in 1923 followed by the marketing of sintered tungsten carbide tool materials in 1926. It is still used in large amounts for the machining of short-chip materials.

In the intervening years, various additives have imparted new properties to the carbide and two streams of development have appeared, one following the addition of such materials as tantalum carbide to provide

high performance in steel milling, and the other providing a coating which permits a small group of cutting products to be used in many applications.

Moving from extreme pressures to high temperatures, a considerable flip in tool-making technology should result in Britain from the decision to build a plasma processing unit at the University of Liverpool (with the support of a grant from the Wolfson Foundation) to show the viability of plasma heat-treatment processing of the extremely refractory materials used to make cutting tools.

Under Dr. Tom Bell, lecturer in the Department of Metallurgy, the unit will go into operation in January 1977 and will look both at the selection of materials and the heat-treatment of the finished product.

The project has been started because the toolmaking industry in Britain is fragmented and has not been able to take advantage of developments in the aircraft industry in overseas work on plasma treatment. It is hoped to demonstrate how production costs can be reduced. Plasma Processing Unit will work closely with the Gauge and Toolmakers' Association to advise members on how the technology can be applied.

Trend

For the finish honing in particular of cylinder and crankcase bores, diamond cannot be beaten and has in fact been shown to cost less than half as much as with silicon carbide sticks.

It is only in a relatively small number of cases that diamond, both natural and synthetic, is beaten by boron nitride and

then generally where extreme temperatures are generated. Illustrating the general trend towards production cost cutting by designing the cutting head in such a way that it can be indexed once wear becomes excessive on one cutter, is a series of new tools and tooling systems to be shown at Mach '76 by Birmingham Tool and Gauge.

Throw-away qualified tooling, which cuts out regrinding and reduces machine down-time to almost nothing, is the basis of three new systems from this group including a spade drill with two indexable cutting edges.

A carbide boring blade is held in place on a boring bar with a single Phillips Screw and a tenacious locking system in a layout which is closely followed by a new reaming device. The ground carbide inserts fit the pocket in the tool body in such a way that size seldom needs adjustment after indexing.

Meanwhile, there is such a variety of small tools and equipment in the Herbert repertoire — 60,000 items bought by some 35,000 customers — that the company has set up a Univac computer-based network to deal with orders, distribution and billing as well as re-ordering and management information.

Ted Schoeters

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MACHINE TOOLS VIII

Association readjusts

THE MACHINE Tool Trades Association, like many of its sister bodies in other sectors of industry, is going through a period of reassessment as it grapples with the effects of inflation on the one hand and with the changing and, in particular, intensely more political scene in which it has to operate.

One of the earliest trade associations of its sort, it traces its origins back to 1910 when a handful of machine tool manufacturers and importers formed the Machine Tools and Engineering Association to act as a central body able to speak for the industry and trade, including negotiations with Government departments.

With an elected membership of 20 companies, it aimed to support itself by the organisation of exhibitions (and, at the same time, to work against the proliferation of exhibitions, many of them of doubtful value, then being seen). The aim was regular shows at sensible intervals, and an early success was scored within a couple of years of its foundation when two exhibitions proposed for 1912 and 1913 were replaced with a single event in the former year, controlled entirely by the company as it then was.

It was seven years later that the constitution was changed and the organisation renamed the Machine Tool Trades Association. The management also altered: in place of the 12 directors under a chairman, assisted by an advisory committee, a council was created, an executive committee elected for the conduct of day-to-day business, and the office of chairman replaced by that of president (with the first incumbent being Sir Alfred Herbert, who held the post for 15 years).

Four years later came further reorganisation with the setting-up by woodworking machinery manufacturers and importers of an autonomous group within the Association. In 1940 came another step forward with, after ten years of negotiations, the transfer of the interests of all machine tool importers, who had been previously represented by both the MMTA and the Machinery Importers Association, to the MMTA on condition that their rights and independence would continue to be honoured.

The same year also saw the

division of the Association into four sections, representing metal working machine tool manufacturers, metal working machine tool importers, woodworking machinery manufacturers and importers, and allied trades, each with its own committee reporting directly to the Association's council.

The war years, with their absence of much research and development, left the industry considerably weakened and out in the cold so far as many of its traditional markets were concerned. Once a world leader, the U.K. industry trailed behind its competitors, less ravaged by the effects of the war.

To an extent, it could be argued that the industry has never really recovered: certainly to-day its claim to pre-eminence is much weaker than it was before the war. Yet the MMTA's activities in promoting British machine tools abroad since the war have played a major part in promoting the not inconsiderable success the industry has had in regaining old export markets and creating new ones.

Membership

For, despite being somewhat unusual in including importers among its membership (though many U.K. manufacturers of machine tools are also involved, sometimes significantly, in importing), the MMTA has long been among the more export-oriented trade associations. Since 1970 alone, it has sponsored, with Government support, 31 exhibitions around the world in cities as diverse as Peking and Sao Paulo, Moscow and Milan, Chicago and Tokyo.

In the same period, it has organised nine visits to members' plants by groups of industrialists—and potential buyers—from overseas, and sent abroad a further nine trade missions from the U.K. Backing up this trade promotional activity has been the publication of multi-lingual directories covering both British and imported machine tools.

Other overseas activity has come through the Association's involvement with such bodies as the European Committee for Co-operation of the Machine Tool Industries, the European

Committee of Machine Tool Importers, the European Committee for Woodworking Machinery Manufacturers, the International Organisation for Standardisation, and the International Electrotechnical Commission. And alongside all this has been liaison with U.K. diplomatic and commercial posts overseas and foreign chambers of commerce.

At home, the industry has been aided by the Association's activities on the manpower front: since 1962 it has been directly responsible for the recruitment of around 350 university graduates into the machine tool trade as well as sponsoring university courses for machine tool employees at Birmingham and Manchester Universities' Institutes of Science and Technology and helping to organise special courses in hydraulics and electronics for technicians and sales engineers.

On a different front, the MMTA has worked alongside the British Standards Institution in the publication of 67 standards applicable to machine tools as well as preparing and publishing material on safety, health and the environment.

The success of this sort of activity is reflected in the Association's standing within the industry it serves and, in particular, its high level of membership. With some 315 members, it now covers somewhere around 92 per cent of the industry's total turnover, a level many other trade associations would regard with envy.

To-day, it lists as its foremost

activity the promotion of trade, followed by the maintenance of contact and negotiation with the Government and its departments, advising on schemes for the education, training and manpower needs of its members, advising on matters concerning the environment and promoting standardisation, collecting and circulating statistical information, and increasing global awareness of the activities and problems of the British machine tool trade and industry.

In some ways, the list is probably not that different from the one the Machine Tools and Engineering Association's founders had in mind back in 1910. Where a major change has come, of course, is in the amount of—and importance of—that negotiation with Government departments. Generally increasing state intervention in the industry, particularly over the past decade, has performed the MMTA a much more political animal than it was.

Anxious

There is the general impingement on industry overall of Government tax and other economic and industrial policies, over which the machine tool industry, like others, is anxious to have a loud and clear voice. And there has been specific state involvement in machine tools—in the ailing and now nationalised Alfred Herbert group, for instance, or in the bringing together of the companies that now form Kearney and Trecker Marwin, or again in the various

industry aid schemes aimed specifically at machine tools.

As one MMTA official says: "In the early 1970s, involvement in politics—either with trade unions or the Government—virtually never happened. But in the last three years we have created an ongoing liaison with the House of Commons; we have established a lobby there—a situation that no one would have countenanced five or six years ago. Therefore we are increasingly becoming a politically-oriented body ourselves, perhaps like other organisations have had to be for far longer—the air industry, for instance, or, more recently, the motor industry. The MMTA is certainly a political animal; it never was before. We have now become so much more a public body, so much more political."

So, in short, the Association has had to expand its activities considerably, while continuing with such traditional functions as organising exhibitions and other promotional activity both at home and overseas. This, inevitably, has meant spending more, and doing so at a time when both its resources and those of its member companies are becoming more and more strained as the effects of inflation and the trade recession have taken their increasingly heavy toll.

It is this equation which is behind the close examination the MMTA is now having of its future. "No organisation can afford to stand still," is how the

MTTA puts it in its own promotional material. "The achievements of the past are not necessarily the keystone to future success. The Association, while learning from past experience, is currently scrutinising its future direction in the light of current political, trading and economic pressures. The process is not easy for the way ahead is not always clear. Yet the readiness of the MMTA to take stock of the needs of the future is the sure sign of a healthy, virile and mature association."

Brave words, and true ones even if the difficulties might, perhaps, be greater than they suggest. What it comes down to, is, perhaps, summed up by Mr George Trowbridge, the MMTA president, when he says: "We are talking about the ongoing change of emphasis in the various activities of the Association which is emphasised by increasing Government and Quasi-Government involvement in the industry. Therefore, within the limited resources of the Association we are looking at how best to deploy staff in new circumstances."

The answers that are eventually found to the problems Mr Trowbridge's words sum up should be seen quite soon. Quite certain is that the decisions that have to be made are not easy ones. But they are decisions many another trade association is also faced with considering. And the MMTA starts from as strong a base as most, if not a stronger one.

David Walker

Second-hand market starts to pick up

THE SECOND-HAND machine tool market appears to have followed the country's economic trend closely enough to instil some confidence in merchants who suffered severely during the recession. Nevertheless, there remain some dull areas and consequent problems.

It is likely that the economic trend will continue to be followed, and on that basis demand for second-hand machine tools should continue to pick up, but perhaps at a slower rate during the rest of the year than anticipated earlier.

The underlying factor which will determine the rise in demand is the ability of industry to buy machine tools; with high interest rates now prevailing, only major companies have the ability to increase capital expenditure on large new machine tools. Consequently the current demand for good second-hand products is expected to continue unabated.

But perhaps more important, the fortunes of smaller engineering companies, perhaps employing 100 or less people, have a strong bearing on demand. It is felt that when the economic recovery filters through to these companies it will be a strong boost to merchants.

A number of smaller merchants have reported similar though slightly different trends in the market, depending on their particular specialities. Axe Machine Tools of Milton Keynes, Bucks, has recently experienced strong demand from the Middle East in the form of one buyer placing a large single order.

Ability

Exports are seen as an important growth area, although demand appears to be for newer, good quality machine tools. The traditional requirement from the Far East for older products remains. The problem now is that newer machine tools are harder to buy at reasonable prices these days and the ability of merchants to sell abroad is limited by their own financial constraints, often the travelling expense or even the inability of senior executives to leave their domestic work unattended.

Hatfield Machine Tool of Sutton, Surrey, reported that its markets are more brisk now than they have been for some time, and much of this is attributed to the recent rise in the minimum lending rate, which it believes has pushed more customers into the second-hand market.

However, its sales of new machine tools (which are part of its activities) have not been buoyant and the company expressed relief that it has had the second-hand market to help overcome the recent downturn. Like others, Hatfield has also built up its second-hand stocks considerably, obviously straining cash flow, but turnover has remained stable at around £1m. a year. It reports good demand from the Middle East, from countries such as Saudi Arabia and the Trucial States, but demand for old products is so

slow that the company is unwilling to buy anything more than about 15 years old.

Although Hatfield Machine Tool believes there is great potential in exports, it has experienced problems in marketing. It points out that if only one machine of its type is available, the effort and time consumed in arranging documentation becomes barely worthwhile. In some cases the item could be sold domestically beforehand.

On that basis it is regarded as more satisfactory to sell to foreign customers visiting the U.K. and to advertise in relevant areas abroad in order to attract the customers.

Tollbridge Machine Tools of Basingstoke has also experienced good demand for high quality machine tools, but slower markets for the general range. This is attributed to the great expense and frequently long delivery dates on new products in the higher ranges. Foreign buyers are reported to have been consistent, although problems have been experienced in Far Eastern markets due to the dramatic rise in freight rates.

As in the past, the overall market for second-hand machine tools is difficult to judge in the absence of reliable sales figures, but the Association of European Machine Tool Merchants recently carried out a sample survey in an effort to clarify this. It believes that the upsurge in demand earlier this year was largely attributable to restocking but suggests that their members' home sales of machine tools are split 50-50 between new and used products. Overseas they are selling around 400 per cent more used machine tools than new ones.

On the question of exports, the association believes that overseas conventions of the type it holds are of value in providing contact with overseas buyers at a comparatively small cost when compared with individual sales drives by companies. Further, it is felt that the favourable exchange rates provide a good opportunity for the industry, which is estimated to be a net exporter of used machine tools.

There is now an underlying bias in favour of used machine tools, the association reports, and relatively speaking, home sales have been good in the past year when compared with late 1974 and early 1975. It is estimated that 13 to 15 per cent of total sales of used machine tools are now abroad.

Looking at particular markets, the Middle East has provided a strong demand for heavier equipment and there is increasing emphasis in the area on more sophisticated machine tools, while demand for older products has fallen off quite sharply.

But the essence of demand for these products remains the company which requires a particular, often quite specialised machine tool at short notice.

If manufacturers cannot supply it, the company must turn to merchants who can often meet the need with the minimum of delay.

The industry's strength is being close to their customers and knowing their requirements, a factor which has been stressed in discussions with Government on means of assisting the industry.

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Thames TV's week takeover of Manhattan's Channel 9, New Yorkers showed signs of approval. Arthur Sandles, who was there, reports.

The Atlantic may be wider than we think

THE TELEVISION, biggest of British network majors, the New York television to roars of applause from critics. The shows down fairly well with the New York, with *Love Thy Neighbour* being the hit of the week—a programme which came in at five of the local audience at the time is shown. All this is very ant, of course, and the net is now both de and relieved that in the terms the week was a ss. But Thames did not do it for critical acclaim. It wanted was to make it.

A real rationale behind the temporary takeover of TV's minor league opera was to prove to American companies that British programmes could be popular audiences and would not necessarily run foul of American censorship. In theory this is not exist, but in fact is ordinarily rigid.

If U.S.-style

Americans have longed that British humour translation to meet American tastes: that British drama too much on plot and not on action; and that sh documentaries are too spiritual to put into prime slots against something like *Bionic Woman*. And so on. The American big hit the American big hit. This winter the only signs of British influence on the net are two translations from BBC originals, *Sandford and Mabel* and *Upstairs Downstairs*. All in the family is a (but by British standards) class adaptation of *Till We Do Part*.

American determination to translate rather than buy the original is persistent, and sometimes comical. The U.S. version of *Upstairs Downstairs* was a pretentious flop, and recently Thames itself saw the pilot version of one of its own comedy shows done American style and winced at the result.

"Translation" from British to American is complete. The Americans buy the rights to the basic idea and the plots but then use American actors and domestic settings. Alf Garnett would scarcely recognise the 25 ft. x 25 ft. living room enjoyed by his American counterpart.

The big British successes have really entered the lists via the back door. The original version of *Upstairs Downstairs* (London Weekend) went to public service broadcasting, a series of stations supported by public subscription and discreet corporate sponsorship rather than advertising. *World of War* (Thames) and *Space 1999* (ATV) have both been sold throughout the States, but via the laborious and initially expensive system of syndication, which involves making numerous copies of a programme for sale to individual stations.

To put this in perspective, American programmes do not have the penetration in Britain that the image so often projects. This week there is only three hours of U.S. TV material in peak time ITV, four hours on BBC 1 and one hour (a documentary) on BBC 2. The British channels limit themselves to between ten and 15 per cent. imported (which mainly means American) material each week. At the last count there was only one American programme (*Bionic Woman*) in the British top twenty, and that was at equal tenth.

It is American movie-type

drama series (*Kojak*, *Star Trek* and *Hutch*, *Rich Man*, *Poor Man*, and *Hawaii Five-O*) which have been successful here. The British mass audience does not seem to enjoy the type of comedy which rates peak time slots in the U.S.—*Chico and the Man*, *Rhoda*, and even *M.A.S.H.*

Here may be part of the key to why British programmes are unlikely to sweep the American board. Both the British and the Americans protest that their programmes are better than the rival's. In fact neither is better, but they are both very different. Humour is the most obvious example. Britons think American humour sluggish, Americans feel British humour to be too slapstick and to have a childish emphasis on bust and bottom jokes. American audiences tend to identify with characters in the programmes they watch. Millions of American women become *Rhoda* for the half hour they watch the show. I doubt if very few British become Mr. Fawcett or Monty Python where the audience watches jokes and is not involved in them.

Another problem for British TV exporters is that the language difference is much more serious than many imagine. The average episode of *Star Trek* and *Hutch* contained a joke in a mouse-racing sequence about "quarter miter" ("quarter horses" is the popular name for sprint horses) which doubtless left the British viewers unticked. A British film in the States recently had the line "I last met him when he was a bouncer in a Gorbals knocking shop." It might well have been said in Greek for all the American audience made of it.

Under the spirit of both the BBC Charter and the Independent Broadcasting Authority

What this autumn's television schedules would look like if both Britain and America could view each other's main channels.

	8.00	9.00	10.00	10.30
THURSDAY	ABC Knott	Barney Miller	Tony Randall	Nancy Walker
	CBS The Waltons	Hawaii Five-O	Best Sellers	Van Dyke & Co.
	NBC Gemini Man	Best Sellers	Frankie Howard	Gangsters
	ITV Movie	News	Sailor	Movie
	BBC1 Kojak	Book Programme	Movie	
	BBC2 Diary of a Village			
FRIDAY	ABC Holmes & Yo Yo	Mr. T. & Tina	Star Trek & Hutch	Most Wanted
	CBS Jefferies	Doc	Mary Tyler Moore	Bob Newhart
	NBC Emergency	Movie	Movie	Movie
	ITV Forrester	Within These Walls	Many Wives of Patrick	
	BBC1 Two Ronnies	Star Trek & Hutch	News Sport	
	BBC2 Lively Arts	Lively Arts	Early Life of Stephen King	

The chart is based on the actual autumn schedules of the three American networks, the BBC and ITV. Knott, Barney Miller, Holmes and Yo Yo, and Mr. T. & Tina are largely situation comedies. "Name" shows (Tony Randall) tend to be variety. The other titles are mainly drama series.

contracts neither the BBC nor ITV programme companies are supposed to make programmes deliberately aimed at foreign markets, or even modified to do so. Sometimes this intention is adjusted a little (series of protest, no, from television companies off-stage) but it is fairly well policed. The determined Britishness of shows is therefore something of a hindrance. During the Thames week in New York the delightful documentary about farm horses, *Daisy Boony*, had to be subtitled because it was feared the audience would not understand rural accents. The word "bugger" in friendly reference to one of the horses was left untranslated.

But even if all these problems could be overcome, and the Thames week has shown above all that American audiences are not as provincial as the networks sometimes paint them, there remains a major practical difficulty. American networks plan their years carefully and a long way ahead. British programming is far more fragmented. Apart from things like *Crossroads* and *Coronation Street*, the average British series rarely runs for more than 12 weeks. American networks normally want to know that there are at least 36 up-to-date programmes available, and preferably 104.

To prepare 104 episodes of *The Sweeney* or *Callan* would be prohibitively expensive. British peak time television justifies an expenditure of not more than £25,000 an hour as a rough average, although this is obviously broken frequently. To finance the sort of series that the Americans would be willing to consider might therefore cost more than £2m. It is the sort of risk that Lord Grade has taken with *Space 1999*, and it is a risk which very rarely did not come off.

Fortunately for Thames it is now approaching the point where it has 32 episodes of *The Sweeney*, a programme which was popular with the New York audience during the experimental week. If this were sold to a network company the profits to the networks could be impressive. At the moment the networks will

par around \$250,000, a little under \$150,000 an episode for something like *Kojak* or *Hawaii Five-O*. It is unlikely that an import would get that but \$100,000 might not be an unreasonable demand. On top of that come the second and third run syndication rights.

Figures like that give some clue to the enthusiasm of Thames and ATV to crack the American network market.

American networks are, however, in an extremely conservative mood at the moment. There was a general misjudgment of audience tastes last year (the big programme changes taking place in September) and no one is in the mood for risk this season.

There are three network companies. CBS is the biggest, followed by NBC and ABC. Although each owns one or two stations their existence is largely based on "affiliates"—stations which take the peak time service of the network company. These affiliated stations have considerable freedom to shop around. Thus the recent ability of the No. 8, ABC, to nibble at the ratings heels of the other two has tempted some affiliates to look to this company as a possible alternative to their present source of material.

The network groups themselves are eager to keep stations which are basically well managed and aggressive, thus providing a good advertising platform. At stake is the \$2.5bn. which American advertisers spend on television each year. It is the network judgment of the tastes of these affiliated stations which is important. If a network company feels that *The Sweeney* will show, while acceptable in New York, is too naughty for Atlanta or Omaha,—and it would all be profit

that programme will not be bought.

This year's autumn schedules from the networks, which have plumped heavily for situation comedies and police shows, have come in for some biting comment from the critics, but it is a formula which may work well for audiences. British television, having just passed through what is generally regarded as a pretty poor summer both in audience and critical terms, has a strong emphasis on drama. At least two BBC series, *The Duchess of Duke Street* and *I Claudius* are potential money spinners on the export market with *Duchess* already showing signs of attracting an *Upstairs Downstairs* type of following.

These will almost certainly find their way into American public broadcasting which is where Thames has found a home for the one series it can claim to have sold already as a result of the New York project. PBS has bought the rights to *Rocky Horror*, the drama series about the life of a female pop group. To complete Thames' delight PBS is to show the first programme during its *Playboy* Week, the time of the year when PBS appeals most strongly for funds, and puts on the programmes which it claims could be shown in more abundance if there were more money.

The Sweeney

The main lesson for both sides is that the differences in the two markets are as important as the similarities. It is for this reason that the sale of a programme to Britain or the U.S. really is an achievement. Sell *The Sweeney* to a network and it will bring in more in one year than the export of 1,200 medium-sized cars—and it would all be profit

Letters to the Editor

Attitudes of mind

Mr. Professor Leitch-Rodger.

Over-government and over-investment—the two are unrelated—are symptoms of British disease. Both reflect attitudes of mind that result in too many people taking more of the system than they are paid to put into it. Many workers, unionised or otherwise, are guilty of it by not doing a fair day's work for a fair day's pay, even when they are at work. Small groups of workers can put thousands of pounds worth of productive output. Government is guilty of it by not putting enough of the money in the way of resources to put the system together and heaping of encouragement and incentives to productive enterprise. The things that it is in too much of are economic restrictions, legislation, administrative interference, and political dogma. The latest NEC programme to nationalise the major industries and insurance companies is a horrendous misdirection of how the investment really works. Any businessman takes more of the business than they put in the way of investment. Bad accounting methods, which in this inflationary age, are partly to blame. Too many companies have adopted the current value accounting. The Government has failed to create a climate of profitability conducive to investment. Government and union preserve jobs-at-all-costs policies have discouraged investment in up-to-date machinery and technology. Academics are guilty of it too, are skivers in the universities and colleges just as they are in any other type of institution. There are professors and lecturers who take out more than they put in. As a profession we are usually neither better nor worse than anybody else.

It is necessary to get things to dig ourselves out of the hole we are in instead of making the hole bigger and deeper.

Enterprise recognition that productive enterprise is ultimately the source of community wealth. There is no evidence to show that state-controlled enterprise is more efficient or more profitable when it comes to the job than is responsible enterprise. Indeed, the case may be true. If our financial masters do not absorb a lesson and absorb it quickly, they will certainly end up the men of Europe and maybe a much larger part of the world.

One maybe cannot expect the present Government to publicly avow the first premise. But on a purely pragmatic view, can it honestly deny the last two and the need to make a clear declaration of intent now?

L. W. Rodger.
Deputy Business Organisation.
Heriot-Watt University.
31-35 Grassmarket, Edinburgh.

Who's in charge?

From Mr. D. Natusch.

Sir,—The article by your Motor Industry Correspondent on September 17 about the proposed Leyland Mini admirably highlights Leyland's problems—and not only those connected with the Mini. If I may quote extracts from the group's main board... plans for a new Mini were finally given the go-ahead by the group's main board... the plans for the car... now have to go for approval to the National Enterprise Board... there will be further discussion with the Department of Industry... there are considerable forces against the vehicle both within the NEB and the Government... The Treasury has... made its opposition to the project known... etc.

I would have thought two things were painfully clear in this situation. If the management of Leyland is not actually managing the company, then there can be no hope that it will ever become viable. If there is any gentleman in the Treasury better able to manage Leyland than its present management, then he should immediately be drafted to Coventry. If not, then his views on the subject are of no interest outside the bar of his local pub.

D. A. Natusch.
Pine Croft, Bridge Hill.
Belper, Derbyshire.

A lack of incentive

From Sir Ian Bower.
Sir,—Surely it is time that someone pointed out to the Treasury that industry will not and cannot borrow for investment on the basis of the banks' minimum lending rate of 13 per cent. The only possible way to refuse expansion and therefore increase employment is to provide cheap money and reduce taxation. Without these two ingredients recovery will not take place.

At present there is neither incentive for industry to expand nor for people to invest. Without investment short of compulsion the future is indeed bleak. The way to recover for the pound is to stop spending on seemingly endless bureaucratic expansion on wasteful non-productive schemes.

Mr. F. Bower.
Humber House, Woolfen Firs.
Maidenhead Thicket, Berks.

dealing with Sir Alec Douglas Home. That arrangement collapsed because it was unacceptable to the Africans and, surely, is still the greatest danger hence the crucial importance of persuading President Nyerere and Kaunda to ratify whatever formula the Secretary of State can devise.

By all accounts, Sunday's talks were a dignified affair and Dr. Kissinger did not find it necessary to insult the Rhodesians. On the contrary, a degree of mutual respect appeared to be present which was absent in past negotiations apart from those conducted by Mr. Heath's government. I believe that Dr. Kissinger may succeed with the white Rhodesians because of this, and because of three other vital and well publicised factors: the deteriorating military and economic climate in Southern Africa as a whole, the radically altered view of Mr. Vorster, and the possibility of a new, and less sympathetic, U.S. administration taking charge in the New Year.

One hopes the average white Rhodesian will see, as Mr. Smith and his team surely have, that this would be the appropriate moment to step down. It will then fall to Britain and others to help implement the agreed formula with compassion and decency.

The irrelevant moral posturing which has come so easily to non-combatants must cease lest it be counter-productive.

G. D. Hawkins
26, St. Mark's Crescent, N.W.1.

Unhappy returns

From Mr. H. Glasier.
Sir,—I regret to say I have found a further discrimination against the self-employed.

Anyone who is 70 during the tax year 1976/77 must take his state pension on his 70th birthday—self-employed or not. If he is self-employed however and his income is assessed at £4,900 or more he will be required to pay a class 4 contribution to the National Revenue of £2.40. He will pay this to the Ministry of Health and Pensions. This is a pension contribution.

Should he be 70 in the middle of April 1976 he will cease to put a 22d stamp on his card on his birthday. The £2.40 is demanded in full—£2.40 for two weeks contribution.

Who else has to pay pension contributions after retirement? Howard Glasier.
3, Enderby Lane Crescent.
Stamatz, Carlisle.

Conserving water

From The Marketing Director.
Gunnery.
Sir,—I have read with interest the letter from Mr. B. H. West (September 13) and at least in part can provide an answer to his query.

It will be understood that due to environmental changes and compelling commercial necessity, it has only recently become "official policy" to pursue "conservation" and, in association with water, this has been influenced more by the cost of heating it rather than particular concern for protecting water supply sources.

device does not need selling to British Rail which is restricted by water carrying capacity on passenger rolling stock and has long seen and adopted the advantages claimed for such a valve. The flushing valve is capable of being preset to 1, alternatively 11 or 2 gallon discharge and as a product is not more widely popular in the U.K. due to the "traditional" attitude of water engineers in general who fear what they consider to be the "running-on" potential of the main valve.

Manufacturers such as ourselves have long been pointing out that this is no more likely to happen than a conventional float valve malfunction where the same situation would result in water running to waste. Certainly British Rail has no maintenance problems in this regard from a low pressure system nor do our neighbours in the EEC who predominantly use the flushing valve in association with high pressure direct from mains.

Naturally, we hope that the current water crisis leads to a more objective study of the advantages offered from products which have long been available from a number of U.K. manufacturers.

B. H. Kendrick.
Eggingham Valve Works.
Rotherham Road.
Rotherham, South Yorkshire.

Uprating pensions

From Mr. P. Jenkins, MP.
Sir,—Mr. Jack Jones and I have indeed both criticised the Government's slight of hand over this autumn's pensions uprating (Eric Short's article of September 13) but there our "common cause" ends.

Unlike Mr. Jones, I have not tried to curry favour with pensioners by trumpeting that the Government ought once to make up the increase to the full 22 per cent. (let alone without saying how it should be paid for). My charge against HMG is that having promised to protect pensioners against inflation, the Chancellor's appalling extravagance has made it quite impossible for it to honour its promise.

Indeed, before the Budget, my constituents had already come to the conclusion that reneging was inevitable: the only question was whether Mrs. Castle would honestly admit her failure and amend the Act, or whether she would bluster and fiddle her way through. Of course, characteristically, she chose the latter course.

My message to pensioners is that pensions can be increased only if the nation's economy produces the necessary increased resources. The Labour Party's pension promises have never been honoured, because a Socialist economy never produces the goods. The pensioners know that Mr. Heath's Government did not let them down. Nor will the next Government led by Margaret Thatcher.

Patrick Jenkin.
House of Commons, S.W.1.

The shadow of Flixborough

From Mr. W. Wilson.
Sir,—Your leading article (September 14) and the report with which it deals, *Flixborough*, I think more control, more laws and more people to ensure the application of both. And, of course, no matter what is said or done, accidents will still occur and so, on previous practice, a further endeavour will be made to plug the holes repre-

sented by the new failures. On the whole it seems an unprofitable approach, being wholly based on the wisdom of hindsight and playing safe.

It would be wiser, I suggest, to limit the business to a simple, formal and workable proposition, namely that all engineering design and construction should be undertaken and supervised by properly trained and qualified and experienced professional engineers who should, moreover, be appointed to take legal responsibility for what they have to do.

Such associations occur in other professions to a greater or lesser degree—the law and medicine to quote only two. On the whole, accidents of the Flixborough magnitude are not frequent events, indeed, to the contrary, fortunately are rare. But this is not wholly a matter of good fortune; it is primarily because the responsible organisations which, on the whole, take considerable precautions to ensure sound design and construction. All I am suggesting is a proposition that takes their general attitudes one stage further.

Regulations are not, in my opinion, the answer to man's fallibilities and might indeed be eschewed as a first step in favour of self-discipline. As a passing thought, did the Building Regulations (approximate weight 11 lbs. and a printed area of 240 square feet) prevent the Ronan Point failure, problems with cement (HAC) and structural collapse here and there? And did they further good design, for instance in the field of energy conservation?

W. Wilson.
Dalewood.
St. Chestnut Avenue.
Chorleywood, Herts.

Loans to directors

From Mr. R. Instone.
Sir,—It is somewhat surprising that so far as appears from your summary (September 15) of the Slater Walker documents, consideration has been given to possible breaches of section 84 of the Companies Act 1948, but not of sections 190 and 197 of that Act.

Loans by a company to its own or its holding company's directors are made prima facie unlawful by section 190. They are not rendered lawful by reason only that the lender is a banking company whose ordinary business includes moneylending. To be lawful, they must also have been made in the ordinary course of the moneylending business.

You report that, of loans outstanding at October 31, 1975, the then directors of its holding company amounting to £255,000, were house mortgages. The terms of these may have been indistinguishable from house mortgages to non-director staff, but there is nothing in your summary which supports, and much which negates, any contention that house mortgage loans, to say nothing of the other loans to directors, were part of the "ordinary business" of the in-house bank—if indeed it had any "ordinary business" other than, as found by the investigating accountants, "to service the needs of the group and the group's clients."

Loans to directors which are rendered unlawful by section 190 are required by section 197 to be particularised in the accounts. One lesson to be drawn from the Slater Walker story is, surely, that more attention needs to be given by both managements and auditors to the double test pronounced by both sections.

Ralph Instone.
13, Old Square.
Lincoln's Inn, W.C.2.

GENERAL

Prime Minister opens International Machine Tool Exhibition, Birmingham, and is expected to make major policy speech.

TUC General Council meets.

French Prime Minister expected to announce measures to stabilise country's currency.

Mr. Albert Booth, Employment Secretary, speaks at National Cold Storage Federation lunch, Inn on the Park, W.1.

Viscount Watkinson, CBI President, speaks at its Scottish Region annual lunch, Glasgow.

EEC Commission discusses proposal for sanctions on employers using illegal immigrants, Brussels.

To-day's Events

CBI publishes full results of study into employees' attitudes under title "Priorities for In-Company Communications."

One-day London conference jointly sponsored by British Overseas Trade Board and CBI: "How to Succeed in Japan—by Really Trying."

Chartered Insurance Institute annual conference begins, Coventry.

Sir Lind-a-Ring, Lord Mayor of London, attends "Basketmakers' Company dinner, Mansion House, E.C.4.

OFFICIAL STATISTICS

New vehicle registrations (August).

COMPANY RESULTS
Booker McConnell (half-year), Laporte Industries (half-year), Rio Tinto-Zinc Corp. (half-year).

COMPANY MEETINGS
Boardman (K.O.) International, Manchester, 12. Fifth (G.M.) Metals, Bradford, 11.30. Hambleton Trust, 41, Bishopsgate, E.C.2, 11.15. L.B.I. International, London, 12.15. Property Security Investment Trust, Aberdeen Rooms, E.C.2, 12.15. Soma Sugar Estates, 65, Finsbury Road, E.C.2, 12.30. United Dominion Trust, 14-20, St. Mary Axe, E.C.4, 12.

Got an old-style driving licence?



If you still hold one of the old-style booklet driving licences, it will very soon have to be renewed. Indeed, it may already have expired.

To continue driving, you MUST have a valid driving licence, and to renew your old-style licence you should apply to your local motor taxation office before 29 October. After this, driving licences will only be issued by the Driver and Vehicle Licensing Centre, Swansea; a local motor taxation office will not be able to issue you with a driving licence.

If you've lost your old-style licence and don't want to renew it now, you should still apply to your local motor taxation office for a Certificate of Entitlement.

These Certificates are free of charge. They reserve your right to apply for a full licence within ten years of the expiry of your last licence, but they will only be available until 31 December this year.

Any questions? Ask your local motor taxation office or the Driver Enquiry Unit at DVLC Swansea.

Don't delay—apply now!

Issued by the Driver and Vehicle Licensing Centre, Swansea.

COMPANY NEWS + COMMENT

James Finlay up to £2.17m. at half time

INTERNATIONAL traders and financiers, James Finlay and Co., have lifted pre-tax profits from £1,305,000 to £2,167,000 in the first half of 1976 and the directors say the full year result will be good and the maximum permitted dividend total will be paid. Last year's profit was £3,780,000.

After tax of £1,005,000 compared with £787,000, first-half earnings are shown to be up by 34.7 per cent. from 7.3p to 9.7p per 50p share and the interim dividend is raised from 3.00p to 2.75p net. The second interim for 1975 was 3.43p for a 5.45p total.

In line with previous interim reports, the figures relating to the plantation interests of subsidiary and associate companies in India and Bangladesh have been omitted, as with less than half of the crops having been produced and sold by the end of the half year they would provide no reliable indication of performance or prospects for year as a whole.

Half year Year
1975 1976
Turnover £1,305,000 £2,167,000
Pre-tax profit 787,000 1,005,000
Share dividend 1.00 1.00
Pre-tax profit 2,167,000 2,167,000
Tax 1,005,000 1,005,000
Pre-tax profit 1,162,000 1,162,000
Less: plantations 1,162,000 1,162,000
Profit 0 0
Less: plantations 0 0
Profit 0 0

The directors report that the bulk of the interests made further advances in the first half. The international finance house achieved further profit growth. Continued recovery was also made by the tea trading and confectionery activities and the new American operations in particular. The historic tea losses for the two last-mentioned activities reduced the charge. The results have also benefited from the disposal of most of the investment in the hitherto loss-making Canadian food companies.

With regard to plantation activities in India and Bangladesh, they say that while cost inflation continues, crops are good and satisfactory results should be achieved if current selling prices for tea are maintained.

After the re-organisation at James Finlay it is probably fair to say that the indicator of performance. These have risen by 34 per cent. as profits improve in most areas. However, the shares are still rated below most other overseas traders largely because of two major problems. Firstly, the protracted negotiations over "repeal" of Indian tea interests (Asia accounts for more than a third of net tangible assets and a significant write down is expected when "repeal" is achieved) and secondly, the 23.30 per cent. stake of Slater Walker, which still overhangs the narrow

INDEX TO COMPANY HIGHLIGHTS					
COMPANY	Page	Col.	COMPANY	Page	Col.
Bandanga Holdings	30	7	Laurence Scott	29	2
Bank of Scotland	31	3	Law Land	30	1
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Bodycote Intl.	28	2	Matthews (Bernard)	21	6
Brown Muff	31	7	Metalex	29	2
Eagle Star	29	1	Morrison (Wm.)	29	4
Finlay (James)	28	1	Pittard Group	28	4
Giddings & Lewis	28	6	Reed & Malik	31	4
Grippers	28	4	Sale Tilney	28	3
Haggas (John)	30	7	Scholes (Geo. H.)	29	8
Heywood Williams	29	8	Sheffield Twist	28	2
Hillards	31	4	Watts Blake Beattie	28	5
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market. Last week SW announced that this was for sale but it would be surprising given the other disposals, if the stake had not been unconditionally offered before. Possibly the two problems are connected—potential buyers might be nervous of the Indian interests. The prospective yield on the shares at 128p is 7.4 per cent.

Bodycote slips in first half

PRE-TAX PROFIT of Bodycote International, the Manchester-based textiles group, fell from £240,000 to £707,000 in the half year to June 30, 1976, but chairman Mr. Joseph Dwek describes the prospects as encouraging.

With consumer demand now expected to improve following the income tax concessions in August, pension increases and the greater use of consumer credit the director hopes that the group will be able to take advantage of a better trading climate to produce "another good result" he adds.

Earnings are down from 5.22p to 4.43p per 50p share. The interim dividend is 1.66p net (1.16p adjusted), and will amount to £22,108 (£21,843).

Turnover in the half-year was marginally lower at £11,07m, compared with £11,19m. VAT was reduced from £429,000 to £37,000 leaving the net profit down from £11,000 to £230,000.

In the year 1975 pre-tax profit was a record £1,71m and dividends totalling the equivalent of 2.210p net were paid.

In his annual statement in May Mr. Dwek said that the problems of the past year had been carried over into 1976 and as result

activities through acquisitions and internal growth, the add.

The interim dividend is raised from 2.07p to 2.27p net per 25p share costing £38,500 (£13,100). Last year's final payment was 2.23p.

First-half turnover rose from £18.75m to £19,57m. Tax absorbed £33,000 (£146,000).

The group's industrial division designs and manufactures special purpose machinery etc. while the distribution and production division manufactures, processes and distributes sugar, confectionery, jams, canned meats, etc.

Pittard doubles at halfway

SALES of leather tanners and dyers, Pittard Group, expanded from £4.8m. to £8.8m., and pre-tax profit doubled to £141,286 in the first half of 1976.

And the directors state that there is no reason to suppose that the results for the second half should not be better than those of the first. Profit for the year 1975 was £1,012,893.

The interim dividend is effectively raised from 0.833p to 1p net, and it is intended to pay the maximum permitted—2.2525p for 1975.

Despite a strong trend in Holland and in protective clothing—now accounting for 50 per cent. of profits against nearer 38 per cent. in 1975—Pittard's first-half profits are some 10 per cent. lower. The lagged has been the general textile activities reflecting the slump in demand at the retail end. While the retail trade is continuing to feel the pinch, total orders at Bodycote are evidently higher than a year ago. There are areas within the group that are still giving a below average return on capital employed and some weeding out is on the cards, with the cash being used to expand more profitable activities. It is the strength of these diversified interests that keep Bodycote on a slight premium rating to the general textile sector with the shares at 32p, yielding about 10 per cent.

Sale Tilney jumps 77% at midway

REPORTING a 77 per cent. jump in pre-tax profits from £266,000 to £472,000 for the six months to May 31, 1976, the directors of Sale Tilney and Company say there is every indication that the full-year profit will be substantially greater than the £684,000 achieved in 1975.

The Board is continuing to explore opportunities for the further expansion of group

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corr. of spending div.	Total for year	Total last year
Bandanga	1.73	Oct. 23	1.57	—	2.17
Bank of Scotland	4.78	—	4.43	—	3.87
BICC	2.23p	Jan. 4	2.23	—	8.61
Bodycote Intl.	1.17	Nov. 30	1.17*	—	2.22p
Cable News	2.05	Nov. 1	Nil	0.26	3.01
Eagle Star	2.75	Jan. 14	2.3	—	1.90(1)
J. Finlay & Co.	2.73	Dec. 8	2	—	3.43
Johns Baggas	2.02	Nov. 23	1.93	3.02	2.77
Hamilton	0.31	Dec. 13	0.5	—	1.30
Janique	0.31	—	0.28	0.33	0.49
Law Land	1.49	Nov. 13	1	—	2.22
Leadenhall-Sterling	1.49	Jan. 4	0.96	—(c)	2.49(d)
Matthews (Bernard)	0.33	Nov. 2	1.5	—	7.51
Metalex	0.44	—	0.4	—	1.01*
Pittard Group	1.0	Jan. 3	0.83*	—	2.26p
Ricardo Engineers	3.86	—	3.44	3.55	3.33
Sale Tilney	2.27	Nov. 29	2.07	—	4.32
G. H. Scholes	10.65	Nov. 17	8.5	14.55	—
Watts, Blake, Beattie	1.0	Nov. 15	0.83*	—(a)	1.01*

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. (a) Final of 1.1p intended. (b) Final on increased capital. (c) Final 2.17p anticipated. (d) For nine months.

company's increased market share. The economic climate is still uncertain, however, and Government action has already adversely affected consumer demand, the chairman says.

The company's policy is to remain competitive, says Mr. Cowan, and this, together with the escalation in the costs of raw materials, could exert pressure on profit margins.

In the year under review, the group made pre-tax profits of £229,231 (£153,151) and paid total dividends of 3.406p (3.212p) net per 10p share.

Watts Blake midterm upsurge

ON EXTERNAL sales up to £8.5m. to £25.2m., first half 1976 group pre-tax profit of Watts, Blake, Beattie & Company expanded from £9.78m. to £11.2m. The figure for the year 1975 was £1.8m.

The directors look forward to reasonably good trading conditions in the next two years, bearing in mind that the second half of the current year, as usual, is affected by slack trading conditions during the holiday period. They are also mindful of the continuing rise in costs over which they have little or no control, says the chairman, Mr. C. D. Pike.

The interim dividend is effectively raised from 0.53p to 1p net per 25p share, and a final of 1.1p (1.052p) is intended. Earnings per share for the half year increased from 4.51p to 7.23p.

On a turnover drop from £3,43m. to £2,70m., pre-tax profit of machine tool manufacturers, Giddings & Lewis-Fraser, increased from £244,226 to £310,510 in the first half of 1976. Profit for the year 1975 was £498,000.

ISSUE NEWS AND COMMENT

Mid-Sussex Pref. and Debenture

Brokers Dennis Murphy, Campbell and Co. have completed arrangements for an offer for sale by tender of £2m. of 8 per cent. Redeemable Preference Stock 1981 in Mid-Sussex Water Company at a minimum price of £22 per cent. At the same time a plan to have been arranged of £1.5m. of 14 1/2 per cent. Redeemable Debenture Stock 1982 at 97 per cent.

The preference stock is payable as to £10 per cent. with tenders to be received not later than next Tuesday and the balance on or before Thursday, October 28.

The first dividend amounting to £2,337 net per cent. is due on March 8, 1977, and thereafter dividends will be payable half yearly on September 8 and March 8.

At the minimum issue price the stock will yield a grossed up 13.306 per cent. flat or 14.879 per cent. to redemption.

A second tranche of £10,000 of the debenture stock will be made available in the market until noon on Thursday and tenders are expected to start fully paid on Friday. At the issue price of 97 per cent. the flat yield is 14.948 per cent. and the redemption yield is 13.281 per cent.

The net proceeds of the two issues will be used to reduce the existing £12m. of 5.03 per cent. Redeemable Preference Stock and to defray part of the programme of capital works estimated to cost £7m. by 1980.

Local loans at 12 1/2%

The coupon rate on this week's batch of local authority yearling bonds is unchanged at 12 1/2 per cent. at par. The issues are due on September 22, 1977, and are as follows:

This week's issues are:—London Borough of Brent (£1m.), Merthyr Tydfil Council (£1m.), Northampton District Council (£2m.), Crawley Borough Council (£2m.), Oldham Metropolitan Borough Council (£1m.), Birmingham District Council (£2m.), Borough of Chichester (£1m.), City of Bath (£1m.), Bourne District Council (£1m.), Newham District Council (£1m.), City of Bristol (£1m.), City of Cardiff (£1m.), City of Chester (£1m.), City of Coventry (£1m.), City of Exeter (£1m.), City of Gloucester (£1m.), City of Hereford (£1m.), City of Hull (£1m.), City of Ipswich (£1m.), City of Kingston (£1m.), City of Lincoln (£1m.), City of Liverpool (£1m.), City of London (£1m.), City of Manchester (£1m.), City of Newcastle (£1m.), City of Nottingham (£1m.), City of Oxford (£1m.), City of Peterborough (£1m.), City of Reading (£1m.), City of Southampton (£1m.), City of Sheffield (£1m.), City of Slough (£1m.), City of Southwark (£1m.), City of Stirling (£1m.), City of Swansea (£1m.), City of Telford (£1m.), City of Torquay (£1m.), City of Wakefield (£1m.), City of Walsley (£1m.), City of Warrington (£1m.), City of Wigan (£1m.), City of Wolverhampton (£1m.), City of Worcester (£1m.), City of York (£1m.).

LONG TAP

The prospectus is published today in connection with the issue of £100m. of 14 1/2 per cent. Treasury Loan 1980 at 96 3/4 p.

The list of applications was open on Friday 24th and the issue is payable in full at application.

BAT U.S. offshoot liquidated

BAT Industries, the big tobacco and industrial group, has liquidated Yardley of London Incorporated, a U.S. companies subsidiary, creating a capital loss in its U.K. taxation structure, Mr. Eric Morgan the chairman of Yardley, said yesterday.

BAT has for some years been reorganising its U.S. operations, transferring its U.S. assets to its U.S. subsidiaries, where its Yardley, Germine Monteil and Lanthele businesses are all represented. They are all now grouped under the Monteil company.

Mr. Morgan added that the

Ricardo Engineers

Pre-tax profits of Ricardo & Co. Engineers (1975) expanded from £340,148 to £512,123 for the year to June 30, 1976 after a rise from £133,921 to £173,948 in 1975.

The final dividend is 3.075p net 25p share, lifting the total to 5.3173p to 5.85p.

Your first call before doing business in any part of France

01-588 3281

Mr. L. S. Thornton A.B., M.B.I.M., F.A.I.M., United Kingdom Representative, Caisse Centrale des Banques de France, 41 rue de Valenciennes, 75001 Paris, France.

Banque Populaire

Notice of Issue

Application has been made to the Council of The Stock Exchange for the undermentioned Stock to be admitted to the Official List.

MID-SUSSEX WATER COMPANY

(Incorporated in 1898 by Act of Parliament)

Authorized Share and Loan Capital £19,000,000

OFFER FOR SALE BY TENDER OF £2,000,000

8 per cent. REDEEMABLE PREFERENCE STOCK, 1981

(which will mature for redemption at par on 8th March, 1981)

Minimum Price of Issue £92 1/2 per £100 Stock

yielding at that price, together with the associated tax credit at the current rate, £13.306 per cent., or to redemption (assuming continuance of that rate) £14.679 per cent.

LAST DAY FOR RECEIPT OF TENDERS TUESDAY, 28th SEPTEMBER, 1976

(not later than 11 a.m. at Closs-Meston Registrars Limited, Fourth Floor, Finlay House, 82/84 Fenchurch Street, London EC3M 4BY)

together with a deposit of 10 per cent. of the nominal amount of Stock tendered for. The balance of the purchase money is to be paid on or before 28th October, 1976.

AN AUTHORIZED INVESTMENT FOR TRUSTEES IN THE NARROWER RANGE

A Form of Tender is embodied in the Prospectus, on the terms of which alone tenders will be considered and copies may be obtained from the offices of the Company, 1 Church Road, Haywards Heath, Sussex; also from the Registrars, Closs-Meston Registrars Limited, and from

DENNIS MURPHY, CAMPBELL & COMPANY

Finbury House, 22 Blomfield Street, London EC2M 7AS.

This Advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

MID-SUSSEX WATER COMPANY

(Incorporated in 1898 by Act of Parliament)

Authorized Share and Loan Capital £19,000,000

PLACING OF £1,500,000

14 1/2 per cent. REDEEMABLE DEBENTURE STOCK, 1982

at £97 per cent

Application has been made to the Council of The Stock Exchange for the above Stock to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange, £150,000 of this Stock will be available in the market until noon on the day after the publication of this Advertisement.

The Stock will rank for interest pari passu with the existing Debenture Stocks of the Company. Particulars of the Stock have been circulated by Exel Statistical Services Ltd. and copies may be obtained during usual business hours up to and including 6th October, 1976 from:-

DENNIS MURPHY, CAMPBELL & COMPANY

Finbury House, 22 Blomfield Street, London EC2M 7AS.

Progress at Leadenhall-Sterling

On turnover of £2.43m., pre-tax profits of Leadenhall-Sterling Investments reached £218,000 for the first half of 1976. This compares with £233m. and £242,000 respectively for the nine month periods to end 1975.

The directors say the group continues to trade satisfactorily and the second half should show further improvement—given normal trading conditions.

First half earnings are shown at 7.90p per 25p share against 3p for the previous period. The interim dividend is 1.485p net and the directors anticipate paying a maximum permitted final of 2.173p. Dividends for the nine month period in 1975 were 2.484p.

Profits included a franked income of £42,000. Tax takes £37,000 (£58,000).

The group's ultimate holding company is Leadenhall and Commonwealth Shipping.

Grippers expansion

In a statement on the results of Grippers Holdings for the year ended April 30, 1976 (reported September 31), group chairman Mr. J. L. Cowan says that the group's main trading subsidiary, Grippers International, has continued to expand both turnover and profits. During January, 1976, additional factory premises were purchased adjacent to the main manufacturing unit in Hordsham to ensure continuity of expansion.

The company has recently purchased a manufacturing plant which is currently producing carpet underlay and this product, together with other complementary lines, will be marketed during the current year.

Due to the world-wide recession the overseas subsidiaries' profitability fell somewhat short of anticipated expectations, Mr. Cowan says.

The South African subsidiary, Grippers South Africa (Pty.), has been subject to some reorganisation with a view to reducing operations in line with general conditions in that country.

The first stage of the building reconstruction programme has been completed at Verastex—the engineering division—and the re-equipping with more sophisticated machinery continues.

The current and subsequent year must be viewed with prudent optimism, says Mr. Cowan. So far this year, demand has shown improvement, mainly due to the

How a £3,000,000 payment disappeared for a week.

Here's what happened:

A UK exporter delivered £3 million worth of goods to his customer abroad. The same day the customer instructed his bankers to transfer the funds to the UK exporter. Not until one week later did a £3 million credit show up in the UK exporter's bank balance.

In other words, £3 million had 'died' for a week.

Which, at a 13 1/2% borrowing rate, meant a cost of £7,767.

A frightening story—but a familiar one. Because it's happening—week in, week out.

But it need not.

American Express International Banking Corporation has a 24-hour clearing facility for its customers, and transfers are completed through a private worldwide communication network.

Your overseas customer pays you at 9am on Monday. That money can be available in sterling, in your UK account by 9am on Tuesday. It's simple. It's efficient. And it's exactly the sort of service we provide that complements the services of your other banks.

Like our foreign exchange service which gives you competitive rates and some of the best guidance available. Like fast decisions on loans. Once we have the information, we make

decisions on loans up to £1,500,000 within 24 hours—and, where larger amounts are involved, within one week.

Like a network of 66 offices in 25 countries.

Like a really personal service provided by a senior Account Officer who will always be available to you for expert advice and quick, high-level decision making.

American Express International Banking Corporation is owned by American Express Company and has worldwide consolidated assets of over £1,250,000,000.

In the UK, we have offices in London, Birmingham, Manchester and Edinburgh.

We don't try to replace your clearing bank. Our services are complementary. So why not meet and talk with us. Roger Wallis is our Manager—Corporate Banking Department, 52 Cannon Street, London EC4P 4EY. Telephone 01-236 7488.

Let him show you it isn't just £7,767 that we could save your company.

American Express International Banking Corporation

Law Land turns in £0.46m. half-time

FOR THE half-year to June 30, 1976, pre-tax profits of Law Land Company have jumped from £232,296 to £483,954. After tax and minorities and taking in a transfer of £10,000 (£250,000) from capital reserve in respect of development properties, the attributable balance emerges lower at £273,806 (£337,963). Earnings per share, including a transfer from capital reserve, are given as 0.33p, down from 1.09p.

An interim dividend of 1p (same) net per 20p share is declared. In the year 1975, the company made pre-tax profits of £537,035, up from £328,789, and paid dividends totalling 2.31p.

Extraordinary items for the half-year shown amounted to a net credit of £35,000 which has also been transferred to capital reserve, the directors report.

The directors state that sales of properties in Australia, including the North Ryde, Sydney, industrial site and the newly-developed, unlet office block in North Sydney have enabled a short-term Australian borrowing of £35m. to be repaid.

In Belgium, negotiations for the sale of the industrial site at Diegem, near Brussels, are at an advanced stage, the directors report, and in the U.K. a five-month bank loan has been repaid.

Lettings of new office and industrial accommodation have been achieved which will produce additional income of £200,000 per annum, say the directors. The main benefits will be reflected in the 1977 accounts. Other negotiations are in hand, independent valuations of the group's properties are in course of preparation.

A change has been made in the basis of accounting for the conversion of foreign currencies, the

Sheffield Twist down midway

PRE-TAX PROFITS of Sheffield Twist Drill and Steel for the half year ended June 30, 1976, fell from £1,108,000 to £511,000.

The group has changed the accounting basis of providing for the depreciation of fixed assets with effect from January 1, 1976, so as to take account of increased replacement costs resulting from inflation. The effect of this change, the directors state, has been to reduce the pre-tax profit by £120,000.

Turnover for the six months increased from £7,581,000 to £8,002,000.

Last year, the company made pre-tax profits of £1,863,000. SKF of Sweden owns 88 per cent of the equity.

The directors state that the trend of orders received to date indicates that a gradual recovery is taking place and that there will be a recovery in trading profits next year after a slow improvement during the second half of 1976.

MINING NEWS

A Canadian view of uranium

BY KENNETH MARSTON, MINING EDITOR

THE former president of the Canadian Government's Eldorado Nuclear, Mr. William Gilchrist, reckons that current demand for uranium is increasing by some 18 to 22 per cent a year, "which is the greatest expansion in demand any base metal has ever experienced."

Pointing out that it can take from four to 10 years from an initial discovery to reach the production stage of a mine, he said that last year's Western world production of uranium oxide was about 26,000 tonnes while some 70,000 tonnes will be needed by 1980 and, perhaps 125,000 to 150,000 tonnes by 1985, which is really to-morrow by mining standards.

This, he added, will call for a major effort in exploration and development. Mr. Gilchrist, a director of Canada's Madawaska Mines was speaking at the official opening of the new, large-scale, mill-concentrator complex at Bancroft, Ontario.

The re-opened mine, which is 31 per cent-owned by the U.S. Federal Resources Corporation and 49 per cent by Consolidated Canadian Minerals, is to supply uranium to the Italian Government agency AGIP at world prices less 3 per cent.

Mining industry representatives attending pointed out that Canada's potential contribution to uranium supply was being hindered by slackening exploration. Government interference and lack of incentives. However, Mr. Gilchrist is also on the Board of the Northgate Exploration group's associated Westfield Minerals, companies which have substantial uranium exploration projects on hand.

JAPAN CAUTIOUS ON USSR COPPER

The Soviet Union has revived a proposal for Japan to develop the big Udokan copper deposits in Siberia, sources close to the Federation of Economic Organisation (Keizai Daini) said in Tokyo. The matter was apparently raised in talks last month.

The Japanese copper industry is said to be very cautious about the suggestion. Large supplies of Government funds could not be expected and the cost of development would be much higher than the estimates of \$1.6bn. (£822m.) calculated when the project was first mooted under joint co-operation plans ten years ago. At the same time the industry is already involved in copper mining plans in Peru and Africa.

TANGANYIKA CONCESSIONS

Failure to find a quorum has caused the general meeting of Tanganyika Concessions preference share holders to be adjourned from Monday to September 27.

The study at Ok Tedi was originally planned to start next month. Drilling to provide an estimate of reserves in excess of the 150m. tonnes already established was completed last April. BHP were 77p yesterday.

Metalrax (Holdings) Limited	
Storage and materials handling systems; repetition engineering; metal fabrications; engineering services	
Interim results	
	1976
6 months to June 30	1975
£	£
Turnover	3,170,197
Group profit before taxation	315,446
Group profit after taxation	149,446

Ardrath Road, Kings Norton, Birmingham B38 9PN 021-458 6571

BIDS AND DEALS

Newman-Agar Cross terms agreed

Negotiations for the long-awaited bid by Newman Industries for the Agar Cross electrical concern, in which it already has a considerable stake, have been completed and agreed bid terms were announced yesterday. The offer, extending to two classes of Preferred stock which it is desired to buy out to consolidate the equity, value the capital Agar, which has incurred losses in several of the past few years, but which returned a net profit of £155,000 for 1975-76, at some £680,000. Dividends on the Preferred stock are more than 12 years in arrears.

Newman, for which Guinness Mahon is acting, is offering 43 of its own shares, quoted up to 45p last night, for every 100 in Agar, valuing the latter at just over 19p, compared with a closing price of 19p. 3p higher.

For every £100 of 4.9 per cent Cumulative Preferred stock in Agar, Newman offers 55 new £10 per share Ordinary shares and 50 Ordinary shares, valuing this stock at some 81p per £1 nominal; the price closed 14p up at 88p.

The offer for the 3.8 per cent Second Cumulative Preferred stock is 60 Newman £10 per share, Cumulative Preferred shares and 30 Ordinary shares for every £100 of stock. This stock, valued at 100p, is to be paid for by Newman at 64p for £1, ended 14p down at 64p yesterday.

Newman has holdings which at present entitle it to 23.2 per cent of the votes which can be cast at Agar annual meetings. They consist of 223,198 Ordinary shares, 549,200 of 4.9 per cent Cumulative Preferred stock and 210,000 of 3.8 per cent Second Cumulative Preferred stock.

The Boards of Agar Cross and of Charterhouse Japan who are acting as independent advisers to the company, consider the terms fair and reasonable and recommend them. Mr. Alan Bartlett is chairman of both companies.

The offers are subject to a number of conditions, including acceptance being received from a majority representing not less than 75 per cent by number of each class of holders of the Cumulative Preferred stock and 75 per cent of the holders of the Second Cumulative Preferred stock. This must also amount to not less than 90 per cent, of each class or such lesser percentage as Newman may decide, being 30 per cent of the Ordinary shares and being stock carrying more than 50 per cent of the voting rights in Agar.

Newman has recently purchased a major share block in the pottery concern Alfred Clough, raising its holding in that company to more than 80 per cent. Mr. Bartlett is also becoming chairman of Clough.

APV/HALL THERMOTANK

Details of the Convertible Loan Stock which will form part of the consideration in APV Holdings' agreed £11.4m. bid for Hall-Thermotank, were issued with the announcement of the offer last night. Terms, as reported on page 1, are one APV Ordinary share and 2.75 nominal of a new 10.75 per cent Convertible Unsecured Loan Stock 1997-2002 for every six H-T shares.

The Convertible Unsecured Loan Stock will be convertible into APV Ordinary shares in each of the years 1982 to 1997 on the basis of one Ordinary share for £2.80 nominal of stock.

Accepting H-T holders will be permitted to retain a special interim dividend of 0.8825p per share net in respect of the year ended September 30, 1976, payable on January 31, 1977.

Discussions are in progress about H-T's 4.9 per cent Cumulative Preferred shares which may lead to either an exchange for APV Preference shares or a cash offer.

S. G. Warburg is acting for APV, while H-T is advised by Noble Gressart.

ODEON (IRELAND)

The recommended offers on behalf of Odeon Ireland for the Ordinary and Preference shares of Irish Cinemas will remain open for further acceptances, until further notice.

Acceptances of the offer for the Ordinary shares have been received in respect of 180,610 shares which amount to 78.73 per cent of the Ordinary shares of Irish Cinemas, the subject of the offer. Prior to the offer, Odeon Ireland already owned 1,237,288 Ordinary shares in Irish Cinemas—about 84 per cent of the total Ordinary capital.

Acceptances of the offer for the Preference shares of Irish Cinemas have been received in respect of 142,067 which amount to 17.04 per cent of the total Preference capital.

SHARE STAKES

Unochrome International—Jerome Holdings has purchased a further 25,000 Ordinary shares bringing its aggregate holding up to 331m. shares.

JCEC—Manchester Nominees (AB Account) has purchased a further 65,000 Ordinary shares, bringing its total holding to 410,500 shares (24.4 per cent).

LEP Group—Trustees of a settle-

ments trust have purchased 1,000,000 shares of the company, bringing its total holding to 1,000,000 shares (100 per cent).

Results in brief

PHOTOPIA INTERNATIONAL (London and Edinburgh)—Results year to April 20, 1976, already known. Fixed assets £230,130. Net current assets £1,240,000. Current liabilities £1,240,000. Profit before tax £1,240,000. Profit after tax £1,240,000. Dividend 1.24p. Share price 1.24p.

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Record £2.71m. by John Haggas

ON TURNOVER up from £13.65m. months results of the Furness Group, acquired at end 1975, warranted spinners, John Haggas advanced from £2.14m. to a record £2.71m. for the year to June 30, 1976, after a rise from £2.14m. to £2.14m. in the first half.

Earnings are shown at 33.81p (41.89p) per 10p share and the dividend is lifted from 2.77p to 3.02p net (3.02p net).

The directors say the level of activity is gradually improving in all areas of the business, and they are more than usually confident that the current year's profit will again be higher.

Profits were struck after depreciation of £388,000 (£353,000) but before tax of £1,411,000 (£1,133,000) and profits on the sale of Government securities of £801,000 (loss £14,000).

Profit before tax £2,710,000 Taxation £1,440,000 Profit after tax £1,270,000 Dividend £302,000 Ordinary income £968,000

comment

John Haggas's investment income nearly doubled to some £140,000 in the 30 per cent pre-tax profit for the year following a 38 per cent boost in the final quarter. The chairman has argued his case publicly for limiting new investment within the group in favour of accumulating investment in gilts (currently amounting to more than £51m. against a previous £27m.) and the market has clearly been impressed by the results. The shares rose 25p yesterday to 30.5p, reducing the yield to just 14 per cent, covered nearly 18 times. Without non-trading income, pre-tax profits were still 13 per cent higher, helped by a measure of recovery in the fur and knitting divisions. The spinning side meanwhile continues to be an almost doubled export market now contributing around 15 per cent of total sales. The p.e. of 3.8 compares with a textile sector average of 10.3.

Bandanga profit growth

Group pre-tax profit of Bandanga Holdings increased from £61,044 to £80,200 in the half year to March 31, 1976. The figures incorporate three

months results of the Furness Group, acquired at end 1975, warranted spinners, John Haggas advanced from £2.14m. to a record £2.71m. for the year to June 30, 1976, after a rise from £2.14m. to £2.14m. in the first half.

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The directors say the level of activity is gradually improving in all areas of the business, and they are more than usually confident that the current year's profit will again be higher.

Profits were struck after depreciation of £388,000 (£353,000) but before tax of £1,411,000 (£1,133,000) and profits on the sale of Government securities of £801,000 (loss £14,000).

Profit before tax £2,710,000 Taxation £1,440,000 Profit after tax £1,270,000 Dividend £302,000 Ordinary income £968,000

comment

John Haggas's investment income nearly doubled to some £140,000 in the 30 per cent pre-tax profit for the year following a 38 per cent boost in the final quarter. The chairman has argued his case publicly for limiting new investment within the group in favour of accumulating investment in gilts (currently amounting to more than £51m. against a previous £27m.) and the market has clearly been impressed by the results. The shares rose 25p yesterday to 30.5p, reducing the yield to just 14 per cent, covered nearly 18 times. Without non-trading income, pre-tax profits were still 13 per cent higher, helped by a measure of recovery in the fur and knitting divisions. The spinning side meanwhile continues to be an almost doubled export market now contributing around 15 per cent of total sales. The p.e. of 3.8 compares with a textile sector average of 10.3.

Bandanga profit growth

Group pre-tax profit of Bandanga Holdings increased from £61,044 to £80,200 in the half year to March 31, 1976. The figures incorporate three

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Flying radar for Europe

By MICHAEL DONNE, Aerospace Correspondent

BOEING OF THE U.S. is expected to submit to Nato today its latest proposals to supply Western Europe with a permanent radar umbrella, covering the whole of the area from the North Cape of Norway to the Eastern Mediterranean, including the U.K. Air Defence Region and the Eastern Atlantic.

It would be the Airborne Warning and Control System (AWACS), designed especially to meet the requirements of the growing strategic defence concept of Airborne Early Warning (AEW). The system would be provided by a fleet of up to 32 Boeing 707 four-engine jets, specially modified to carry out radar surveillance, detection and tracking of hostile aircraft and missile targets, at great heights and for long periods. Coupled with a weapons-control and data transmission system aboard each aircraft, AWACS would also be able to direct defending air and ground forces towards the attacking aircraft and missiles.

The aim of the AEW concept is to supplement, and not replace, the existing expensive and complex ground-based warning systems, such as the Nato Air Defence Ground Environment (Nadg) — a recently completed chain of high-performance radar stations guarding the frontiers of Nato — and the older Ballistic Missile Early Warning System

(BMEWS).

Ground-based systems are best for the detection and tracking of high-flying targets, but tend to leave uncovered the many significant "penetration routes" that can be used by low-flying aircraft. This is especially the case in Western Europe, with its varied terrain of mountains, deep valleys, rolling hills, jagged coastlines, and extensive plains. To close this gap the concept of Airborne Early Warning (AEW) has been evolving over recent years.

The idea is that a number of high-flying aircraft—enough for effective permanent coverage of the whole area—fitted with special radars and other devices, could look down on to low-flying targets, detecting them from great distances. The higher the AEW aircraft can fly, the greater the range of their radars. The information can then be fed into existing ground-based warning systems. By also serving as weapons-control system in their own right, the AEW aircraft could direct defending aircraft and missiles onto the targets more quickly perhaps than the ground-based systems.

Electronics

AWACS is a specialist system designed by Boeing and the U.S. Air Force. Basically, it is built round a modified Boeing

707, called E-3A, into which is fitted, instead of passenger seats, a complex system of electronics capable of handling detection, tracking, data transmission, together with necessary catering and other facilities for the crew during its varied hours of the aircraft in flight. The aircraft itself is distinguished by its massive 80-foot diameter radome, housing the Westinghouse downward-looking radar, mounted like a flat mushroom-head on struts above the fuselage to give 360-degrees coverage.

The USAF has ordered 27 E-3As for its own AWACS fleet, deliveries to start next year. This will be enough aircraft to permit a permanent and complete airborne coverage of the U.S. coastline, allowing for maintenance, stand-by, crew resting, and emergencies.

In Europe, Nato has several options. It can buy the U.S. E-3A AWACS system — which is what the U.S. wants it to do. A fleet of up to 32 aircraft, providing a permanent umbrella over the whole of the Nato European area, would cost about \$2.5bn, of which about \$1.6bn would be the cost of the aircraft (at about \$45m. each), and the rest for necessary infrastructure, including ground support, training and initial introductory costs, such as tooling.

Other options include either building an entirely new AEW aircraft — probably ruled out on grounds of cost, which would be prohibitive for the comparatively small number of aircraft involved — or converting an existing aircraft for the task, which would also be costly. The Hawker Siddeley Nimrod has been mentioned as a possible candidate for the AEW role, and there is no doubt that the RAF would like to have a replacement for its ageing Shackleton aircraft which have filled this role around Britain's shores for several years.

Nimrod

However, the Nimrod, developed from the Comet jet airliner, is an anti-submarine warfare aircraft, and although it has the long-endurance qualities for an AEW aircraft, it would still need extensive modification, primarily involving a new electronics package and a new downward-looking radar. This is well within the technological capabilities of the British and West European aerospace and electronics industries, but it would be expensive.

Boeing is arguing that by buying the E-3A Europe will be getting a mature system, involving lower risk and cost. Its latest proposals, moreover, will include a high measure of industrial collaboration.

Just who will do what work on the E-3A, if it is bought for Europe, remains to be seen. But clearly British and West German aerospace and electronics industries could expect a considerable share since they are likely to be among the biggest contributors to the cost of buying the system.

At the Farnborough International Air Show recently, Boeing made clear that its proposals remain flexible. For example, while France is not a military partner in Nato, the possibility of using the Franco-U.S. Smeeta-General Electric CFM-56 "new-technology" engines remains an option to be considered, although it is also stressed that the E-3A does not need new engines to perform a European mission.

For Britain, the position is delicate. It already has Nimrod, but as a major Nato partner, Britain has to go along with a Nato Ministerial decision, and if this is in favour of AWACS there seems little doubt that Britain will make a powerful bid for as much of the work as it can.

If Nato rejects AWACS and also sets itself against any other AEW aircraft, Britain would

still need something to replace the Shackleton for AEW coverage over the Eastern Atlantic and the U.K. Air Defence Region itself, where there are frequent incursions by Soviet long-range reconnaissance aircraft. This implies that the U.K. would then have to consider whether or not to modify Nimrod for the AEW role, bearing the cost alone.

There have also been suggestions that some countries in Western Europe may seek other trade-offs for any financial commitment to AWACS. West Germany, for example, has been reported to be thinking of seeking a U.S. deal on the Leopard main battle tank as part of its price for participating in AWACS, but the U.S. is certainly treating the two as separate issues.

Until the final Boeing proposals have been submitted, and considered by Nato, there are no clear answers to the many questions surrounding the whole future of the AEW concept in Europe. All that seems to be clear at this time is that the AEW problem in general and AWACS in particular as a solution to it, could become even more controversial in the months ahead.



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Entertainment Guide

OPERA AND BALLET

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1010150

The Babcock bid for Herbert Morris raises difficult questions of principle.

Tough nut for the fair trade office

BY GEOFFREY OWEN

Weeks after the takeover of the Tate and Lyle or Manbré and Garion i. in most people's se, was not referred to the of Fair Trading and the nment face another ally awkward merger on over the future control rbert Morris, the Lough-b-based crane manufac-

Amalgamated Industrials was originally known as E. and H. P. Smith, an industrial holding company with which, for a period in the late 1960s and early 1970s, Pacific Holdings Corporation of the U.S. was associated. In 1970, Pacific approached the Morris family (which then held 40 per cent. of the Herbert Morris equity) to ask if they would sell all or part of their shares. The result was that Smith ended up with 30 per cent. of the Morris shares and the Morris family interest was reduced to 25 per cent.

Bryanston

In 1972 Bryanston Finance took control of Smith, bought out the Pacific holding, and renamed the company Amalgamated Industrials. Two Bryanston representatives, Mr. A. T. Smith and Mr. P. C. Hoard, went on to the Herbert Morris Board.

Since then a number of share transactions have taken place, ending in November 1975 with a full bid by AI for Herbert Morris, which was referred to the Monopolies Commission. In the meantime AI's parent, Bryanston Finance, had become the subject of a Department of Trade investigation under Section 144 of the Companies Act: that investigation is still in progress.

The main reason for the reference of the AI bid was the concern of the Office of Fair Trading that the bidding company had nothing significant to offer Herbert Morris and that, on the contrary, control by AI might tend to disrupt the efforts which the Morris management was making to improve the company's performance. That contention was confirmed by the Monopolies Commission itself which reported in May of this year.

The Commission was not impressed by AI's claim that it would help to strengthen the Morris management and would

bring its financial expertise to bear on the company's financial problems. In the Commission's view, the improvement in Morris' recent results was mainly due to the management recruited by the present chairman and managing director (Mr. P. W. Robinson and Mr. E. P. McTighe) "much, if not all, of this improvement would have happened without any contribution from AI," the Commission said.

The Commission found AI's description of how it handled relations with its subsidiaries "difficult to relate to the past record of AI which appears to have bought and sold subsidiaries with regard mainly to the immediate financial interests of the group." The Commission found it impossible to ignore the widespread distrust of Mr. A. T. Smith and Mr. P. C. Hoard which stems from an impression that in their business dealings they are interested primarily in making quick financial gains.

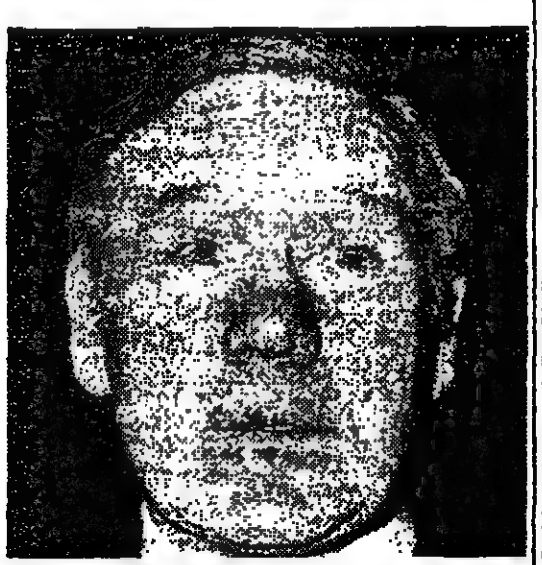
The Commission recommended that the merger should not be permitted and that the shareholding of AI and its associates in Morris should be reduced to not more than 10 per cent. At the same time the Commission foresaw the possibility that if AI decided to dispose of its shares in one parcel, a fresh merger situation might be created, since the shares might be bought by another group seeking to control Morris.

"It may be," the Commission said, "that the shares could be placed with financial institutions, insurance companies, unit trusts and pension funds." Although this was not a firm recommendation—in any case the Government has no powers to force a company to dispose of an investment of this sort in a particular way—it was implicit in the Commission's remarks that the continued independence of Herbert Morris should, if possible, be safeguarded in whatever arrangements were made to dispose of the AI shares.

In the event AI has gone



The chairman: Mr. P. W. Robinson, of Herbert Morris (left).



and Mr. John L. King, Babcock

further than the Commission asked in selling all of its shares, but has ignored the suggestion that the shares might be placed with institutions. There is nothing the Government can do about that—presumably AI reckoned that it could get a better price from Babcock than by placing the shares elsewhere. But another merger situation has been created and the independence of Morris is threatened once again. The Office of Fair Trading now has to start discussions with the parties to see if this new merger should be referred to the Monopolies Commission.

Clearly Babcock is a very different proposition from AI. It is a large company with considerable engineering know-how in fields related to that of Herbert Morris. Its management is generally regarded as good, and it can point to a record of taking over engineering companies similar to Morris, respecting their independence, and encouraging the existing management to develop the business under the Babcock umbrella. Although Babcock's recently acquired U.S. subsidiary, American Chain and Cable, has products which are complementary to those of Morris, no question of rationalisation or factory closures arises in this case. Babcock argues

that the merger will enable the Morris management to carry on as it has been doing, but in a safe and stable environment.

The question that the directors of Morris have to ask themselves is whether the contribution from Babcock is sufficiently great to offset what they may see as the disadvantages of being swallowed up by a large group and of losing their independence. If they continue to fight the bid, they will presumably have to argue that the long-term interests of the business, including shareholders, management and employees, will be better served by staying independent.

Employees

The Office of Fair Trading, in deciding whether or not to recommend to the Secretary of State that the merger should be referred, has to concentrate primarily on any possible detriment to the public interest if the merger goes through.

A great deal will depend on the attitude of the Herbert Morris management and perhaps that of the employees. If they are not convinced by the rationale of the Babcock bid, and if they decide to make a fight of it, it may carry some weight with the OFT.

If the Morris directors maintain their present opposition to the bid, a precedent which they may well wish to consider is that of Wolseley Hughes, whose

APPOINTMENTS

Broughton Pipkin to head BICC

Mr. C. H. Broughton Pipkin, a deputy chairman and the chief executive of BICC, is to become chairman from January 1. The position of chief executive will cease but Mr. Pipkin will continue to be a full-time executive of the company.

Mr. William Fraser, who is now 63, retires as chairman of the company and from the Boards of subsidiaries from the end of this year. He will continue on a consultative basis for three years.

Mr. H. M. Thompson has been appointed in the new post of group financial controller, ASSOCIATED ENGINEERING, November 1. Mr. Thompson is currently managing director of A. E. Auto Parts.

Because of increasing commitments, Dr. John Treasure is ceasing to be chairman of the BRITISH MARKET RESEARCH BUREAU. Mr. Jack Fothergill will become chairman, Mr. David Wheeler, non-executive vice-chairman, and Mr. Bryan Bates, managing director and chief executive. These appointments are effective from October 1.

Mr. J. C. Cartwright, MP, has been appointed a trustee of the NATIONAL MARITIME MUSEUM in succession to Mr. A. G. Barnett, MP, who has resigned from the Board of Trustees.

The following changes have been made in the southern region of the CLUBBINS GROUP. Mr. Ray Groves has become managing director of Holland Hannen & Cubitts Construction (London) with Mr. Bill Hall as construction director and Mr. Eric Lelliott as commercial director. Mr. George Unstead, managing director of Cubitts General Contracts, has also been appointed deputy managing director for the southern region. Mr. Dennis Maile is commercial director of Cubitts General Contracts with Mr. David Spence as construction director. Director in charge of Holland Hannen & Cubitts (Civil Engineering) is Mr. Brian Lees. Mr. Brian Pike has been elected to the Boards of those three companies as financial director. The managing director of Holland Hannen & Cubitts (Midlands) is Mr. Richard Shilline and Mr. Ken Simpson has become commercial director for that company.

Mr. G. A. Johnson, commercial manager, and Mr. J. A. O'Hara, technical manager, have been elected directors of LIVERPOOL CENTRAL OIL, within the food processing division of the Oriel Foods Group.

Mr. R. K. Rhodes, marketing director of the BRITISH SUGAR CORPORATION, is to retire on medical advice early next year. He joined the company 44 years ago and has been a director since 1962.

Mr. John E. Hall has been appointed to the Board of EUROPEAN BRAZILIAN BANK, replacing Mr. R. B. Botcherby.

Mr. Reg Bevall has been appointed chairman and managing director of LUNDAN PRESS, a subsidiary of the LCP Holdings Group, but remains as a consultant.

Mr. A. P. Humphries, senior partner of Baker Sutton and Co., has joined the Board of ROUSE OF FRASER in a non-executive capacity.

Mr. Wilfred Rudd has retired as technical director of LCP (THM), a subsidiary of the LCP Holdings Group, but remains as a consultant.

Mr. Denis Dowling, formerly president of the Earl Beach Company of Baltimore, U.S., has been appointed managing director of the new technical services division of MARLING INDUSTRIES.

Mr. David Gates has been appointed a director, and Mr. Michael A. Seither, an assistant director, of BANKERS' TRUST INTERNATIONAL. Mr. Roland Pozzka and Mr. Henry Hodgson have been made managers of the company, which is the merchant bank subsidiary of Bankers Trust Company, New York.

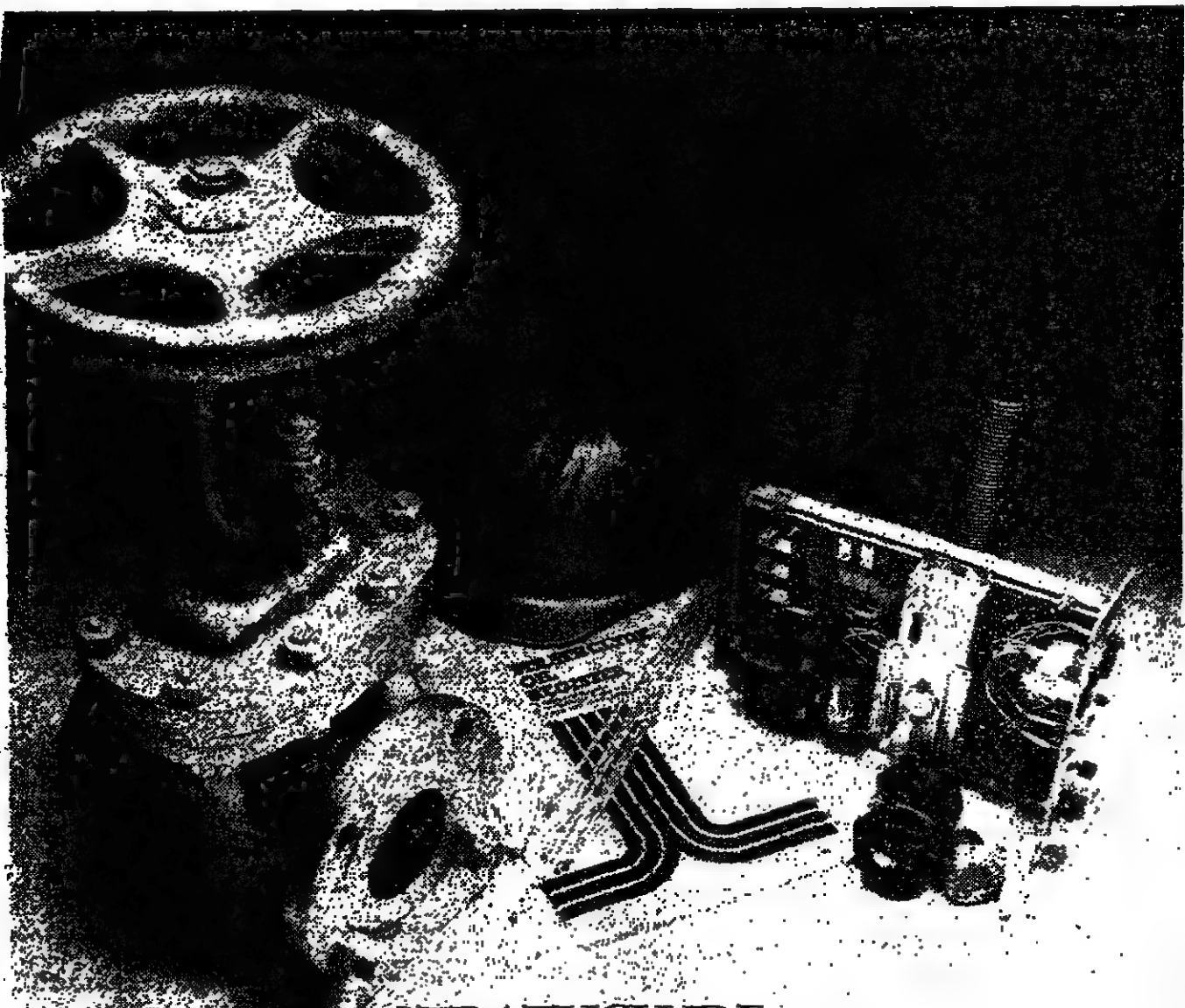
Mr. S. W. Turner, until recently senior partner of Turner London Ltd., has been appointed a non-executive director of GLENGATE PROPERTIES. He will remain a consultant to his former firm.

Mr. Stanley Cressley has been appointed a director of CHIDA INTERNATIONAL with responsibilities for personnel and public relations in the group.

Mr. Stuart G. Errington, joint deputy managing director of Mercantile Credit Company, has been appointed chairman of the EQUIPMENT LEASING ASSOCIATION. He succeeds Mr. Geoffrey Dods-worth, MP, who has completed his two-year term of office. Mr. T. M. Clark, director and chief manager of Lloyds Leasing, has become vice-chairman of the Association in succession to Mr. Errington.

Mr. R. G. White has relinquished the chairmanship of ERMAN CLEAVE but continues as managing director. Mr. Leslie C. Young, group managing director of J. Ribby and Sons, has joined the Board of ERMAN Cleave as chairman.

Mr. Donald S. Boyd has been appointed a director of UNIGATE DAIRIES from October 1.



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INTERNATIONAL COMPANY NEWS + EURO MARKETS

Haw Par has first half loss of \$8.59m.

BY OUR OWN CORRESPONDENT SINGAPORE, Sept. 21.

HAW PAR BROTHERS International has announced a loss of \$8.59m. after tax, minorities and extraordinary items for the first half of this year.

The results, according to the group's interim report released today, are not commensurate with the net loss of \$5791,000 recorded during the first half of last year, due partly to a change in accounting policy and partly to the winding up of the Melbourne unit trust which resulted in no dividends being received from the trust this year.

Losses were largely due to foreign exchange losses, particularly arising from the sale of Haw Par's stake in London Tin. Exchange losses on the London Tin share, which has now been realised, amounted to \$57.42m. However, this large loss has been partially offset by unrealised exchange gains arising from the group's sterling liabilities, notably the convertible redeemable preference shares of Haw Par (London) Limited.

As a result, total exchange losses amounted to \$53.55m. for the first half of this year. Haw Par has changed its accounting policy to take all realised and unrealised exchange losses or gains into the profit and loss account instead of a deferred exchange account. Group losses after taxation but before minorities and extraordinary items amounted to \$51.96m.

Dividends received from Cheung Kung (Holdings), Island and Peninsular Development, Edible Oil Products (Malaysia) and Far East Safaris (Private) totalled \$51.41m.

However, gross dividends of \$52.97m. from London Tin, paid in June 1976, were not included. Haw Par also stated that the interim results include the full guaranteed income from two associated pharmaceutical companies, which is now the subject of a legal wrangle.

Under these arrangements, the group is guaranteed a minimum income before tax of \$52.97m.

Haw Par has thus lodged formal claims totalling \$54.5m. and has demanded payment of all sums due to it amounting to \$51.8m. at July 30 this year.

Haw Par also disclosed that the net asset value is currently estimated at \$51.17 per share which is about 13 per cent. lower than the figure disclosed in its preliminary announcement last month.

No forecast of the full year performance was made but the group anticipates an overall loss after tax, minorities and extraordinary items for 1976.

Borregaard shows losses for first eight months

BY FAY GJESTER OSLO, Sept. 21.

NORWAY'S Borregaard group, which spans wood processing, metals, fats, chemicals, textiles and food, reports turnover totalling Kr.1,000 (€170m.) in the first eight months of this year, compared with Kr.1,100 in the same period of 1975. Even so, accounts, after depreciation and interest payments, show a loss over the eight months.

The report does not specify the amount of the loss.

Commenting on the poor results, Borregaard says the relatively slow international business recovery has meant that several of its divisions—particularly wood processing—are still feeling the effects of the 1975 recession. Subsidiaries exporting to the U.K. have been hit by the falling value of the pound sterling and rising costs in Norway have also impaired profitability, despite the growth in turnover.

Improved results are forecast for the final four months of this year, however, as demand for wood products increases and the world economy continues to recover.

A sector of the concern which did well during the period was the recently acquired Staburø domestic food company, which fulfilled all its sales targets and made satisfactory profits.

SELECTED EURO-DOLLAR BOND PRICES

MID-DAY INDICATORS		End	Offer	CONVERTIBLES
STRAIGHTS				
Alexis 9 1/2% 1980	100	100	100	
Amstar 10% 1980	100	100	100	
Amstar 10 1/2% 1980	100	100	100	
Amstar 11% 1980	100	100	100	
Amstar 11 1/2% 1980	100	100	100	
Amstar 12% 1980	100	100	100	
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Amstar 13% 1980	100	100	100	
Amstar 13 1/2% 1980	100	100	100	
Amstar 14% 1980	100	100	100	
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Amstar 75% 1980	100	100	100	
Amstar 75 1/2% 1980	100	100	100	
Amstar 76% 1980	100	100	100	
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Amstar 86 1/2% 1980	100	100	100	
Amstar 87% 1980	100	100	100	
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Amstar 93% 1980	100	100	100	
Amstar 93 1/2% 1980	100	100	100	
Amstar 94% 1980	100	100	100	
Amstar 94 1/2% 1980	100	100	100	
Amstar 95% 1980	100	100	100	
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Amstar 96 1/2% 1980	100	100	100	
Amstar 97% 1980	100	100	100	
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Amstar 98% 1980	100	100	100	
Amstar 98 1/2% 1980	100	100	100	
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Amstar 99 1/2% 1980	100	100	100	
Amstar 100% 1980	100	100	100	

EUROBONDS

Good support for Australian issue

BY TONY HAWKINS

CONTRARY TO expectation early in the offering period, the three tranche Australian Eurobond issue of \$300m. appears to have been well supported and the seven and 10 year tranches were yesterday priced at 99, as had been indicated.

The seven and 10 year tranche of \$120m. each have coupons of 8 1/2 per cent. and 9 per cent. while the 15 year tranche of \$60m. is being issued at 99 on a coupon of 9 1/2 per cent. The yield to maturity on the seven year tranche will be 8 1/2 per cent. on the 10 year tranche 9 1/2 per cent. and on the 15 year tranche 9 1/2 per cent. The 15 year issue is repayable in annual instalments over the final ten years to give an issue price of just under 110.

Lead manager for the issue is Deutsche Bank.

Credit Suisse White Weld issue managers for the \$100m. Credit Suisse (Bahamas) convertible issue shortened the subscription period for this offer by 24 hours in the face of strong market demand. Telegrams are to be sent out this evening in respect of this issue. Indicated terms are a coupon of 4 1/2 per cent. issue price par and a conversion premium of between 5 and 10 per cent.

Gotaverken of Stockholm—the world's largest shipbuilders outside Japan—is to issue \$30m. of guaranteed notes 1983 in the Eurobond market, carrying a coupon of 8 1/2 per cent. with an issue price of 99.

The Notes will be guaranteed by the Swedish National Debt Office on behalf of the Kingdom of Sweden. Hambros Bank is lead manager and the combined management and underwriting

group comprises Bank Gutzwiller, Kurze, Buehler (Overseas), Banque de Paris et des Pays-Bas, Deutsche Bank, Kreditbank Luxembourg, Post-och Kreditbanken, Salomon Brothers International and Swiss Bank Corporation (Overseas).

Gotaverken's shipbuilding order book extends until mid-1978. Since July 1, 1976 Gotaverken has been 51 per cent. owned by the Swedish Government with the other 49 per cent. held by Salenavest.

Japan's Sekisui Prebair (NMB) of Japan is planning an Asian bond issue in Singapore. The bank's chairman, Dr. J. S. Marais, is one of the few bankers who has not called for the maximum interest rate to be raised above 14 per cent.

Tedex Holdings, the leading TV set manufacturer in South Africa which has carved out the biggest single slice of the 600,000 sets sold so far, has laid off 350 workers or almost a third of the total labour force at its plant at Bellville, in the Cape.

With the present depressed consumer sales market, this retrenchment is not altogether surprising but it has come at a lower point than TV manufacturers originally expected, as saturation point in the local market was believed to be around 1m. sets.

The initial reckoning was also that the ugly moment would not arrive until late 1977 or early 1978. Other manufacturers are hoping to avoid lay-offs on so large a scale. Barlows is introducing a new portable set which it hopes will catch on despite weak consumer demand. Other manufacturers such as Philips are hoping to switch workers from the TV line to radio or hi-fi production or else in the Service network.

Rationalisation has been widespread among manufacturers in recent weeks and a number of brand names have been dropped.

Costs hit profits at AB Cardo

AB Cardo, the Swedish agricultural, food processing and investment company, reports an increase in turnover of 2 per cent. to Kr.1,000 (€170m.) for the first half of this year, compared with Kr.980m. for the same period of 1975. Even so, accounts, after depreciation and interest payments, show a loss over the eight months.

The report does not specify the amount of the loss.

Trust Bank profits steady

BY RICHARD ROLFE

NET PROFIT inched ahead at Trust Bank of Africa after transfers to other reserves by R.O.M. in R3.5m. for the six months ended June 30 but earnings per share were down from 9.4c to 7c over the period. This reflected the higher share capital following the 40 for 100 rights issue last December which raised ordinary shares in issue from 33.5m. to 47m.

Striking price for the rights was then 70c per share. Trust Bank closed today at 60c. 3c up in a generally buoyant market and with the interim dividend maintained at 3.5c, the chances of an unchanged total look reasonable, putting the shares on a prospective yield of 11.7 per cent.

The directors are not prepared to forecast profits saying it is not possible in the present economic climate, to make accurate predictions. They point to four main areas which adversely affected profits in the review period, all of which were beyond the company's control

FINANCIAL TIMES REPORT

Wednesday September 22 1976

Italian Textile Machinery

Textile machinery is one of the most important sectors of the Italian engineering industry. Major efforts have been made to combat the effects of recession and there are signs that these may be paying off.

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port was written
by DAVID

IE Italian textile industry the past have brought some last year's major ay now be bearing t. The International Machinery Exhibition held regularly in a European centre once years, took place in 1 October, and with visitors proved to be t so far in terms of if not orders.

Italian producers are ring that with the stle industry picking from recession even hat slowly, contracts ing the exhibition are ewed. Business in the months of this year, in a report presented european partners by the Italian Association e Machinery Manufac up on the depressed the same period last a further improvement for.

ese forecasts prove

correct it will come as a substantial relief to the Italian textile machinery industry which ranks among the most important of the Italian engineering sectors, exporting 73 per cent. of its output and earning a trade surplus for the Italian balance of payments. Total exports have grown from lire 140bn. in 1972 to lire 290bn. in 1975, though the decline in the value of the lira—down more than 20 per cent. against the dollar since the end of 1975 alone—means there has been a much smaller increase in volume of sales. Imports, again affected by devaluation, have increased over the same period from lire 94bn. to lire 170bn.

Concentrated in Northern and central Italy with major centres at Milan, Busto Arsizio, Biella, Florence and Vicenza—all areas of major textiles activity—the industry employs around 28,000 people and like other textile machinery industries in Europe in recent years has developed along specialist lines. Through companies such as EGAM, the state textile machinery concern employing around 5,000 people, and through Marzoli one of the main private sector concerns, Italy is one of the principal world suppliers of spinning machinery.

Italy also provides much of the specialised finishing equipment used to dye, bleach, dry, print or coat fabrics after weaving or knitting, and has been responsible for some of the main developments in knitting technology through Billi and its affiliates in EGAM's Matec group, and through various private sector companies such as Mecmor.

By contrast, though Italy still has some important weaving concerns such as Galileo, this sector internationally is now

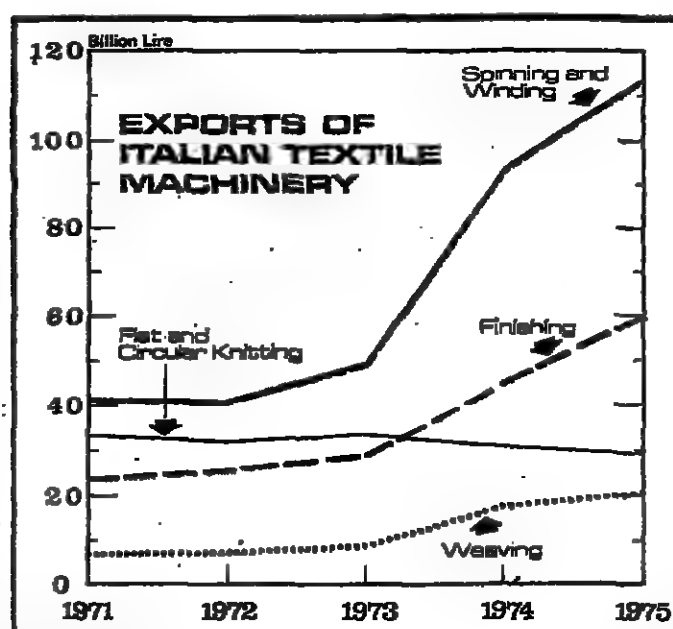
dominated by the Germans, Swiss and French. In product and often one of the Italian which through Platt-Saco Lowell and the Bentley group is the leading world producer of spinning and knitwear machinery, and often one of the Italian industry's main competitors.

The major problem faced by the Italian textile machinery industry, as by its counterparts in other European countries over the past few years, has been the decline in activity by European textile producers. In Europe the combination of lower consumer spending on textiles and higher imports has brought a reduction in textile output of 4 per cent. in 1974 followed by a further 6 per cent. decline in 1975. Although some recovery is expected this year, sharply reduced profits, and in many cases losses, by leading companies and in particular the fibre producers, have weakened the industry's ability to re-equip with new machines.

Alternatives

For some time the textile machinery industry has been highly international, seeking to balance a decline in one market with sales elsewhere. Like its counterparts elsewhere in Europe the Italian industry has been forced to step up its efforts to find alternative outlets outside Western Europe. In Italy's case these have been chiefly in Eastern Europe over the past few years, for while exports to the rest of the EEC declined as a proportion of total sales abroad from 27 per cent. in 1972 to 15.5 per cent. last year, sales to the Comecon bloc climbed from 10 per cent. in 1972 to 29 per cent. in 1975.

Sales to Africa, South America and Asia have also risen as a proportion of total



exports, but North America like Europe has seen a decline from 39 per cent. of total sales in 1972 to around 7 per cent. last year.

The success of the Italian textile machinery industry in Eastern Europe owes much to its product profile. With 40 per cent. of its output in the spinning sector the industry is strong in an area of particular interest to countries starting to build up textile industries. Big groups like EGAM and Marzoli are also able to offer complete plants to developing countries, from the early fibre processing stages, such as carding, to winding.

The big rise in exports to Eastern Europe coincides with the delivery by EGAM of several new wool spinning plants to the Soviet Union. Mainly as a result of this, order books during the recession

to L45.7bn. in 1975. Big increases in sales have also been achieved in other countries by developing wool or cotton textile industries, among them Iran up from L1bn. in 1972 to L8.7bn. in 1975, Iraq up from L0.45bn. to L7.7bn., Brazil up from L2bn. to L8.2bn., and Peru up from L0.65bn. to L5bn.

This deep involvement in newly developing textiles markets does have drawbacks, however, as well as advantages. On the positive side the Italian industry has won a valuable foothold in a number of important markets such as the Middle East and South America. These could show considerable growth over the next decade as the pace of industrialisation increases. The industry's success in these markets and Eastern Europe has helped it to maintain reasonable order books during the recession.

markets can be very keen, however, driving prices down, particularly during a time of recession, and the technological content of the work involved is likely to be somewhat lower than for developed markets.

It is for this reason that an improvement in business in the more traditional European and U.S. markets would be particularly welcome to the industry, enabling it to get down to the task of sorting out some of its own internal structural problems.

One of the main strengths of the Italian textile machinery industry has been the combination of entrepreneurial and technical skills to be found in many of the small and medium-sized companies. As a result they have come up with original and important new developments in a number of fields. The strong position of the Italian textile industry in world markets, for example, owes much to the development of special finishing techniques by the industry in association with the manufacturers of dyeing, drying, bleaching, steaming and other similar equipment.

Nevertheless many leading manufacturers admit that substantial rationalisation of the industry is required. Apart from one or two big companies like EGAM which employs some 5,000 people, or roughly 20 per cent. of the industry's total labour force, manufacturing is split among about 300 companies, some of them employing only a handful of people. In addition, as in the Italian textile industry, some companies employ outworkers. Though this gives the industry flexibility, it can also deny all but a few big companies the scale of operations which is required to carry out the research and development necessary to stay

competitive in the long term in world markets.

Furthermore, it will increasingly be very highly sophisticated products which only a few countries will be capable of producing which the developed textile industries in the West will be seeking to purchase. Only in this way will the industry be able to keep ahead of the newly emerging textile nations. Manufacture of less sophisticated textile machinery may itself be undertaken under licence by the developing countries themselves.

Rationalisation

A major problem militating against any substantial rationalisation of the industry into bigger and more powerful units, however, is the current economic and political situation in Italy. Italian government policy makes it virtually impossible to reduce the size of the labour force where more efficient methods of production become available, and although some textile machinery manufacturers, notably the loom builder Giani, have closed in recent years, the tendency has instead been for state money to be made available to maintain weaker concerns.

One result has been to delay the rationalisation of the knitting machinery sector which expanded dramatically in the late 1960s to meet fast-growing world demand for jersey-knit fabric. It has since suffered massive overcapacity, partly as a result of changes in fashion.

Political and economic uncertainty in Italy itself adds another dimension to the problems of the textile machinery sector by increasing the difficulty of selling on the home market. Though the dire pre-

dictions of political turmoil made immediately before the elections last June have not been borne out, investment by the industry's customers has nevertheless been slow.

This is partly due to the general textile recession and also to the high level of inflation in Italy which has meant companies have been able to make only a very poor return on their capital. Much of the investment by Italian textile manufacturers has been taking place in sectors where domestic machinery manufacturers cannot adequately meet market requirements. Italian demand for weaving machinery—much of it for use by the strong domestic wool textile industry—has helped to give Italy a substantial deficit in trade with West Germany in textile machinery. Total imports reached L.67.4bn. in 1975—nearly double the figure three years earlier—while exports to Germany actually declined from L.13.6bn. in 1972 to L.12.4bn. over the same period. Imports from Britain totalled L.13bn. and exports L.10.4bn. while France supplied equipment worth L.16bn. and purchased machinery worth L.11.8bn.

Whether or not the Italian textile machinery industry does succeed in making the adaptations required is likely to depend in the first place, on political and economic circumstances within Italy. The industry has its strengths in certain important areas, such as yarn processing and finishing, and the position it has built up in the developing and State trading countries—the big textile machinery buyers of the past few years—on which to base its efforts. Much is also going to depend on whether its European customers can also recover their strength.

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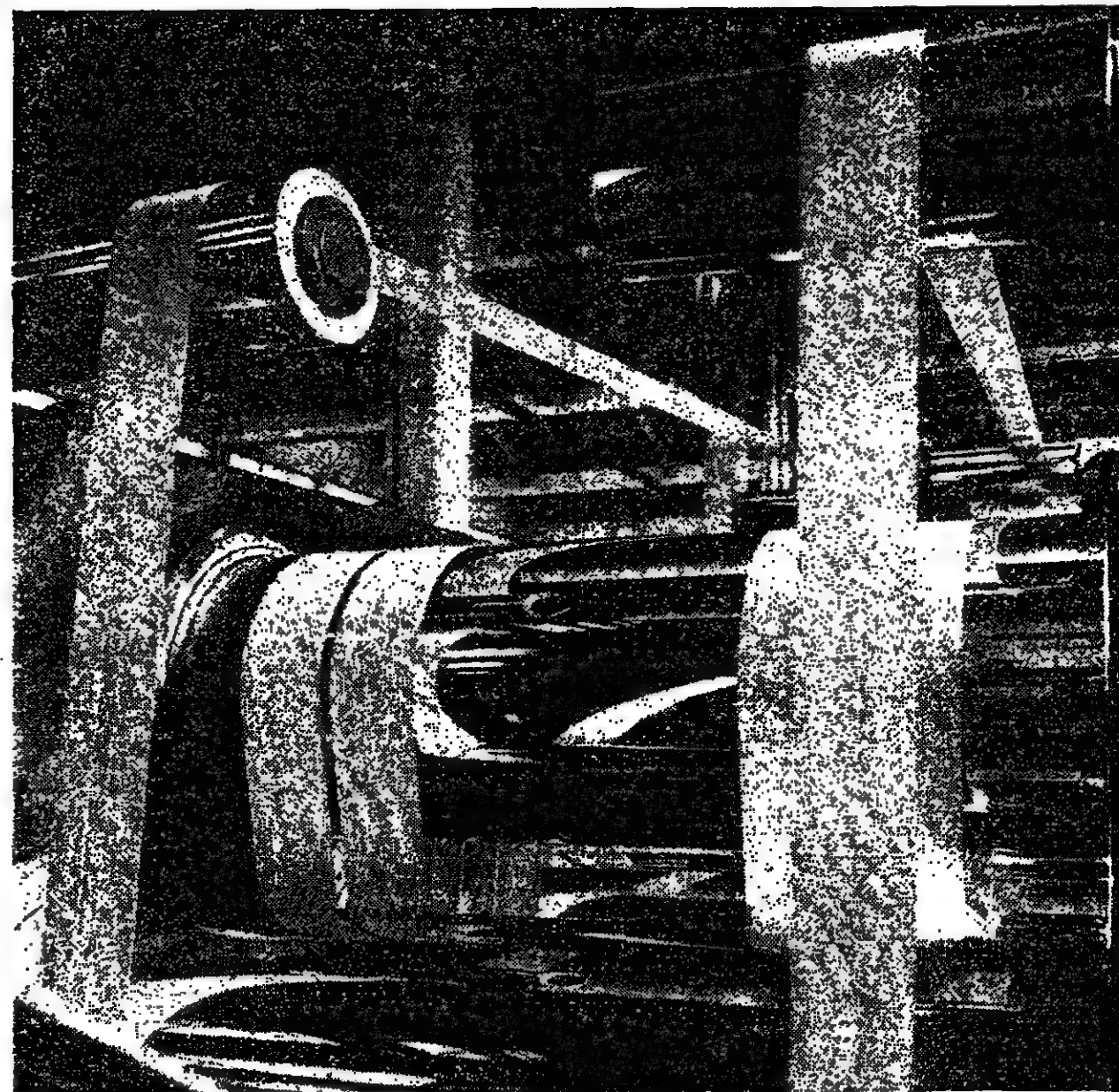
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ITALIAN TEXTILE MACHINERY II

Dyeing is still
big business

PERHAPS THE best-known feature of Italian textiles is colour and design—an ability to bring fabrics to life which often eludes the textile industry of other parts of Europe. But while much of the talent for this is in the mind and eye of the designer, for transmission of his ideas he has traditionally been very dependent on the strong Italian textile finishing industry. Literally dozens of companies, some of them very small, specialise in the manufacture of equipment for dyeing, bleaching, drying, steaming and printing of textiles, and in textile factories around the world much of the equipment used in these processes is Italian.

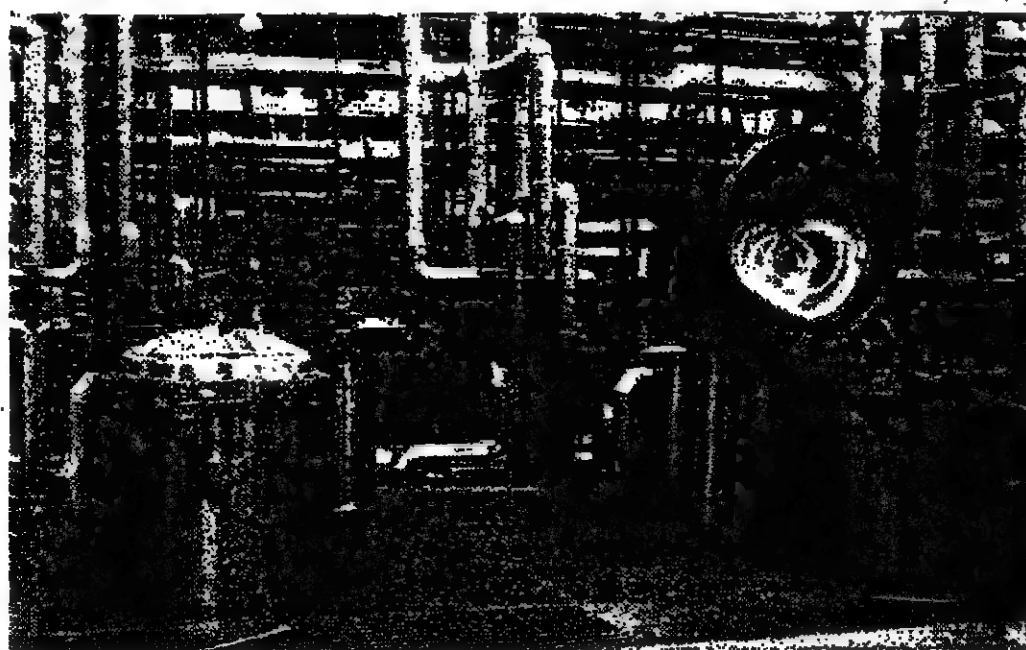
In the dyeing field much of the effort is currently being concentrated on cost reduction, and a number of new machines which are intended to achieve this have been developed. Unless efficiently controlled, dyeing can be very heavy on water, dyestuffs, and energy. Even though Italy and the Milan region—one of the main textile areas—have been suffering from one of the wettest periods in recent memory (unlike the U.K.) water charges still have to be paid. And dyestuffs and energy both have to be imported almost entirely from outside.

Among new developments, the ILLA company, one of the leading manufacturers of dyeing machinery, has recently brought out a machine for low pressure dyeing of piece goods sewn together in rope form to a maximum weight of 200kg. The fabric circulates in a bath of dye liquor, and significant savings in dyestuffs are claimed. Another rope dyeing system has been developed by Mezzera of Milan which can be used for woven and knitted fabrics. In the jet dyeing field a number of companies, including MCS of Urganio, have brought out new generation machines which again claim to be able to offer significant reductions in dye usage.

Lower cost

The dyeing field in particular has been allied to Italian electronic skill to enable extremely sensitive computer control of dyehouse operations to be achieved—again with the aim of reducing costs by more efficient use of raw materials and lower manning level requirements. The small Lukas concern which operates from Usmate 20 miles from Milan, has won a number of orders from Italy, the Middle East and Eastern Europe for automation of dyehouses, and has launched a new computer-controlled system which will handle all aspects of dyehouse operations from the dyeing process to administration of stocks.

The company's basic system is a process controller operated by punch-card. This controls and monitors dyeing operations, stopping the programme automatically where given margins for temperature, dyestuff feed or other inputs are being exceeded. Significantly, outside



Italian designed dyeing equipment.

Italy most interest in the system has been shown in countries with newly-developing textile industries, lacking skilled manpower and a tradition of dyeing technology.

The system has enabled these new operations to achieve very high standards of dyeing very quickly, helping to make their products more acceptable in Western markets. In parts of Europe, according to the company, there remains a degree of reluctance to commit dyeing operations wholly to automation, with many companies preferring to rely on the skills of dye technologists in key operations. The chief dyer and his team very often have to be convinced that their skills are not being undermined before they are prepared to accept fully automated dyehouses, Lukas claims.

Users of Lukas's system are generally trained in Italy for a period of several months in the company's technical assistance section and in customers' plants using Lukas systems. At present there is much more willingness on the part of developing countries to send their technicians to be trained in Italy than on the part of sophisticated producers in Western Europe.

The situation is now changing, however, and Lukas, which claims to be the biggest supplier of automated equipment for dyestuff plants in Italy, expects growth in demand from Europe to grow as more and more attention is paid by European dyeing companies to efficient use of materials. The Lukas system is built up on a modular basis consisting of individual process controllers suitable for small dyehouses and capable of being linked together for bigger units. The very large installations the plant can be completely automated including programming of machines and stock-keeping. The company uses Computer Automation equipment for which special programmes embracing complete dyehouse operations have been written.

Broadly based
workforce

ALTHOUGH THE Italian textile machinery industry exports about 75 per cent of its output, the role in its success played by the domestic textile industry is still of considerable importance, and could become much more significant in the decade ahead. For, while the textile industry throughout much of Western Europe has been contracting, the Italian industry has been emerging as a stronger force in world markets, and if the current ambitious plans of the major fibre groups are an indication, is determined to play an even bigger part in satisfying European textile needs over the next few years.

Against the trend elsewhere, employment in the Italian textile and clothing industry has actually increased over recent years to around 900,000, and represents some 18 per cent of total manufacturing employment in Italy. If outworking or "family working" is also taken into account the total rises to 1.24m. Under this system companies put out parts of the manufacturing process to workers at home, causing allegations of unfair competition to be levelled by other textile producers in Europe, who claim Italian companies can in this way reduce costs by avoiding social and other charges accompanying full-time employment.

The build-up has coincided with increased Italian penetration of export markets—mostly in Europe—with some 40

Lukas is capable of building around 50 process controllers a month at present using its own relatively small labour force, and, in true Italian fashion, a network of component suppliers and outworkers for parts assembly. The company depends in part for sales on close links with big Italian dyehouse machinery manufacturers such as ILLA and Bellini who are able to introduce it to export markets. Some of the big companies like Mezzera make their own process control but will also use Lukas equipment where specified.

With the world textile recession depressing orders for completely new dyehouse plants, particularly in developed markets, an important element in overall sales has been represented by automation of existing dyehouses, a move a number of companies throughout Europe have decided on to reduce costs.

Problems

But while the Italian textile machinery industry has recently been experiencing something of a recovery in demand for finishing equipment with exports last year, mainly to developing countries, increasing from L25bn. to L36bn., knitting machinery problems still remain.

Italy together with Britain has traditionally been one of the leading suppliers of machinery for wet knitting—a sector which enjoyed a tremendous boom in the late 1960s and early 1970s but which has been plagued by over-capacity since then. Europe's wet-knitting industry geared up in the late 1960s to meet American demand for fabric, but with U.S. producers moving in to meet domestic market requirements and the public swinging away from knitted to woven garments, machines throughout Europe have been standing idle for the past few years and companies have not been making sufficient profit to invest in new and more sophisticated equipment.

Italy's exports of wet-knitting machinery were down around 30 per cent in value last year compared with 1971 and, despite the massive decline in the value of the lira over the intervening period, the main producers claim business has been moving slowly this year as well.

Nevertheless Italy remains a significant force in knitting machinery, particularly in ladies' hosiery where the Billi company was responsible for some of the leading developments worldwide in the late 1960s. Billi's achievement in a field dominated until then by companies in the British Bentley Group was to produce multi-feed machines, capable of drawing on up to 72 yarns instead of the 24 yarns used at the time—a development which had dramatic effects on production speeds.

Billi was badly affected by the downturn in demand in the early 1970s, ending up in the embrace of EGAM, the state textile machinery company where it is now part of the Mater knitting machinery division.

The group has continued in the forefront of technical development in women's hosiery, however, developing machines for making the new seamless tights, and it has had close links with one of the big U.K. women's tights manufacturers, Pretty Polly.

It has developed a machine, the Zodiac 8 Complete, capable of producing a complete panty-hose in three minutes and has recently patented a new production method which enables tights to be manufactured in one work phase without interruption.

While technical developments have been an important factor in the success of the tights manufacturing sector, the producers have also been able to draw support from the very large investment programme in a tights manufacture in Italy, a programme which has drawn criticism from other European countries and the EEC.

In fact, a recent report drawn up for the EEC painted a gloomy picture of the tights industry's problems. Over-production in Europe was put at 45 per cent. Prices were estimated to have fallen by around 9 per cent per annum over the period 1970-74 yet still to have failed to prevent the market from falling in size. Despite serious over-capacity—and a relatively low level of tights usage by Italian women—Italian producers have gone in for substantial investment in a bid to capture a major share of the market, and now provide about half the made-up production of tights in the EEC. Much of the making up has been transferred by companies in other countries to low cost areas in a bid to maintain competitiveness.

In other knitting fields Mater's latest development is a new circular warp-knitting machine, the Saturnia, for producing cloths, fleecings and furnishing fabrics which it claims offers productivity three times as great as conventional looms, greater versatility and simpler production methods.

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ITALIAN TEXTILE MACHINERY III

Spinners on top

WHILE MUCH of the strength of the Italian textile machinery industry has traditionally been based on small and medium sized companies, it has also been recognised over recent years that much bigger enterprises capable of operating on a world scale are also needed if the Italian industry is to remain as a major force alongside the international giants dominating world markets.

In textile machinery, national boundaries mean very little, partly because the market in any one type of high volume textile equipment is likely to be relatively limited even in big textile producing countries such as Britain or Germany. The shift of textile production to the developing world has also helped to internationalise the industry, which in most cases has to look outside Europe for the bulk of its sales.

The technological complexity of modern spinning, weaving and knitting machinery means there is very little scope for new entrants, and companies throughout Europe which have been unable to spread their activities beyond their own national borders have generally had to withdraw into a specialised field of production or go out of business. With the exception of Germany, where all branches of textile machinery manufacture are represented, most countries in Europe now specialise in certain sectors, with Britain for example strong in spinning, knitting, and carpet machinery, but weak in loom-building, an area dominated by the Germans, Swiss and French.

In the case of Italy the main sector where a world scale manufacturing capacity has been retained is in spinning, and, as might be expected, this has been largely achieved through State intervention. EGAM, a conglomerate embracing also mining and metals, is through its textile machinery group, headed by the sales company Simates, probably the second biggest world producer of spinning machinery after Britain's Platt-Saco-Lowell, part of Stone-Platt.

Comeback

EGAM's textile machinery interests have been built up by grouping together a number of companies with different specialities, some of them, notably Saviio the winding machinery manufacturer, rescued from financial difficulties. The company points to its broad base covering the various different machines required at different stages in spinning manufacture as an important selling point. This enables it to offer a range of equipment from the early stages of fibre processing, such as combing and carding, to high-speed winding. In addition to spinning, EGAM also has a knitting division—Marec—which includes the former Billi concern, a victim of financial problems in 1971, and is attempting a modest comeback in weaving.

Through the EGAM group as a whole, Simates claims to be able to offer complete turnkey projects from choice of location, engineering, building, equipment supply to personnel training in any language, but as yet no total system of this kind has been sold. A number of contracts to supply complete textile operations—without the preliminary survey and engineering work—have been secured in Eastern Europe, the Middle East and in the developing countries.

Under an L80bn. deal which has been helping to boost Italy's textile machinery trade surplus with the Eastern block for the past few years, Simates is supplying nine wool spinning

plants, manufactured by its affiliates, to Russia. Other cotton and wool spinning plants have been supplied to Iraq, Korea, Turkey and Peru.

The company has found it much more difficult to sell in advanced European countries during the present recession but has derived some protection from the worst effects of the downturn through the strong links now established particularly with Eastern Europe and with developing countries anxious to establish a textile industry to take advantage of indigenous sources of raw material such as cotton.

In cotton spinning it is now essential for the major producers to be able to offer within their ranges the open-end (OE) system of spinning using a rotor instead of conventional spindles. A development which is taking an increasing share of new textile installations, particularly in developed markets. EGAM has licensed a Czech system and claims to have eliminated early problems with this, and has sold about 300-400 machines.

Roughly 30 per cent. of sales are currently OE but the company expects OE to take a 50 per cent. share of the market alongside conventional spinning frames within the next few years, with most of the sales going to developed markets which can take the best advantage of the lower labour costs of operating the system, as well as being able to afford its higher capital cost.

The company, which last year had a turnover of L86bn. and

employs a total of 5,000 people, is hoping for significant sales, too, of one of its own technical developments which can cut down on some of the early processing required in the preparation of man-made fibres for OE spinning. Its cotton-spinning system, tow to tow, transformer line—currently being evaluated by Deering Milliken the technologically orientated U.S. textiles producer—cuts out carding, and as a result offers prospects of reduced working times and costs. The system is also on trial with an Italian cotton system spinners.

In wool system spinning the company's main recent development is a rotating head drawing frame which gives faster delivery and higher output than the traditional screwhead system. The system also has the advantage of reduced noise levels and lower maintenance costs.

EGAM has also become involved in recent years in the manufacture of equipment for producing continuous filament man-made fibre, including draw texturing machines. The company has developed a new high speed take-up frame delivering partially-orientated yarn at 4,000 metres per minute to supplement its standard frame working at up to 2,500 metres per minute. In draw texturing the aim is to compress yarn production stages, eliminating the separate drawing stage between spinning and texturing, and enabling the fibre producers to offer a textile yarn ready for use from their plants. In this

field EGAM has recently unveiled a new machine known as the STC, capable of texturing that is adding bulk to the yarn, at speeds of up to 800m. per minute.

While EGAM is competing in world markets to supply the machines processing the main fibres used by the textile industry such as cotton and polyester, some of the more specialised companies in Italy have also come up with interesting developments, particularly in the exploitation of polypropylene. This fibre was invented in Italy leading to a high level of usage by Italian industry and to continued technical development.

Extensions

Among the companies producing machinery specifically for use with polypropylene, Ackermann Italia of Milan is now offering a new development of its horizontal line for spinning, stretching, crimping and baling polypropylene yarn from the polymer chip stage. Ackermann's line, which uses a system of extruders to convey pellets to the dye heads, has been extended from eight to 16 spinnerettes and is capable of producing as much as 300kg per hour in the 12-15 denier range.

Ackermann claims the horizontal system of spinning the fibre—first devised by Mackie in Northern Ireland—offers considerable savings over a conventional vertical line, and has so far sold its eight of 16 spinnerettes to around half a dozen customers in Italy as well as to export customers in Belgium, Germany, Poland, Spain and Brazil. The system is proving particularly attractive to producers of low-cost carpeting who need punch the fibre produced by the line and coat it with wax to give it stability before applying a layer of foam. Advances in printing polypropylene—a notably difficult fibre to apply colour to because of its lack of absorbency—have made it possible to produce patternings on the completed carpets. Other companies are using the line to produce fibre for blankets and other similar applications.

The development is unlikely to make much impact on the carpeting sector in the U.K., which has a higher level of carpeting usage and higher standards than the Continent generally, but the cheapness of carpeting produced by the



A central control system supplied by Lukas at the Tintorio Emiliana Stefani dyehouse near Milan.

Workforce

CONTINUED FROM PREVIOUS PAGE

without the outworker system, some 15 per cent. of employees in textiles and 35 per cent. in clothing are in companies employing fewer than 10 people. As in other sectors of the Italian economy, however, rationalisation is difficult to achieve against a background of 2m. unemployed. Although there is State involvement in textiles through GEPL, the reorganisation of the industry into bigger units is likely to be a very long and slow process.

The extent to which the Italian Government is relying on a strong performance in markets around the world from textile and clothing is indicated by the sanctioning over recent years of major expansions to Italian man-made fibre capacity—the main raw material used by the downstream textile and clothing industries.

Last year man-made fibre producers in Europe managed to lose some £500m. between them, including a loss of £75m. by Montedison, the biggest Italian producer. Plants this year are still running way below capacity

though they have climbed from the 50-60 per cent. utilisation rates experienced in some cases last year. Prices are still very low, and total fibre growth rates over the period 1973-1980 are not expected on some forecasts to exceed 1.7 per cent. per annum, though synthetics will grow faster as a result of the anticipated fall in the share of the market held by cotton, and cellulosic fibres such as rayon.

A major problem has of course been the high level of imports from developing countries of fibre, fabric and clothing, affecting the sales of the man-made fibre producers and of their customers, and strong pressure is being exerted by the industry on Governments throughout Europe for changes in the GATT Multi Fibre Arrangement which regulates world textile trading, to prevent further erosion of the European industry's share of the market.

Nevertheless, though over capacity is currently a major problem facing the European fibre industry with companies in a number of countries seeking to eliminate surplus plant, the Italian industry is planning to become a much bigger force in Europe. By the end of next year theoretical fibre producing capacity in Italy may have increased to exceed that of Britain, making the Italians the second biggest producers in Europe after West Germany.

Expansion

Much of this activity is concentrated in Sardinia, where new plants qualify for Government assistance available to industry willing to invest in areas of high unemployment. The latest surge in expansion is being undertaken by SIR, Italy's third biggest chemical company after the two state corporations, Montedison and ENI.

SIR, privately owned by Signor Nino Rovelli, is a relative newcomer to the fibre business. It has just opened a 25,000 tonnes a year acrylic plant in Sardinia to add to its existing 20,000 tonnes per year polyester staple facilities. Other plants planned by 1980 by SIR include a 30,000 tonnes a year polyester filament plant and further 40,000 tonnes a year polyester staple and 35,000 tonnes acrylic plants. Fibre del Tirso, at Ottana in Sardinia, which is jointly owned by Montedison and ENI, is building a new 30,000 tonnes acrylic plant. Altogether total Italian acrylic capacity is expected to rise to 250,000 tonnes by 1980.

In polyester the country's total capacity in staple and filament is due to climb from the 1975 figure of 120,000 tonnes to 190,000 tonnes by 1980, and in nylon, capacity is to rise from 155,000 to 200,000 tonnes over the same period.

The Italians justify their investment in fibres on the grounds that the industry in Europe as a whole could supply a greater proportion of European textile industry requirements. The Italians calculate that around 95 per cent. of U.S. textile industry's requirements are met by domestic fibre producers whereas in Europe the figure is only around 80-85 per cent.

This evidently assumes, however, that the addition of further capacity and competition will improve rather than worsen the already weak financial position of European fibre producers. The producers in other European countries would almost certainly argue that competition from low-cost fibre originating outside the EEC, and not lack of availability of fibre from within the EEC, is the main reason for the degree of penetration of the EEC textile industry achieved by imports. The prospects for increased fibre exports outside Europe also seem slim, especially if existing imports are to be displaced.

The Italian fibre producers' ambitious plans nevertheless mean that in the period 1975-80 Europe will see a bigger expansion of fibre capacity than any other developed area. While the U.S. is planning a 23 per cent. increase, Taiwan a 32 per cent. increase and South Korea a 19 per cent. increase, with Japan proposing a standstill, Europe will be adding 37 per cent. new capacity of which Italian plans account for around two-thirds.

Whether or not this is to the liking of Italy's EEC partners, the consequence is likely to be a significant increase in the availability of Italian fibre in Europe at prices which may relate more to the necessity to maintain employment than to the need to make adequate returns. Much of the fibre is likely to be exported, with SIR planning a 50 per cent. export level, but considerable quantities are likely to find their way into Italian mills to emerge ultimately at competitively priced fabrics and made-up goods. It is a prospect which is likely to please Italian textile machinery manufacturers more than Italy's textile rivals in Europe.

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22040 SALA AL BARRO - LECCO (COMO) - ITALY
VIA VASSENA, 3 - TEL. 54377 (3 LINES) - TLX 38186 GIUDICI

Giudici for advanced technology in the design and manufacture of synthetic yarns spinning and texturing machinery. The design and manufacture of integrated plants as a means of technical and economic progress has been the Company's aim since it started building textile machinery as long ago as 1951. They began with a silk twisting machine and passed on to all types of texturing machinery and finally to continuous filament extrusion plants.

A basic innovation, introduced by Giudici in 1963, is the well known false twist friction device patented by the Company: this device met with immediate success, as has been proved by several thousands of these machines being installed throughout the world (mainly in the USA). For many years this has helped to prove the value of the friction system, today universally adopted.

Last year Model TG4/F3, a new and original texturing machine was introduced; its chief features are: high productivity, ease of operation and competitive price—all in the Giudici tradition.

Another interesting line of production is the manufacture of hosiery processors for the finishing and automatic packaging of garments, under licence of INTECH Corp., Charlotte, N.C., USA.

A network of representatives and services the world over takes care of business relations with foreign countries.

1975:
Sanpaolo
in figures

the balance sheet
as at 31st December 1975
in billion lire

Assets		Liabilities	
Cash and balances with other banks	1283	Total deposits:	
Securities and non-trading investments	1170	Deposit and current accounts from customers and banks and other funds	4,425
Loans and advances: loans, advances and other accounts	2,242	Mortgage loans and other bonds	1,834
mortgage loans and other medium and long term loans	1,867	Sundry funds	179
Fixed assets	96	Other liabilities	920
Other assets	903	Capital and reserves	200
Contra accounts	5,879	Net profit	3
	13,440	Contra accounts	5,879
			13,440

After the customary deduction for depreciation and reserve funds, the net profit of L. 1,139 million provides an amount of L. 1,139 million for donations to charities, cultural institutions and public welfare.

ISTITUTO BANCARIO SAN PAOLO DI TORINO

WALL STREET & OVERSEAS MARKETS

Early breakthrough 1,000 mark

Pound steadier

BY OUR WALL STREET CORRESPONDENT

NEW YORK, Sept. 21

AN UPWARD surge developed on Wall Street today, sending the Dow Jones Industrial Average decisively through the 1,000 mark barrier.

By 1 p.m. the Dow Jones Industrial Average moved above 1,000 for the first time since July 14, when it reached 1003.32.

Closing prices and market reports were not available for this edition.

The NYSE All Common Index gained 30 cents to 87.24, while advances outpaced declines by more than a two-to-one margin. Trading volume expanded 3.66m. shares to 16.1m, compared with 1.1m. yesterday.

The market's strength was attributed to optimism over the trend toward lower interest rates, and belief that the Federal Reserve is leaning in the direction of a more accommodative monetary policy.

At the opening of trading the Labor Department reported a 0.3 per cent, seasonally adjusted rise

in Consumer Prices for August, up an annual rate of 5.8 per cent. The increase, which matches the July rise, was more than had been anticipated by analysts. But brokers say the Stock Market has not yet reacted to the news.

Many traders, however, were concerned about the week-old United Auto Workers Union strike against Ford Motor. They also are concerned about layoffs announced by Steel and other industries because of a lack of demand.

General Motors rose 3 1/2 to 77 1/2 and Ford Motor 3 1/2 to 53 1/2. Heavily traded Pullman added 1 1/2 to 44 1/2, and American Telephone 3 1/2 to 52 1/2. Less active IBM moved up 3 1/2 to 228 1/2, Allied Chemical 3 1/2 to 34 1/2, and Exxon 3 1/2 to 33 1/2, and Exxon added 1 1/2 to 33 1/2.

Rutgers lost 1 1/2 to 87 1/2 on its expectation that 1978 net income will be below last year's \$8.42 a share.

Eight National gained 3 1/2 to 54 on a raised dividend and a three-for-one stock split.

Data General moved ahead 1 1/2 to 44 1/2, and a new computer, the IBM Model 162, improved 1 1/2 to 30 1/2, and Du Pont 3 1/2 to 12 1/2.

Heavily traded Warner-Lambert shed 3 1/2 to 33 1/2, its American Optical Corp. subsidiary has purchased rights to Union Corp's 501 contact lens. Union Corp. rose 3 1/2 to 38 1/2.

United Telecommunications were active and up 3 1/2 to 31 1/2, and Citeco up 1 1/2 to 33 1/2.

OTHER MARKETS

Canada higher

Canadian Stock Markets turned generally higher in moderate trading yesterday morning.

Gold, responding to firmer bullion prices, gained more than 81 points on index. Dome Mines rose 3 1/2 to 37 1/2.

Union Carbide Canada put on 3 1/2 to 52 1/2, while Shell Canada shed 3 1/2 to 51 1/2. Donair eased 3 1/2 to 52 1/2.

Royal Bank slipped 3 1/2 to 32 1/2, Eastern on lack of interest.

"Oils and Chemicals lost ground, Motors and Construction were mixed, while Banks steadied.

In the Foreign Sector, Americans were mixed with the Regulating Authorities selling DM37m. nominal of stock. Foreign Mark Loans were well maintained.

SWITZERLAND - Generally slightly easier in very quiet dealings, as profit-taking set in after active trading.

Steels were mostly easier except for Claiborne, up Frs.190 to 3,790. Non-Ferrous Metals were steady. Chemicals declined. Little, Hold, Ings were mixed, while Oils were little changed.

U.S. stocks closed narrowly higher, Dutch and German

shares improved, while the French sector was lower.

South African Stocks firmed.

AMSTERDAM - Quiet but firm ahead of the 1977 Budget announcement.

Dutch Internationals all rose, although Hoogovens put on only Fr.0.20 after news of a pipe manufacturing subsidiary planning short-term working.

Bank of Amsterdam in Insurance. State Loans firmed.

GERMANY - Shares gained up to DM4 and generally finished around their day's highs on Foreign and Domestic Institutional buying.

The improved trend reflects both the firmer Bond Market and the calm in the Currency Markets. Heavily traded Deutsche Bank, Mannesmann, up DM1.20 and Siemens, up DM1.50.

BBC AG advanced DM4.40, expects this year's earnings to be around 200 million marks. Public Bonds firmed with the Regulating Authorities selling DM37m. nominal of stock. Foreign Mark Loans were well maintained.

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MONDAY'S ACTIVE STOCKS

Symbol	Price	Change
Amoco	27.00	+0.12
Amoco	27.00	+0.12
Amoco	27.00	+0.12
Amoco	27.00	+0.12
Amoco	27.00	+0.12
Amoco	27.00	+0.12
Amoco	27.00	+0.12
Amoco	27.00	+0.12
Amoco	27.00	+0.12
Amoco	27.00	+0.12

INDICES

NEW YORK - DOW JONES

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	87.24	86.94	86.64	86.34	86.04
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

* Rates of index changed from July 1.

STANDARD AND POORS

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	118.10	117.80	117.50	117.20	116.90
Composite	105.32	105.02	104.72	104.42	104.12
Int. Div. Yield	3.49	3.48	3.47	3.46	3.45
Long Term Bond Yield	6.22	6.21	6.20	6.19	6.18

N.Y. S.E. ALL COMMON

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

MONTEAL

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

TORONTO

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

JOHANNESBURG

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

EXCHANGE CROSS-RATES

From \ To	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
London	1.00	1.00	1.00	1.00	1.00
Paris	6.55	6.55	6.55	6.55	6.55
Frankfurt	1.36	1.36	1.36	1.36	1.36
Geneva	1.48	1.48	1.48	1.48	1.48
Basel	1.48	1.48	1.48	1.48	1.48

EURO-CURRENCY INTEREST RATES

Term	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
3 months	12.50	12.50	12.50	12.50	12.50
6 months	13.00	13.00	13.00	13.00	13.00
12 months	13.50	13.50	13.50	13.50	13.50
24 months	14.00	14.00	14.00	14.00	14.00
36 months	14.50	14.50	14.50	14.50	14.50

GERMANY

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

MILAN

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

AUSTRALIA

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

JOHANNESBURG

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

BRUSSELS/LUXEMBOURG

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

SWITZERLAND

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

AMSTERDAM

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

PARIS

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

FRANKFURT

Index	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17
Industrial	101.21	100.91	100.61	100.31	100.01
Transport	215.84	215.54	215.24	214.94	214.64
Utilities	97.84	97.54	97.24	96.94	96.64
Trading Vol.	16.1m	15.8m	15.5m	15.2m	14.9m

GENEVA

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INSURANCE, PROPERTY, BONDS

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OFFSHORE AND OVERSEAS FUNDS

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